OFFICIAL BOARD OF TRUSTEES MEETING MINUTES PROCEEDINGS AND VERBATIM DISCUSSIONS OF THE BOARD OF TRUSTEES OF THE SUFFOLK COUNTY COMMUNITY COLLEGE ON THE 12th of May, 2022, VIA IN-PERSON & ZOOM VIDEOCONFERENCE

PRESENT:

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EDWARD J. BONAHUE, President GORDON D. CANARY, Trustee ZACHARY FROST, Student Trustee KEVIN M. O'CONNOR, Trustee BELINDA PAGDANGANAN, Trustee GEMMA DELEON-LOPRESTI, Trustee THERESA SANDERS, Trustee (VIA ZOOM) PRISCILLA ZARATE, Trustee (VIA ZOOM) E. CHRISTOPHER MURRAY, Chairperson JAMES MORGO, Trustee/Vice Chairperson (VIA ZOOM) SHIRLEY E. COVERDALE, Trustee/Second Vice Chairperson (VIA ZOOM)

ORIGINAL

Board of Trustees, 5/12/2022

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(Time noted: 4:03 p.m.) CHAIR MURRAY: Good afternoon, everyone. We're going to start our meeting, and we'll start with the pledge.

TRUSTEE CANARY: Please rise.

[AFTER RECITATION OF THE PLEDGE OF ALLEGIANCE, THE MEETING OF THE BOARD OF TRUSTEES OF THE SUFFOLK COUNTY COMMUNITY COLLEGE WAS CALLED TO ORDER BY THE CHAIRMAN, E. CHRISTOPHER MURRAY.]

CHAIR MURRAY: Thank you, Gordon. I will begin with the introduction of guests by Carol Wickliffe-Campbell.

MS. WICKLIFFE-CAMPBELL: Good afternoon, we'd just like to recognize Tom Lupo from the Comptroller's Office.

MR. LUPO: Thank you, good evening, everyone, and I just want you to know that for the last four years I've promised to bring the Comptroller to one of your meetings, just got off the phone with him, and he's promised, absolutely, he will be here for your

1 Board of Trustees, 5/12/2022 next meeting. Regardless of when it is 2 3 and what time it is. 4 TRUSTEE CANARY: Riverhead, 5 Culinary Arts. MR. LUPO: I'm a month away, so 6 7 that's all I can promise. 8 TRUSTEE CANARY: Thank you for 9 your efforts. 10 CHAIR MURRAY: I'd like to 11 request a motion to adjourn the Board of 12 Trustees meeting and call the Board of 13 Directors meeting to order. 14 TRUSTEE CANARY: Second. 15 CHAIR MURRAY: All those in 16 favor? 17 COLLECTIVE RESPONSE: Aye. 18 CHAIR MURRAY: Any opposed? 19 (NO RESPONSE.) 20 [WHEREUPON THE MOTION MADE AND 21 SECONDED WAS VOTED ON AND CARRIED, THE 22 MEETING OF THE BOARD OF TRUSTEES OF THE 23 SUFFOLK COUNTY COMMUNITY COLLEGE WAS 24 ADJOURNED AND REOPENED.] 25 CHAIR MURRAY: Okay, we are now

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1 Board of Trustees, 5/12/2022 2 in the Board of Directors meeting, and I 3 request a motion for the approval of the 4 minutes of the April 21, 2022 Board of 5 Directors meeting. Motion? 6 TRUSTEE O'CONNOR: I'll make a 7 motion; Kevin O'Connor. 8 CHAIR MURRAY: Kevin O'Connor. 9 Shirley, do you want to second that motion? 10 11 VICE CHAIR COVERDALE: Trustee 12 Coverdale, I second the motion. 13 CHAIR MURRAY: All those in favor 14 say aye. 15 COLLECTIVE RESPONSE: Aye. 16 CHAIR MURRAY: Those opposed? 17 (NO RESPONSE.) 18 CHAIR MURRAY: None opposed, so 19 the minutes are approved. 20 [WHEREUPON THE MOTION MADE AND 21 SECONDED WAS VOTED ON AND CARRIED.] 22 CHAIR MURRAY: So I would like to 23 introduce Vice President For Student 24 Affairs, Dr. Patricia Munsch to present 25 the Association's financial results.

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Board of Trustees, 5/12/2022

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DR. MUNSCH: Good afternoon and thank you.

Overall, the Student Association continues to return to pre-pandemic programming and student engagement. As noted in the financial statement, the Peconic Cafe continues to have a deficit. To mitigate loss, the Peconic Cafe will close for the summer. Conversations regarding limiting hours of operation for fall semester are under way as well. Data connected to course registration and student on-campus presence will be reviewed to guide decisions regarding the fall cafe hours.

17 You will note that the Ammerman Student Association and Grant Student Association are also both in a deficit at this time. This is an anticipated 21 deficit as discussed previously. The budget for '21/'22 were intentionally 23 not decreased to match the decrease in enrollment because of the very large amount of funds in the reserve accounts.

Board of Trustees, 5/12/2022 Both budgets have healthy reserve funds; approximately \$1.5 million and \$465,000, respectively. And those reserve funds will be used to manage the deficit. We anticipate that all budgets will end the academic year in a deficit. We anticipate to have a much better sense of the total deficit next month when most bills related to semester programming will be paid. The total reserve funds for the Student Association is approximately \$3,673,000. 6

We are currently preparing the '22/'23 budgets, and all areas will be expected to cut their budgets between 10 to 15 percent to manage the decrease in enrollment and resulting funding.

19Thank you. Mr. Chair, members of20the board, do you have any questions?21CHAIR MURRAY: I understand we22may have some additional expenses for23good reasons?

