

OFFICIAL BOARD OF TRUSTEES MEETING MINUTES  
PROCEEDINGS AND VERBATIM DISCUSSIONS OF  
THE BOARD OF TRUSTEES OF THE SUFFOLK  
COUNTY COMMUNITY COLLEGE ON THE 21ST DAY  
OF OCTOBER 2021 AT 4:00 P.M., VIA IN-PERSON  
& ZOOM VIDEOCONFERENCE

PRESENT:

EDWARD BONAHOUE, President  
GORDON D. CANARY, Trustee  
GEMMA DELEON-LOPRESTI, Trustee  
ZACHARY FROST, Student Trustee  
KEVIN M. O'CONNOR, Trustee  
BELINDA PAGDANGANAN, Trustee  
THERESA SANDERS, Trustee  
PRISCILLA ZARATE, Trustee

E. CHRISTOPHER MURRAY, Chairperson  
SHIRLEY E. COVERDALE, Trustee/Second  
Vice Chairperson



ORIGINAL

1 Board of Trustees, 10/21/2021

2 (Reporter Note: This meeting was  
3 transcribed via video recording. It  
4 appears the first few seconds or minutes  
5 were not recorded.)

6 TRUSTEE CANARY: Thank him for  
7 his outstanding service to our military,  
8 to this nation, and to the people of the  
9 United States.

10 [AFTER RECITATION OF THE PLEDGE  
11 OF ALLEGIANCE, THE MEETING OF THE BOARD  
12 OF TRUSTEES OF THE SUFFOLK COUNTY  
13 COMMUNITY COLLEGE WAS CALLED TO ORDER BY  
14 THE CHAIRMAN, E. CHRISTOPHER MURRAY.]

15 CHAIR MURRAY: All right, do we  
16 have any guests who have joined us?

17 PRESIDENT BONAHEUE: Mr. Chairman,  
18 I don't think so. I think we have --  
19 although we have a few visitors who are  
20 not college employees, they are often  
21 with us, and so everyone is at home.

22 CHAIR MURRAY: Thank you.

23 At this point, I would request a  
24 motion to adjourn the Board of Trustees  
25 meeting and call the Board of Directors

1 Board of Trustees, 10/21/2021

2 meeting to order.

3 Gordon, would you like to make  
4 that motion?

5 TRUSTEE CANARY: Yes,  
6 Mr. Chairman. I make that motion.

7 CHAIR MURRAY: Theresa, you  
8 second?

9 TRUSTEE SANDERS: Second.

10 CHAIR MURRAY: All those in favor  
11 say aye.

12 COLLECTIVE RESPONSE: Aye.

13 CHAIR MURRAY: Any opposed?

14 (No response.)

15 CHAIR MURRAY: Hearing none the  
16 motion is passed.

17 [WHEREUPON THE MOTION MADE AND  
18 SECONDED WAS VOTED ON AND CARRIED. THE  
19 MEETING OF THE BOARD OF TRUSTEES OF THE  
20 SUFFOLK COUNTY COMMUNITY COLLEGE WAS  
21 ADJOURNED AND REOPENED.]

22 CHAIR MURRAY: We're going to now  
23 request another motion for approval of  
24 the minutes of the September 23, 2021,  
25 Board of Trustees meeting.

1 Board of Trustees, 10/21/2021

2 Theresa, would you like to make  
3 the --

4 TRUSTEE SANDERS: So moved.

5 CHAIR MURRAY: Gordon?

6 TRUSTEE CANARY: Second it,  
7 Mr. Chairman.

8 CHAIR MURRAY: You get the  
9 benefit of being here in person.

10 All those in favor say aye.

11 COLLECTIVE RESPONSE: Aye.

12 CHAIR MURRAY: Any opposed?

13 (No response.)

14 [WHEREUPON THE MOTION MADE AND  
15 SECONDED WAS VOTED ON AND CARRIED.]

16 CHAIR MURRAY: At this point I  
17 would like to introduce the Vice  
18 President for Business and Financial  
19 Affairs, Dr. Mark Harris, to present the  
20 college budget and the college financial  
21 records.

22 VICE PRESIDENT HARRIS: Thank you  
23 Mr. Chairman and members of the Board of  
24 Trustees and members of the  
25 administration.