DR. MUNSCH: Yes. Those good reasons include commencement, the

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1 Board of Trustees, 5/12/2022 2 student recognition programs that are 3 underway right now, our honors 4 congregation, Spring Fest, Fin Fest and 5 our outstanding athletic teams that are 6 headed to national championships. 7 It's nice to see CHAIR MURRAY: 8 things are kind of back rolling --9 DR. MUNSCH: They are back to 10 normal, which is exciting. 11 CHAIR MURRAY: Any other 12 questions? 13 (NO RESPONSE.) 14 CHAIR MURRAY: Thank you very 15 much. 16 DR. MUNSCH: Thank you. 17 CHAIR MURRAY: We don't have any 18 resolutions for the Board of Directors, 19 so at this time, I'd like to request a 20 motion to adjourn the Board of Directors 21 meeting and call the Board of Trustees 22 meeting to order. Theresa, would you 23 like to make that motion? 24 TRUSTEE SANDERS: So moved. 25 CHAIR MURRAY: And Jim, do you

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1 Board of Trustees, 5/12/2022 2 want to second? 3 VICE CHAIR MORGO: Second. 4 CHAIR MURRAY: All those in 5 favor, say aye. 6 COLLECTIVE RESPONSE: Aye. 7 WHEREUPON THE MOTION MADE AND 8 SECONDED WAS VOTED ON AND CARRIED, THE MEETING OF THE BOARD OF DIRECTORS OF THE 9 10 SUFFOLK COUNTY COMMUNITY COLLEGE WAS 11 ADJOURNED AND REOPENED.] 12 CHAIR MURRAY: So we're now back 13 in the Board of Trustees, and I'd like 14 to request a motion for the approval of 15 the minutes of the April 21, 2022 Board 16 of Trustees meeting. 17 Pricilla, would you like to make 18 that motion? 19 TRUSTEE ZARATE: I don't believe I was in attendance in that meeting, 20 21 sorry. 22 CHAIR MURRAY: That's okay. Jim? 23 VICE CHAIR MORGO: So moved. 24 TRUSTEE CANARY: Gordon Canary, 25 seconding.

Board of Trustees, 5/12/2022

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CHAIR MURRAY: All these in favor say aye.

COLLECTIVE RESPONSE: Aye.

CHAIR MURRAY: The minutes have been adopted, so I'd like to introduce Vice President for Business and Financial Affairs, Dr. Mark Harris, to present the college budget and college financial records.

11 VICE PRESIDENT HARRIS: Good 12 afternoon, Mr. Chairman and members of 13 the board. Starting off with just an 14 update on the fiscal '22, no major 15 changes from last time we presented in 16 April. We presented the financials up 17 through the end of April; four months to 18 go. And what we're seeing is 19 approximately \$4.2 million being 20 proposed to be used from the fund 21 balance. This is an increase of about 22 \$781,000 when reported in the month of 23 February. But again, we have four 24 months, we're still in the 25 reconciliation process, both from a loss

Board of Trustees, 5/12/2022 revenue perspective from HERFF, but also just looking at our cost and the cost mitigation efforts to see the financial results from those initiatives.

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So as of the end of April, the total revenue was about \$4.8 million below budget, and that's what we had indicated last month. But based on the cost mitigating factors that we have implemented, we are recognizing about \$5.5 million in cost reduction as well. So when we see that the anticipated revenue decreased, then based on, again, the measures that were put in place just to make the costs that are being expended are really necessary for the continued operations.

In terms of HERFF, I just wanted to provide an update, both on the student side but also on the institution side. So, for HERFF III, the college was eligible to access about \$22.7 million. Again, for the student side, today we have distributed Board of Trustees, 5/12/2022 \$18.4 million, with about \$9 million being distributed in the past month, to 5,628 students. Of that number, 3,359 were full-time, and then 2,269 were part-time. We have about \$4.4 million that's still left to be dispersed from HERFF and we have until May of 2023 to have that dispersement done so that we can still access it.

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So the business and finance office is working in conjunction with student affairs to look at those applications for students who already have received funds, but they're still in need of funds, and then see how best to spread this distribution into fall 2022. On the institution side for HERFF III, we were eligible for \$22.5 million, of which the college already accessed \$12.7 million as of April 30th, with the remaining balance that must be drawn down by May of 2023. So after \$12.7 million of funds that will be accessed, \$8.5 million went Board of Trustees, 5/12/2022 toward covering loss revenue. And the balance covered associated costs based on disruption from COVID.

So what we have done and we continue to do working with our auditors is really do a reconciliation on the loss revenue component. So when we developed the model, the numbers that we included in the model were based on projections or assumptions of our FTE. Based on the recommendation from the auditors, we went back from spring of 2020 to fall of 2021 and actually plugged the actual numbers in. And because of that, the number of FTEs we actually had were lower than what we projected. So what that means is, that we have the potential of drawing down addition revenue, based on FTEs. So at the next board meeting, we will provide an update on financials to see how the change in the FTE impacts the financials for fiscal 2022.

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In terms of cash flow, we still

1 Board of Trustees, 5/12/2022 2 maintain a decent cash position to meet 3 our short-term obligations. And last 4 week, we were told by the comptroller's 5 office that the cash payment of 6 \$46.1 million, the appropriation, we 7 will start receiving increments 8 tomorrow. So based on the schedule, the 9 first payment of a million dollars will 10 be received tomorrow, the last bill of 11 payment is on July 15th of about 12 \$9 million. That will definitely help 13 us, especially as we go through the 14 summer months to ensure that all 15 liquidity is distraught. 16 So before I touch on the two 17 resolutions, I just wanted to pause here 18 to see whether or not there were any 19 questions relating to the financials. 20 CHAIR MURRAY: Anybody have any 21 questions? 22 (NO RESPONSE.) 23 CHAIR MURRAY: No, go ahead. 24 VICE PRESIDENT HARRIS: So there 25 are two resolutions. Item Number 1,

Board of Trustees, 5/12/2022 2022.26. So this resolution, it's a resolution that was approved by the Executives Committee and as indicated, we were having some challenges getting corrected files for these EMHP payments from the county, we have been working with EMHP to do reconciliations. We were able to reconcile in January and February, and the Executive Committee gave us prior approval so that we can pay those two invoices. January's invoice in the amount of \$2,953,677.63, and then for February, the amount of \$3,175,258.91. And both those invoices were paid on April 28th.

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Item Number 2, resolution 2022.27 represents both March and April for a total of \$6,046,730.14, with March being approximately \$3.1 million and April being \$3 million. So we still have an ongoing issue with the way the files were coming over to the County. They switched to a new platform, Workday, and we're finding that the data is not Board of Trustees, 5/12/2022 coming over as clear and responsive, so we're spending more time than normal to do the reconciliations to make sure that the employees that are included on that list indeed are the employees that are active employees, or they're employees that qualified for payments.

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So those are the two resolutions that I'm presenting for review and approval. That's all I have.

CHAIR MURRAY: Thank you, Martin. Before we go on to the resolutions, I'm going to have a couple of mini reports taken out of order, because they have to deal with other resolutions. First, I'm going to ask Jim if he wants to give a report for the Facilities Committee.

VICE CHAIR MORGO: Yes, thanks, Chris. This is a follow-up to last month, where the committee detailed the problems with the architect in his change orders -- is there a problem hearing me? Board of Trustees, 5/12/2022

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CHAIR MURRAY: No, we can hear you.

VICE CHAIR MORGO: Oh, okay. And I spoke to John DeMeo, he got in touch with me, and he and I talked and I had this report. The college continues to review the change orders. The process has been much more collaborative. The architect, AECOM, you remember we talked about that national -- really global -architectural company last month, has improved its response time with their change order reviews, as well as their answers to request for information.

Whereas in early May, the job meeting with the general contractor and the architect was tense and filled with ultimata and all, this week's meeting was much more productive. As of today, all critical requests for information have been answered by AECOM, and all critical changes that could have stopped work are included for approval at this board meeting.

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So the resolution, Item 3 you have, is really a compilation of several of the work artists. We will keep -this is John, we will keep pushing as we've been, so not to lose this improved effort. Of the sixty-four known change orders, two have been rejected, seven have been approved. So nine of the sixty-four have been dealt with; seven approved, two rejected. These nine change orders originally submitted at a cost of \$87,000. You'll see before you in Item 3, the seven approved have a total of \$59,491.25, that's a 30 percent reduction of the cost after the college's review.

The next batch, about a dozen, are close to being submitted for approval. They might be ready in advance of the June board meeting, and if so, could flow through the Executive Committee as we talked about last month. So overall, progress is steady and the approved costs are lower than the

Board of Trustees, 5/12/2022 submitted costs so far. And I got feedback that our airing this publicly last month was helpful in the meetings. That's my report, Mr. Chairman.

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CHAIR MURRAY: Thank you. And I'm going to ask Gordan if he'd like to give the court governance anything.

9 TRUSTEE CANARY: Thank you, 10 Just by way of background, if Chairman. 11 you recall a few months ago or last year 12 we were asked to take a look at our 13 facility's use, the numbers for our 14 veterans, and we had changed the 15 schedule so that our veterans could get 16 the use of the health facilities at the 17 same cost that we offer to senior 18 citizens in Suffolk County. Just 19 recently, Presiding Officer MccAfferty 20 came back and asked us to take another 21 dive on this situation and see if we 22 couldn't grant a further reduction to 23 our disabled veterans. So with that 24 context and background, I will read the 25 minutes of our review. And then, let me

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Board of Trustees, 5/12/2022 add that the resolution that's on today, Item Number 5, Amending the Facilities Use Policy is directly pertaining to the disabled military veterans.

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6 Meeting called to order on 7 Monday, at about 3:40. Myself, Chairman 8 Murray, Jim Morgo showed, Coverdale, 9 Alicia O'Connor, Gail Canahan; our 10 recording secretary. Deputy General 11 Counsel, Alicia O'Connor, discussed with 12 the committee that a third option for 13 identifying the disability for a veteran for establishing the basis to waive the health club membership fee was added to 16 Item 5 resolution number 2022.30. The 17 resolution now includes the New York State Lifetime Liberty Pass, a Suffolk 19 County veteran discount card with a 20 notation, service connected, or a 21 Suffolk County Parks disabled veteran 22 green keycard. A Suffolk County 23 disabled veteran can show any one of these three cards to the college health clubs on the Eastern and Grant campuses

Board of Trustees, 5/12/2022 to have the annual health club pool membership fee waived.

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DGC O'Connor next advised the trustees that the vendor, Scantron, was contacted to provide a quote for the trustees self-assessment with a response date no later than May 11th. Since the time of the meeting, we have learned that Scantron requested an extension of time to tomorrow, Friday, May 13th, to submit a quote. The scope of work provided to Scantron includes providing a secure confidential website on which the ten members of the board will each be able to electronically complete and submit a self-assessment questionnaire. And then it would then tabulate the results of the questionnaires and prepare a report of its findings for the college.

These services will typically be required during January and February of each calendar year, starting in 2023. For the current year, 2022, services are

Board of Trustees, 5/12/2022 requested to be provided ASAP. DGC O'Connor will notify the committee of Scantron's quote once received. Τf it is acceptable, a contract for these services will be prepared and hopefully that will be on the agenda then for the June meeting. During open discussion, it was mentioned that it has been several years since we have discussed the governance structure and composition of the Suffolk County College Association Board of Directors, and that this topic should be included on next month's Governance Committee agenda.

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16 So the agenda items for the June 17 Governance Committee meeting will 18 include review of the Suffolk County 19 College Association Board's Governance 20 structure. Next Governance Committee 21 meeting is scheduled for Monday, 22 June 13th at four o'clock via Zoom. And 23 we adjourned at 3:55. 24 CHAIR MURRAY: Thank you. 25 So those are the resolutions both

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Board of Trustees, 5/12/2022 that Mark mentioned and Gordan. The only other one that I see here is with regard to the amendment to the student records policy, which basically changes so that we will not withhold a transcript because of someone's failure to pay or being in arrears on their tuition. This is actually -- we don't really have much choice in this, from my understanding. This was adopted or was a policy suggested or recommended by the governor, and it was adopted by the SUNY trustees. So we're basically just doing what we were directed to do, and amending our student records policy.

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TRUSTEE DELEON-LOPRESTI: I have a question on that. Is that a common practice for all SUNY colleges in the country?