1 Board of Trustees, 10/21/2021

2 So for the update on the  
3 financial reports, take them in 2  
4 pieces. First an update on the Fiscal  
5 21 year-end projections. Right now  
6 we're going through the Fiscal 21  
7 year-end close process. We're working  
8 with our auditors and we're doing some  
9 internal entries as well as looking at  
10 the bad debt for unpaid student  
11 accounts, some year-end expenses that we  
12 need to accrue, and any roll overs for  
13 purchase orders based on expenses that  
14 we generated purchase orders for but we  
15 did not receive on time and made the  
16 decision that we should roll those over.  
17 So we are currently in the process where  
18 we're looking at all those transactions  
19 that need to be reported for Fiscal 21.

20 And then early next month we  
21 should be having our auditors on campus  
22 doing fieldwork, collecting some data,  
23 so by December we should have some sense  
24 of where we're going to end for Fiscal  
25 21, reporting back to the board then

1 Board of Trustees, 10/21/2021  
2 giving a sense of where we think our  
3 fund balance will be.

4 One of the key determinants for  
5 Fiscal 21 is really trying to correctly  
6 post or record those transactions  
7 relating to HEERF II that we received in  
8 Fiscal 21. So Mr. Chair and the boards,  
9 in December we should have some sense of  
10 where we're going to end in terms of  
11 adding to fund balance for Fiscal 21.

12 In terms of our cash flow, we  
13 still are maintaining a healthy cash  
14 flow balance right now. We were  
15 expecting to get about \$12.5 million  
16 from SUNY in October for 1st quarter  
17 appropriation. Unfortunately that did  
18 not happen because their board meeting  
19 got pushed to the latter part of this  
20 month. So that means that our first  
21 quarter dispersement for Fiscal 21-22  
22 will be in November of about \$12.5  
23 million.

24 Fiscal 22 budget updates, the  
25 income and expenditures statements that

1           Board of Trustees, 10/21/2021  
2           we presented really represent  
3           transactions for the first month  
4           September, and again the numbers that we  
5           included are very high level projections  
6           just based on what we're seeing and  
7           based on what we expect that may happen.

8           In December we will also have a  
9           better sense of where our revenue  
10          projection will be for Fall primarily  
11          because our census was as of Friday and  
12          I know the Office of Institutional  
13          Effectiveness is working to finalize  
14          those numbers.

15          One of the things that we're  
16          working with that department on  
17          determining is what the FTE impact will  
18          be in terms of a revenue loss  
19          perspective specifically because our  
20          fall enrollment has significantly  
21          decreased compared to what we had  
22          budgeted.

23          So we budgeted about 5.4 percent  
24          and we're hovering about give or take 13  
25          percent on an average. So we want to

1           Board of Trustees, 10/21/2021  
2           see what the difference is and then make  
3           an application to the US Department of  
4           Education to get reimbursed for the  
5           downside between what we budgeted and  
6           what the actual loss in FTE is.

7           So, Mr. Chair, those are the only  
8           items that I have in terms of financial  
9           reporting before I present the one  
10          resolution so I wanted to see if anyone  
11          had any questions pertaining to what was  
12          presented.

13          CHAIR MURRAY: Does anybody on  
14          Zoom have any questions for Mark?

15          (No response.)

16          CHAIR MURRAY: Anybody here have  
17          any questions for Mark?

18          (No response.)

19          CHAIR MURRAY: And I assume it's  
20          too premature at this point to have any  
21          sense of what the State's going to do  
22          next year. Have you heard anything  
23          through the grapevine?

24          PRESIDENT BONAHOUE: No,  
25          Mr. Chairman. There is actually a



1           Board of Trustees, 10/21/2021  
2           presidents' call tonight with the  
3           Chancellor and he promised to touch on  
4           the budget looking at the year ahead,  
5           but it is obviously very early in the  
6           cycle. If we have any news, I will  
7           bring it forward.

8           CHAIR MURRAY: Okay.

9           Anybody else?

10          (No response.)

11          CHAIR MURRAY: Thank you again,  
12          Mark. You want to talk about the  
13          resolutions?

14          VICE PRESIDENT HARRIS: Yes. So  
15          I have 1 resolution, the standard  
16          resolution, Item Number 1, which  
17          represents the monthly service to  
18          Suffolk County for the employee health  
19          insurance for \$2,893,933.46 which is in  
20          line with the typical monthly payment.  
21          So I present this 1 resolution for  
22          review and acceptance. That's all I  
23          have.

24          CHAIR MURRAY: Thank you. We  
25          have a few resolutions but I'm going to

1 Board of Trustees, 10/21/2021  
2 be jumping around a little bit here  
3 because there are two resolutions that  
4 are being recommended by the Governance  
5 Committee and I'm going to ask if Gordon  
6 would like to go through those two  
7 resolutions.

8 TRUSTEE CANARY: Yeah,  
9 Mr. Chairman, my pleasure, but I'm  
10 basically addressing the one because the  
11 second one we're not bringing forth.

12 CHAIR MURRAY: Okay. I'm sorry.

13 TRUSTEE CANARY: The Jane Shearer  
14 thing we're not going to bring forward  
15 until --

16 CHAIR MURRAY: That's correct.  
17 I'm sorry.

18 TRUSTEE CANARY: So let me just  
19 read the Governance Committee minutes,  
20 if I may, and then we can address any  
21 additional questions.

22 So we met on Monday afternoon.  
23 Discussion was had about a proposal  
24 received by the Special Events  
25 department to permit Future Stars Tennis

1 Board of Trustees, 10/21/2021  
2 Academy of Harbour View LLC to enter  
3 into a three-year licensing agreement to  
4 conduct youth sports camps on the  
5 college's three campuses during the  
6 summer months.

7 Assistant Director of Special  
8 Events, Steed Alberti, informed the  
9 Committee that the College's licensee  
10 which previously operated a summer camp  
11 on the Michael J. Grant Campus was no  
12 longer in business so there was no  
13 conflict there.

14 Future Stars is an established  
15 well-organized company that was able to  
16 run camps during the summer of 2020 and  
17 2021. They already run camps at SUNY  
18 Purchase, Farmingdale State College, and  
19 St. Joseph's College. They are looking  
20 for additional locations to expand  
21 their --

22 (Zoom audio fail.)

23 TRUSTEE CANARY: He had explained  
24 the proposed fee arrangements would be  
25 based on a percentage of the total

1 Board of Trustees, 10/21/2021

2 number of weeks campers are enrolled.

3 We would have a guaranteed minimum

4 payment to the College and -- minimum

5 payments to the college. There will be

6 some staffing needs such as lifeguards

7 at the pools.

8 The Committee agreed that in

9 addition to the revenue source, this

10 program would be a great way to

11 introduce families to our campuses to

12 see what SUNY Suffolk is all about and

13 hopefully be a path for future students

14 when they are ready to enter into

15 college.

16 Again, we on the Governance

17 Committee had to take this up because

18 this presented a different bargaining

19 process than what we normally do. The

20 license fee was to be calculated on a

21 total number of weeks that the campers

22 are enrolled, and such being that this

23 fee arrangement falls outside of the

24 scope of the facility use policy fee

25 schedule, we had to come up with this

1           Board of Trustees, 10/21/2021  
2           resolution to authorize the license that  
3           it requires.

4           So, again, the Governance  
5           Committee felt that with the background  
6           of this organization they run  
7           outstanding camps, the State has spoken  
8           to SUNY Purchase, Farmingdale State  
9           College, St. Joseph's College people,  
10          they are all quite pleased with their  
11          relationship with them and how they run  
12          their facilities and their operations.  
13          So we felt we could go forward with the  
14          recommendation to the board to approve  
15          this new contract.

16          CHAIR MURRAY: Okay. So we did  
17          discuss this. I would like to just  
18          thank Steed for his efforts and the help  
19          that put this together, and hopefully  
20          next month I believe we may have another  
21          resolution, but they are being creative  
22          in looking for ways to increase revenue  
23          for the college and if the committee was  
24          wholeheartedly in support of this.

25          Does anybody have any questions,

1 Board of Trustees, 10/21/2021

2 any of the board members?

3 (No response.)

4 CHAIR MURRAY: No. Okay. So  
5 that would be -- what resolution is  
6 that? What number do you have?

7 TRUSTEE CANARY: 61.

8 CHAIR MURRAY: 61, okay. That's  
9 resolution number 2021.61. There are 3  
10 others which you have in your package.

11 So at this point I would request  
12 a motion for the approval of college  
13 Resolution Numbers 2021.57 through  
14 2021.61. Do I have a motion?