21 CHAIR MURRAY: To withhold 22 because --

TRUSTEE DELEON-LOPRESTI: Yes,
because there's a different group of
students here, financially, more than

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1 Board of Trustees, 5/12/2022 2 likely to have financial problems. 3 CHAIR MURRAY: I'm not sure of 4 that, at this point in time. 5 TRUSTEE DELEON-LOPRESTI: We have 6 no choice. 7 CHAIR MURRAY: Yes, but it means 8 we're not going to do that. 9 TRUSTEE DELEON-LOPRESTI: Oh, 10 we're not holding. Okay. I misheard, 11 fantastic. 12 VICE CHAIR MORGO: Mr. Chair, it 13 might be a good idea to have Mark talk 14 about what we do do, for the students 15 who don't pay. Some, as Gemma alluded 16 to, have legitimate reasons, others 17 don't. So at the executive committee, 18 he did review for us what happens now. 19 We can't withhold transcripts, which is 20 probably a good thing, but we have to do some things for fiscal responsibility. 21 22 So maybe if Mark could quickly do that. 23 VICE PRESIDENT HARRIS: Thanks. 24 So, based on the order from the 25 governor, we no longer are able to

Board of Trustees, 5/12/2022 withhold transcripts for nonpayment. Right around COVID, we were also prevented from sending students to collection, but that has been lifted after two years. But before we send students to collection, we work with students to make payment arrangements, and especially now we have a new e-payment vendor. So we offer a tuition payment plan over an extended period of time for students who are unable to, but they're willing to make payments in small dollars over a period of time.

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If all of our efforts have been exhausted and the students still do not pay even, you know, when our assistance has been provided, then our last alternative is we need to send them to a third-party collection vendor. On an average, we -- we record about \$2 million each year for bad debt. So, we get to the point where students just do to pay or refuse to pay or cannot pay and then the collection agents either Board of Trustees, 5/12/2022 send those back to us, if they were unable to collect, then we have to report bad debt for about \$2 million.

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Based on the U.S. Department of Education, we are not allowed to write off those bad debts at all -- write off of a student balance debt at all. So if we go back and look from day one when this college has started and the amount of bad debt that we have, it's about \$17 million, we can't write it off. But on an average, each year, it's about \$2 million that we hold currently right now.

TRUSTEE DELEON-LOPRESTI: We can never write it off even if it's estimated that the student is ninety-nine years old?

20 VICE PRESIDENT HARRIS: That's 21 correct. It's a debt that the student 22 has, and we -- it's funny you mention 23 that because we have one from the 80's, 24 but the reality is, we are prohibited to 25 write it off, we don't go and collect

1 Board of Trustees, 5/12/2022 it, but it still has to be part of the 2 3 record. 4 CHAIR MURRAY: Any other 5 questions? If not, I'd like to request 6 a motion for approval of college 7 resolutions number 2022.26 8 through 2022.30. 9 COLLECTIVE RESPONSE: Aye. 10 Second. TRUSTEE PAGDANGANAN: 11 CHAIR MURRAY: All those in 12 favor, say aye. 13 COLLECTIVE RESPONSE: Aye. 14 CHAIR MURRAY: Any opposed? 15 (NO RESPONSE.) 16 CHAIR MURRAY: Thank you, those 17 resolutions have been adopted. We're 18 now going to go to the rest of the 19 committee reports. Budget and finance, 20 do you have anything? 21 TRUSTEE O'CONNOR: No. 22 CHAIR MURRAY: Student success? 23 TRUSTEE PAGDANGANAN: We did not 24 meet this month, but there is a couple 25 of highlights. The leadership from the

Board of Trustees, 5/12/2022 college met with the leadership from the Department of Social Services, to assess a program that's for, based on the meeting's recommendations, in addition to Zoom and in-person appointments, now there will be home appointments added as an options as a means for students to connect with DSS. Appointments also will be available throughout the summer, as we continue to gather the data from student appointments to further identify our student needs. That's all I have. CHAIR MURRAY: Thank you. Personnel, I don't know if you had anything other than what Jim said.

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TRUSTEE DELEON-LOPRESTI: Yes, we did not meet, but we've been very busy.

CHAIR MURRAY: Yes. We're going to address the executive section. Advocacy, Pricilla do you have a report. TRUSTEE ZARATE: We did not meet,

but we are working on supporting the needs of P through 12 bilingual teacher shortage, so there are some back end Board of Trustees, 5/12/2022 conversations happening with President Bonahue and some of his staff informing and being part of a coalition that NYSID wants us to form with P through 12 and higher education institutions to look at a comprehensive way of targeting the bilingual teacher shortage and teacher shortage in general for all school districts in New York State. CHAIR MURRAY: Would that include

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us potentially training teachers, supplementing their training?

14 TRUSTEE ZARATE: Yes, and it 15 could also include funding -- set aside 16 funding from the State to the 17 institutions to be able to offer these 18 opportunities to create pipelines for 19 teachers to be able to fill these 20 positions in New York State public 21 schools.

CHAIR MURRAY: Great. Any questions?

(NO RESPONSE.)

CHAIR MURRAY: So, we did

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Board of Trustees, 5/12/2022 facilities. Foundation?

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TRUSTEE PAGDANGANAN: Yes, I would just like to remind my colleagues on the Board of Trustees that the Foundation Golf Classic is only three and a half weeks away, and I invite each of you to consider supporting the event. The foundation event features opportunities for sponsorship, the chance to play in the Port Jefferson Country Club course and the option of hosting a student to attend the dinner. The Gold Classic will take place on Monday, June 6th. The day will start with an eleven o'clock a.m. continental breakfast, followed by a noon shotgun start for a Best Ball tournament. Both will be followed by reception, dinner and awards.