15 TRUSTEE FROST: Motion.

16 CHAIR MURRAY: And a second?

17 TRUSTEE SANDERS: I'll second it  
18 then.

19 CHAIR MURRAY: All those in favor  
20 please say aye.

21 COLLECTIVE RESPONSE: Aye.

22 CHAIR MURRAY: Anybody opposed?

23 (No response.)

24 CHAIR MURRAY: Great. Thank you.

25 [WHEREUPON THE MOTION MADE AND

1 Board of Trustees, 10/21/2021

2 SECONDED WAS VOTED ON AND CARRIED.]

3 CHAIR MURRAY: So now we're going  
4 to go to the committee reports.

5 Budget and Finance, Kevin?

6 TRUSTEE O'CONNOR: No meetings on  
7 that front so far.

8 CHAIR MURRAY: Okay. We had the  
9 report from Mark so that's helpful.

10 Student Success, Bell?

11 TRUSTEE PAGDANGANAN: Yes,  
12 Mr. Chair, thank you. The Student  
13 Success Committee convened on  
14 October 5th. In its continuing  
15 discussion with student basic needs, the  
16 Committee reviewed data highlights from  
17 two student surveys.

18 The first one is in May 2020  
19 which was a college survey that focused  
20 on the student transition to remote  
21 learning due to COVID. The survey was  
22 emailed to 21,015 students and we  
23 received 2,148 responses, mostly  
24 Ammerman, mostly full-time, and mostly  
25 second-year students.

1 Board of Trustees, 10/21/2021

2 The questions were how often do  
3 you worry about online classes? 57.2  
4 percent cited very often.

5 How often do you worry about  
6 accessing or using technology needed for  
7 online classes? 33.2 percent cited very  
8 often.

9 How often do you worry about  
10 paying your bills like tuition, rent,  
11 Internet access, and medical? 44.8  
12 percent cited very often.

13 How often do you worry about  
14 eating day-to-day? 46.4 percent said  
15 never but 17.2 percent said very often.

16 In April of the following year,  
17 the annual student opinion survey was  
18 issued by SUNY to 11,715 students of our  
19 -- degree-seeking students. One section  
20 of the survey asked students to use a 5  
21 point scale to indicate areas negatively  
22 impacting upon their academic  
23 performance.

24 We received 977 responses,  
25 primarily female, primarily 24 and



1 Board of Trustees, 10/21/2021  
2 younger, and primarily full-time. More  
3 than half of the students did not  
4 respond to the questions and the  
5 majority of those who did respond  
6 indicated they were not being negatively  
7 challenged by the following, job or  
8 family responsibilities, childcare,  
9 disability issues, health, paying for  
10 college, adequate housing, food  
11 insecurity/hunger, and transportation.

12 While these results may seem to  
13 be in conflict, on-campus feedback  
14 captured anecdotally indicates a gap in  
15 meeting basic student needs. In  
16 addition, campus food pantry usage  
17 during the pandemic has more than  
18 doubled. The second survey results may  
19 also have been influenced by survey  
20 fatigue and the young age of most of the  
21 respondents.

22 Our next steps as a Committee  
23 will be reviewing basic need support  
24 models that are operational at other  
25 colleges as well as a discussion on the

1 Board of Trustees, 10/21/2021  
2 potential for grant funding so stay  
3 tuned for that.

4 That's my report, our report,  
5 Mr. Chair. Thank you.

6 CHAIR MURRAY: Thank you. That's  
7 very interesting.

8 TRUSTEE CANARY: Question?

9 CHAIR MURRAY: Sure, Gordon.

10 TRUSTEE CANARY: Thanks,  
11 Mr. Chairman.

12 Bell, was there a write-in  
13 section on the survey if they wanted to  
14 bring up anything else that maybe was  
15 not in the form of a question?

16 TRUSTEE PAGDANGANAN: I'm not too  
17 sure. Dr. Munsch or somebody from the  
18 team, would you be able to answer that  
19 question, please?