I would be delighted if all of my colleagues on the Board go to this charitable golf event, which will help sponsor our students scholarships, and I look forward to sharing a wonderful

1 Board of Trustees, 5/12/2022 2 event. 3 CHAIR MURRAY: I urge everybody 4 to attend, if you can't do the golf, if 5 you can do the dinner to support the 6 foundation. 7 TRUSTEE DELEON-LOPRESTI: T will 8 be in attendance and I would love to 9 sponsor a student too. 10 That would TRUSTEE PAGDANGANAN: 11 be very nice. Very nice, thank you. 12 CHAIR MURRAY: Our last report is 13 the Student Trustee, Zachary Frost. TRUSTEE FROST: So, three things; 14 15 Suffolk County Community College was 16 named one of the top ten two-year 17 schools for the region for the 2019/2020 18 year. As one of the top SUNY 19 institutions for Hispanic students, the 20 rankings were published by the Hispanic 21 Outlook on education magazines, so 22 that's huge. Additionally, we had two 23 of our own students; Haley Olson and 24 Joseph Hanrahan -- hope I said that 25 correctly -- who earned top honor, as

Board of Trustees, 5/12/2022 well as a cash prize at Stony Brook University's and Hackathon, so that's pretty cool. Additionally, on April 11th, I participated in the Student New York Community College Trustee meeting, Nassau Community College just put in, halfway through the year, put in a new trustee, and he was -- he didn't really have the resources like I have, like I had access to Kaitlyn, I had her on speed dial, we were talking about putting together a better method of communication for all the student trustees. So they're going to work on that, we're going to have some input from students, so that should improve communication down the road for next year.

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20 TRUSTEE CANARY: Question; what 21 is a Hackathon?

TRUSTEE FROST: I'm guessing it was a very legal Hackathon, but they were essentially just learning new computer languages, I believe they were

1 Board of Trustees, 5/12/2022 2 using Java, and we have a very good 3 computer program here. And they were 4 able to participate in that, and they 5 won top honor. 6 TRUSTEE CANARY: So they weren't 7 trying to hack into the Pentagon 8 computer system? 9 TRUSTEE FROST: No. 10 PRESIDENT BONAHUE: I'll be happy 11 to help. As part of cyber security 12 instruction, in order to teach defense 13 against hacking, students are acquainted 14 with the typical techniques that hackers 15 use, in fact many colleges and 16 universities offer a course in ethical 17 hacking, so that you speak the same 18 language as hackers. And so, our 19 students are involved typically in a 20 competition with black hats and white 21 hats, and one team is trying to break 22 in, the other team is trying to defend. 23 And that's what -- many times, that's 24 the nature of a Hackathon in cyber 25 security.

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2 TRUSTEE FROST: And I think it 3 was about two or three months ago, I 4 reported we got an award from the NSA, I 5 believe, with something --6 PRESIDENT BONAHUE: Yes, that's 7 right, designation as a -- we were -- we 8 got the designation of being a college 9 that has the right training in cyber 10 security. 11 TRUSTEE FROST: Pretty cool. 12 Thank you. TRUSTEE CANARY: 13 CHAIR MURRAY: Any other 14 questions on any of the reports? 15 (NO RESPONSE.) 16 CHAIR MURRAY: If not, I'll move 17 to the chair's report. This time of 18 year we have to have our committee to 19 nominate a fleet of officers for the 20 Board of Trustees, I've asked Gemma, 21 who's served in that capacity for the 22 last at least two or three years, I've 23 asked if she would continue, and she 24 graciously said yes. So, I'm going to 25 appoint Gemma as our in-house. I don't

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1	Board of Trustees, 5/12/2022	
2	know if anybody else any of the	
3	non-officers would like to be on it.	
4	(NO RESPONSE.)	
5	CHAIR MURRAY: Gemma will do her	
6	thing.	
7	TRUSTEE DELEON-LOPRESTI: Yes,	
8	and if you really would like to	
9	participate, just give me a call, it's	
10	so much fun.	
11	TRUSTEE CANARY: And the pay is	
12	great.	
13	CHAIR MURRAY: So that's	
14	basically my report, so I'm going to	
15	turn it over, back to Bonahue.	
16	PRESIDENT BONAHUE: Thank you,	
17	Mr. Chairman. Trustees, thank you as	
18	always for your time and service.	
19	Dr. Ciampa, thank you for hosting us	
20	back here at the Grant Campus. And let	
21	me also take this opportunity to	
22	recognize the association and governance	
23	leaders who are here, Dr. Pat Sanso is	
24	here, the President of the Grant	
25	Assembly. And also Dr. Courtney Brewer	

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Board of Trustees, 5/12/2022 from the Faculty Association. Thank you for your continued commitment to shared governance.

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Trustees, today's report will be a little bit longer since we have a brief meeting, and it will give me a chance to share with you some of the observations related to the evaluation process and the strategic planning process that we'll follow up on in executive session. But first, a few business items. Just this afternoon, Trustees, county comptroller John Kennedy sent over a message responding to our change in accounting process, and he just communicated very briefly that the county does not want to carry the record of capital debt that we discussed at our March board meeting. There was no explanation, there was no reason, so I look forward to working with Dr. Harris, Tom Lupo, thanks for being here and representing the Comptroller's office, we'll look forward to more

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Board of Trustees, 5/12/2022 communications where we can unpack what are the issues here between the County and the college. And we'll try to work those out as much as possible and make a recommendation that's appropriate at that time.

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8 Also, just in today, we got 9 additional good news that the State of 10 New York, from SUNY, will receive just 11 under two hundred thousand to support 12 new entry signs for the college. We 13 hope to have this, but it's never a sure 14 thing, so thank you, Lou, and thank you 15 to the central facilities staff for 16 bringing in those additional funds. 17 That's on top of an additional grant 18 that we heard about this week, an 19 additional \$400,000 grant from SUNY 20 supporting workforce training in 21 manufacturing and electronics in health 22 information management. And also in 23 training optometry technicians in our 24 continuing education section. So that's 25 a good week; that's \$600,000 in grant

Board of Trustees, 5/12/2022 awards this week, and so always good news.

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Thank you, Trustees, for looking at the memo that Lou and the legal team prepared related to the change in open meetings laws. This change in the law will go into effect in advance of our June meeting, and so I know the legal team right now is working on a recommendation for how we go forward, basically an amendment to our existing policy for your consideration, and I think we'll bring that to the executive committee first, Lou?

MR. NECROTO: Yes.

PRESIDENT BONAHUE: Very good.

18 Enrollment update; following the 19 spring semester, the enrollment 20 projections for summer unfortunately are 21 following the same trends. Our 22 enrollment projections for summer, as of 23 today, are down between 10 and 24 12 percent. And I hesitate to say it, 25 because I don't want to jinx it, but

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Board of Trustees, 5/12/2022 fall is a completely different story. Our projections for fall, as of today, are -- I just got to whisper it -- it's up 7 to 8 percent. And it's been a while since we could say oh, yes, we're projecting enrollment up in the fall. It is possible that we pulled forward some enrollment a little bit early, because we started the registration and advisement process earlier this year, but we're still optimistic.