20 INTERIM VICE PRESIDENT GREENE:  
21 For the April survey there was a  
22 write-in section. Many of the comments  
23 that came in were talking about  
24 technology. We wanted to underscore  
25 with these results that they aren't

1 Board of Trustees, 10/21/2021  
2 necessarily reflective of the entire  
3 population. This is a subset of the  
4 population that took both surveys. It  
5 was voluntary and so although students  
6 didn't focus so much on some of the food  
7 and housing insecurities needs, based  
8 upon conversations on the campus it  
9 appears that there is a need that it  
10 needs to be further assessed but it  
11 is --

12 (Zoom audio fail.)

13 CHAIR MURRAY: Thank you.

14 Anybody else have any questions?

15 (No response.)

16 CHAIR MURRAY: Thanks again,  
17 Bell.

18 TRUSTEE PAGDANGANAN: Thank you.

19 CHAIR MURRAY: Governance, is  
20 there anything to add to that?

21 TRUSTEE CANARY: I guess I can  
22 read this additional section. As we  
23 first started off, we have another issue  
24 that we will be bringing to the board by  
25 resolution probably next month, but this

1 Board of Trustees, 10/21/2021

2 other paragraph addresses it.

3 So the Committee then discussed  
4 the policy on naming opportunities. The  
5 current policy only allows for naming of  
6 campus facilities, buildings, and other  
7 campus areas but not academic programs.

8 The Foundation Executive  
9 Director, Sylvia Diaz, explained the  
10 proposal of the family of Jane Shearer  
11 to make a charitable pledge to the  
12 Foundation to name the college's nursing  
13 program the Jane F. Shearer School of  
14 Nursing, and to be able to do this an  
15 amendment to the current policy on  
16 naming opportunities will be required.

17 Executive Director Diaz explained  
18 that making such a change would open the  
19 door to future naming opportunities.  
20 During the discussion the committee was  
21 advised that it is a common practice and  
22 that other local colleges such as  
23 Farmingdale and Nassau Community College  
24 already name academic programs.

25 The Committee asked Deputy

1 Board of Trustees, 10/21/2021  
2 General Counsel Alicia O'Connor to work  
3 on language for updating the naming  
4 opportunities policy and they will  
5 review proposed revisions. We will  
6 review proposed revisions at the next  
7 Governance Committee meeting and there  
8 was no additional business.

9 CHAIR MURRAY: Trustee Zarate, do  
10 you have a question?

11 TRUSTEE ZARATE: Yes. Thank you  
12 so much. I apologize, I was raising my  
13 hand for the Student Success Committee  
14 but no one noticed so I'm going to ask  
15 the question.

16 So the survey that was sent to  
17 21,015 students, how much outreach was  
18 done to be able to get a better feedback  
19 from the students because we only  
20 received 2,000 [sic] response. So I was  
21 just wondering, what outreach was done  
22 and how often was it done for this  
23 survey?

24 TRUSTEE PAGDANGANAN: I wasn't  
25 sure who answered the question before

1           Board of Trustees, 10/21/2021  
2           from the audience. Was it Dr. Munsch?

3           PRESIDENT BONAHOUE: It was  
4           Interim Vice President Kaliah Greene.

5           TRUSTEE PAGDANGANAN: Oh, okay.  
6           Hi, Kaliah.

7           INTERIM VICE PRESIDENT GREENE:  
8           Hi. How are you? Good afternoon.

9           To answer the question, so that  
10          survey, the survey from 2020, was sent  
11          out I want to say kind of as we were  
12          transitioning through. It was  
13          administered through our office.  
14          Dr. Caroline Burns, she is our survey  
15          and research director. She sent out the  
16          initial survey and then each week there  
17          was a follow-up survey sent out to  
18          students. So since we were in a time of  
19          transition, there was nothing posted,  
20          like students couldn't go physically.  
21          Everything was via email.

22          Also, these surveys are very much  
23          so voluntary. So even if we do try to  
24          connect with students, it really is up  
25          to them as to whether or not they do

1 Board of Trustees, 10/21/2021  
2 want to participate in the survey, but I  
3 know every effort was made to make sure  
4 that we received decent feedback, and I  
5 will say 10.6, I believe, percent return  
6 rate in the midst of COVID isn't  
7 wonderful but it's decent for the time.