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Also related to enrollment, Trustees, you'll find at your places, really the result of a lot of hard work, and I'm going to hold this up to the camera so the trustees can see it online. This is the work that we began discussing in December, but this is work, Trustees, on a micromester. They are seven-week terms, full credit classes that finish in seven and a half weeks. Trustees, with this innovation, we'll begin to schedule new classes every seven or eight weeks. You don't

Board of Trustees, 5/12/2022 have to wait four months for the next semester to start. Now, it's not appropriate for every, single class, it's not appropriate for every kind of class, but it is appropriate for people getting started in their careers who don't want to have to wait until next January, next September, next June, whatever it is. So we're optimistic that this will provide more flexibility, especially for adult learners, especially for folks who are taking classes one class at the time. So we're happy that we're going to be able to launch that this fall.

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And then also, I'm going to demo quickly something that's been also a long time coming, but I'm delighted that we can do it. And Steve, if you can help me display the enrollment dashboards. Trustees, as you know, what we're trying to move to is more robust ways of understanding institutional performance, both on the enrollment side

Board of Trustees, 5/12/2022 and on the retention side. The enrollment side is now shown here, and this is ready to go live. So I have a link that I'm going to share with each of you, so that you can noodle around in here. We're using our existing Microsoft platform, our existing Microsoft Office platform, which has a system in it so that we can use -- where we can gather better business intelligence. And you can see here, this is kind of the home page -- this has actually ten tabs to it, this home page allows us to see, basically, ten years at a glance. And you can filter in a variety of ways, I want to say that we can filter, except the drop-down menu does not appear -- there it is, you can cut and you can look at a trend analysis, you can pick any one year. If we pick fall 2021, that will show us our fall 2021 data. What if we wanted to disaggregate further, what if we wanted to look at just a particular campus and

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Board of Trustees, 5/12/2022 see the demographics of a particular campus, we're here at Grant, look at Grant, the demographics change again. And now we can see the head count and the FTEs being generated here at the Grant campus.

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There are multiple tabs that I don't seem to be able to get to because of the auto transcription, but we will send this out. This allows us to see disaggregated demographics by gender, race, ethnicity, full-time/part-time status, health status and so forth. It allows us to disaggregate by campus or program, we can see head count. Again, we can do it by campus, by full-time or part-time, and it's interesting because when you have this kind of ability to visualize the data, right, you can see the trends here, gone from -- in terms of student head count, from degree-seeking, look at the increase in number of nondegree seeking or nonmatriculated students. You can see

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Board of Trustees, 5/12/2022 here, for example, disaggregation by race and ethnicity. You can see, for instance here, this light blue color is the growth in our number of Hispanic students (indicating). From 4,000 ten years ago to nearly 7,000 students last year, 6,000 students at the moment. You can see the number of white students, for example, is decreased from 1,508 all the way to 1,008. The number of black students has -- this is the darker blue color from 2,000 to 1,700. From time to time it still looks like we may still have a bug or two in the system, you can see there is like an outliner here that may have to do with a change in data definition or it may have to do with just a bug that we're still trying to work out. But we don't want perfect to be the enemy of good, so we're ready to put this out.

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I'll be sending this link to all of you, and I invite you to click around on it, it's a very robust way of looking

Board of Trustees, 5/12/2022 at enrollment trends, especially over the long-term. It also allows us to ask better questions; why is this trend looking that way, what is this change that we're seeing over the long-term. And then we did a -- the very end, that's a visualization of students by majors, but this is nice.

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This is a ZIP code capture, right, of our demographics. And so when we begin to drill down on this, we can see, for example, what if we looked at just the current semester again, spring -- we can't get to spring '22 yet, because we're still in it, but let's look at spring '21. What if we looked here at the Grant campus, okay, and we can see the bigger the number, the bigger the circle, the more students from those ZIP codes at this campus. So it's not an exact geosense, to address -- down to the address level, right, it's at the ZIP code level. But still, look, it's terrific to be able to see,

Board of Trustees, 5/12/2022 oh, yeah, let's see if -- if you roll over from ZIP code 11717, 820 students in the Brentwood ZIP code. Come down to Deer Park, I assume that is, 11706, 765 students. So when we begin to, and again we can zoom in, we can zoom out, if we change campuses, we can see, right, that it will likely be different. If we toggle over to Eastern and look, now we can see more students from Riverhead, more students from Hampton Bays, more students from Shirley, Mastic and Manorville.

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So this gives us, again, a tool, a better tool for understanding enrollment trends, better tools for asking questions about where we find ourselves at the moment. Thanks, Steve.

And then, I want to talk briefly about the strategic plan, because we are nearing for this year, our concluding steps. So the strategic plan and Steve, can you display that online? Thank you very much.

Board of Trustees, 5/12/2022

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When last week we looked at this on the board, we were kind of going through our goals. At this point though, Trustees, the college has done a lot of hard work to talk about the measurable institutional objectives. And these are on kind of the back page of the mission statement that you have in front of you. These strategic objectives were drafted, really, and then refined in a very collaborative process that involved a survey to all college stakeholders, series of town hall meetings in which people from faculty and administrators and AME took part. A subcommittee of the strategic planning counsel worked very hard to refine the language to be sure that it was aspirational, but also measurable. And so, these objectives are broad enough that many different units of the college can pursue them, but specific enough that we can tie a key performance indicator to each one.

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Board of Trustees, 5/12/2022

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So, how will we know we're achieving open access? Well, the real key indicator is going to be enrollment, but we can also look at things like the yields from high schools, the yields from the number of applications converted to registrations. We can look at each of those things, we can disaggregate that data for each of these metrics, which will give us a strong sense of whether we're achieving our institutional mission. At this point, with the Board's approval, we're ready to operationalize these objectives for next year. The next phase in this process is for each unit in the college to tie their annual operational plan to an objective plan.

At this point, every unit of the college; every campus, every department, every division, ought be to see how their work will roll up into one of these goals and one of these objectives. It's a way of really trying to

Board of Trustees, 5/12/2022 prioritize and strategize about how all of our efforts will fit together. We're still looking for the right aspirational language for the mission statement and the vision statement. So on the first page, we've preserved the original mission and vision statements, which are something like seven or eight years old, we're not positive, but the college remains well served by that language. And we're going to -- we're looking for the right language, but the -- the meaty part of this work, Trustees, is the actual objective, the operational objective, and that's the part that we feel is ready for your support.

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I've left in this draft mode,
pending any further support that you may
have. If this has your support, I can
bring it back in terms of a resolution,
because we would really like the Board's
endorsement for this kind of long-term
strategy for the college.

Last thing I want to touch on is

Board of Trustees, 5/12/2022 just the work that I sent all of you, my self-evaluation, which I think is highly correlated with the strategic planning documents. Thank you for the opportunity to report on the work that I've been doing since June. It has been -- it's a cliche, but it has been an honor, it's been a privilege to work with all of you, to work with a cabinet leadership and every employee in the college to consider where we are and consider where we want to be. Because we're at the beginning of a new cycle of strategic planning, it's right at -we're sort of kind of going into this self-evaluation process and in highly qualitative way, because the objectives that we're laying out through a new strategic plan are going to be new to the college. And if they haven't been measured before, or for the last two years, if we've really been faced with the contingencies of COVID, then this is a good opportunity for us to reboot that

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Board of Trustees, 5/12/2022 planning and assessment cycle.

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Three themes, Trustees, emerge. You'll see them in my self-evaluation and I hope they resonate with you. Data-based decision-making, one college model and keeping student success as our north star, keeping student success as a place where we always are trying to get to. Without a doubt, enrollment is a big part of how we understand our institutional success, because if we're not enrolling students, if we're not providing access to educational opportunity, then we can't do those other things.

17 So together, I think that's our 18 template for going forward. The other 19 theme that emerged is retention, and 20 again, I gave you just a hardcopy, 21 Trustees, I handed out an additional 22 hardcopy of my self-evaluation, within 23 that self-evaluation, Trustees, if you 24 look at the student success and 25 engagement section, you'll see the

Board of Trustees, 5/12/2022 metrics that I think are going to tell us if we are fulfilling our mission in terms of retention, course-based student success. I shared with you a few months ago our top enrolled courses and the course outcomes that we're experiencing now, we'll be able to report on those regularly going forward. Success -- and Trustee Coverdale, this is really from the Aspen seminar that you and I attended -- one of the most important momentum indicators is success in a gateway math or English course within the first year. That's -- that's Item Number 2; success in college level English or math. Three, retention of fall students into the spring semester. Four, retention of fall students into their second year. These are all important indicators of whether students feel connected with the college, whether they feel well-served by the college and whether they're going to persevere to achieve their goals. You can see that

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Board of Trustees, 5/12/2022 list of metrics there.

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At the executive committee, Trustee Morgo pointed out we got to really have some baseline data for those metrics. And that's a place that we know we're going to get to, we can get to it this summer, and we'll certainly have those baselines for the fall. То wrap up my report, Trustees, one week from today, we all have someplace important to be; it's graduation. One week from today. Thank you for those of you who've already RSVPed, if you're able to attend graduation, either of our two ceremonies next Thursday, if you haven't yet RSVPed Mary Lou Araneo is here, she will hunt you down to try to be sure we know whether you're able to attend or not.

21 Mr. Chairman, that concludes my 22 report for this month, and I'll be glad 23 to receive any questions or comments. 24 CHAIR MURRAY: Does any of the 25

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board members have any questions or

1 Board of Trustees, 5/12/2022 2 comments? 3 TRUSTEE MORGO: Dr. Bonahue, the 4 retention metrics that you went over 5 sounded practical, which should tell us 6 a lot. I also mentioned at the 7 executive committee that if they could 8 be tied to the strategies that went over 9 for our retention to see how well those 10 strategies work, that would be 11 illustrative too, I think. 12 PRESIDENT BONAHUE: Exactly, 13 Trustee Morgo, that's a great 14 observation, and I didn't print out the 15 big Excel spreadsheet that I sent 16 together with my evaluation. When you 17 have a moment, Trustees, I invite you to 18 open that Excel spreadsheet because 19 you'll see there that the performance 20 indicators are broken down by college 21 goal. And then you'll see that some of 22 the metrics that we've discussed are 23 better measures, are better metrics for 24 some of those goals than for others. 25 There may be too many metrics in that

Board of Trustees, 5/12/2022 Excel spreadsheet, but that's a collection of all the metrics that have been used in the past. My concern is that we have key performance indicators, right, the most important metrics. If we have hundreds of metrics, then I'm not sure there's a real strategy to that. But if we have key performance indicators tied to those goals, that's where we want to be.

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12 TRUSTEE DELEON-LOPRESTI: Thank 13 you for your report, I'm really 14 impressed with the data, that is 15 incredible to see it in a graphic form 16 with a click. I have not seen -- I wish 17 every organization could have that at 18 their fingertips, so thank you for that, 19 I'll be sure to look at it. And the 20 strategic plan also has great goals, 21 they seem very -- they seem very lofty, 22 but attainable. 23 Aspirational. PRESIDENT BONAHUE: 24 TRUSTEE DELEON-LOPRESTI: 25 Aspirational. You know, it's not

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Board of Trustees, 5/12/2022 unusual, however, to also -- I just want to know if any consideration has been placed in retention on a different sort. Retention of staff, retention of good staff, gualified teachers, administrators. I don't know if it's a concern here, but just in my practice, I know it seems to be a number one concern in other organizations with the great resignation, the great retirement. Do we -- have we been paying attention to that? Because, you know, it's not unusual to include in values that we put your people first, because that is the key to maintaining a good organization, SO --

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18 PRESIDENT BONAHUE: That's a 19 great observation. To the best of my 20 knowledge, we are seeing the usual 21 number of retirements, and I think COVID 22 did accelerate some resignations over 23 the past two years. I'm very pleased 24 that our contracts for our faulty, for 25 our guild, for our municipal employees

Board of Trustees, 5/12/2022 tend to be competitive to the market. So to the best of my knowledge, we lose very few, right, to competing colleges or schools. To my understanding, we have a bit more of a challenge sometimes in IT, we have brought you some months ago a recommendation to step up our salaries for our nurses on campus, because we weren't competitive with the market. But, that's a great observation. I think that's something we can go back to and consider, how do we want to keep our human resources, our most valuable asset, really, find a place --TRUSTEE DELEON-LOPRESTI: Engaged. PRESIDENT BONAHUE: -- that most see themselves represented in here. Interesting. That's great, that's interesting that didn't come up in the town hall conversations. Maybe because people feel that sense of connection, but maybe we can put that in the

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1 Board of Trustees, 5/12/2022 2 document as well. So, thank you. 3 TRUSTEE CANARY: I'd just like to 4 echo that, and I think it would be very 5 helpful, because perspective new 6 employees checking out the college and 7 our background, if they saw that metric 8 and said, oh, look they have a very low 9 turnover rate on the campus, something 10 is going right here, it may just entice 11 people to say, hey, maybe that's a group 12 I want to join on with. So I think 13 that's great numbers to be able to 14 report. 15 PRESIDENT BONAHUE: I appreciate 16 that, I think that's great. 17 CHAIR MURRAY: Any other 18 questions? 19 (NO RESPONSE.) 20 I just have an CHAIR MURRAY: 21 observation, I love this micromesters. 22 I think that's -- I'm glad to see it's 23 being implemented and I think it's very 24 innovative. 25 MS. DELEON: I'm tempted to take

Board of Trustees, 5/12/2022 a course.

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PRESIDENT BONAHUE: Thank you. There's more work that we'll be doing over the summer in terms of outreach to our adult learners. I want to thank the Board for encouraging college leadership and staff to think out of the box, to be innovative. Over the summer, we haven't lost sight of the idea that, whether it's a tuition reimbursement relationship, whether it's a discount, whether it's some other way of drawing people in and helping to make the connection with the college, those are all big opportunities for us to attract nontraditional students. And given the demographics of Suffolk County, that's a population you can't ignore.

20 CHAIR MURRAY: Right. Any other 21 questions?

TRUSTEE ZARATE: Yes, I have a comment. So, I want to commend Bonahue for the data tool that has been created, because it's very transparent. It is

Board of Trustees, 5/12/2022 easy to read. You know, data cannot always be something easy to understand and read, but this makes it very easy and visually readable. The other thing that I wanted to mention is with regards to attention, especially of staff, one of the things that is going to be part of that meeting that we're convening with NYSID has to do with not only the fact that we have teacher shortages in New York State public schools, but we also are finding teacher shortages, or educator shortages, at the higher level to be able to teach these pathways, to be able to expedite, again, the teaching path for our New York State public schools. So, again, I think what you mentioned, Dr. Bonahue, with regards to incentives, it's important for staff and retaining the staff that can facilitate these pipelines for our, you know, students at the elementary level and high school level.

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PRESIDENT BONAHUE: Thank you,

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1 Board of Trustees, 5/12/2022 thank you. 2 3 CHAIR MURRAY: Any other 4 questions, comments? 5 (NO RESPONSE.) 6 CHAIR MURRAY: If not, I'll go to 7 roundtable and if anybody has anything 8 they'd like to share. 9 (NO RESPONSE.) 10 If not, I'd like CHAIR MURRAY: 11 to request a motion to enter into 12 executive --13 TRUSTEE SANDERS: Mr. Chair? 14 CHAIR MURRAY: Yes? 15 TRUSTEE SANDERS: It's Theresa. 16 The only thing I would like to share is 17 that Suffolk County has now opened up 18 the Summer's Eve Employment and Training 19 Program, which provides young people, 20 between the ages of fourteen to 21 twenty-one some employment 22 opportunities. So, I do want to put 23 that out, if you have any students at 24 the college that need summer jobs, 25 please reach out to me. We do this in

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60 1 Board of Trustees, 5/12/2022 2 partnership with Suffolk Community 3 College, we do have students, you know 4 that do summer internships on the 5 college campus. So, please let me know 6 if you have anyone who is fourteen to 7 twenty-one. 8 CHAIR MURRAY: Thank you. 9 Anybody else? 10 (NO RESPONSE.) 11 CHAIR MURRAY: So if not, I'd 12 like to request a motion to enter into 13 executive sessions to discuss medical, 14 financial, credit or employment history 15 of a college administrator. We will not 16 have any additional business after the 17 executive session, so I would just get a 18 motion to go to the executive session. 19 TRUSTEE CANARY: Trustee Canary 20 making the motion. 21 TRUSTEE O'CONNOR: Kevin 22 O'Connor, seconding. CHAIR MURRAY: All those in 23 24 favor, say aye. 25 COLLECTIVE RESPONSE: Aye.

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\bigcirc	1	Board of Trustees, 5/12/2022	
	2	CHAIR MURRAY: Any opposed?	
	3	(No response.)	
	4	CHAIR MURRAY: Okay, thank you,	
	5	everybody.	
	6	(Time noted: 5:03 p.m.)	
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\bigcirc	1	Board of Trustees, 5/12/2022
	2	CERTIFICATION
	3	
	4	STATE OF NEW YORK)
) ss
	5	COUNTY OF SUFFOLK)
	6	
	7	I, KRISTEN MCALEVEY, a Shorthand Reporter
	8	and Notary Public within and for the State of New
	9	York, do hereby certify:
	10	THAT the foregoing transcript is a true and
	11	accurate transcript of my original stenographic
	12	notes.
\bigcirc	13	IN WITNESS WHEREOF, I have hereunto set my
2	14	hand this 12th day of May, 2022.
	15	11 1114
	16	Mine M'Horey Somonson
	17	
	18	KRISTEN MCALEVEY
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	ERRATA SHEET FOR THE TRANSCRIPT OF:					
\bigcirc		May 12, 2022 BOARD OF TRUSTEES MEETING				
			CORRECTIONS:			
	Pg. Ln.	Now Reads	Should Read	Reasons Therefore		
\bigcirc	·					
U I						
	2		Signature of BOARD O	F TRUSTEES MEETING		
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