8 TRUSTEE ZARATE: Thank you.

9 INTERIM VICE PRESIDENT GREENE:  
10 Does that answer your question?

11 TRUSTEE ZARATE: Yes. Thank you  
12 so much.

13 TRUSTEE PAGDANGANAN: Thank you,  
14 Dr. Greene.

15 CHAIR MURRAY: Does anyone have  
16 any questions for Gordon?

17 (No response.)

18 CHAIR MURRAY: I told you I was  
19 going to skip around a little bit today.

20 Thank you, Gordon. Appreciate  
21 it. Again, I'm excited about the  
22 efforts to look at different revenue  
23 streams for the college and be a little  
24 creative. It's a good thing.

25 TRUSTEE O'CONNOR: Chris?

1 Board of Trustees, 10/21/2021

2 CHAIR MURRAY: Yes.

3 TRUSTEE O'CONNOR: Obviously if  
4 we go down this path, how do we  
5 determine what the naming rights are  
6 worth, right? Because obviously they  
7 can be -- some numbers are large, some  
8 are small. There's got to be some sense  
9 of what that is before we go down that  
10 path. Do you agree?

11 CHAIR MURRAY: Yes. Absolutely.  
12 And we did discuss that a little bit.

13 TRUSTEE CANARY: Sylvia is going  
14 to address it.

15 EXECUTIVE DIRECTOR DIAZ: Hi,  
16 Sylvia Diaz, Executive Director of the  
17 Foundation.

18 So that's a great question and  
19 I'm very glad you asked about that. So  
20 we have been thinking about this for a  
21 long time. This opportunity presented  
22 itself. We did look at what the market  
23 really is on these potential gifts. We  
24 looked at a recent naming opportunity  
25 and transaction that took place at



1           Board of Trustees, 10/21/2021  
2           Farmingdale College, but also looked  
3           around the market within the SUNY system  
4           to be as close to what we would be --  
5           comparing it to what we would be  
6           presenting or as close to.

7           So we're in the midst of  
8           conversing with the family to determine  
9           that. Once -- this policy is more of a  
10          generic policy, not specific to this  
11          naming. I'm assuming there will be a  
12          subsequent resolution once -- if this  
13          gets advanced, very specific to that  
14          naming, but we really did look -- we did  
15          our homework, Kevin, and we will present  
16          that additional information at a  
17          subsequent meeting.

18                   CHAIR MURRAY: Thank you.

19                   EXECUTIVE DIRECTOR DIAZ: Thanks.

20                   CHAIR MURRAY: It will probably  
21          be a two-step process because right now  
22          the way it's restricted to, as was  
23          mentioned, buildings or facilities and  
24          not to allow programs, so first we want  
25          to, you know, clarify or amend the

1           Board of Trustees, 10/21/2021  
2           language to allow it to be more programs  
3           and then once we do that each specific  
4           application or proposal will then come  
5           before the board to be voted on.

6           TRUSTEE SANDERS: Chris?

7           CHAIR MURRAY: Sure.

8           TRUSTEE SANDERS: This is really  
9           exciting and it can open up a revenue  
10          stream that we haven't looked at, and  
11          I'm just thinking about other colleges  
12          and universities and renaming  
13          everything, the door knobs, the  
14          windowsill, and we won't get that  
15          dramatic, but I think this is a really  
16          good step.

17          TRUSTEE CANARY: Toilet bowls?

18          CHAIR MURRAY: Any others  
19          question?

20          TRUSTEE O'CONNOR: I knew  
21          somebody was going to go there.

22          CHAIR MURRAY: Any other  
23          questions?

24          (No response.)

25          CHAIR MURRAY: We'll move on.

1 Board of Trustees, 10/21/2021

2 Personnel? Gemma, I know we're  
3 going to have an executive session, but  
4 is there anything nonexecutive session  
5 that you would like to report on?

6 TRUSTEE DELEON-LOPRESTI: No.  
7 Just that the committee did not meet as  
8 you stated, but there was some  
9 background work that was performed  
10 related to evaluation process and we're  
11 going to meet next month and provide an  
12 update.

13 CHAIR MURRAY: Okay. Thank you.  
14 Advocacy, did that meet this  
15 month?

16 TRUSTEE ZARATE: Thank you, Chair  
17 Murray. The Advocacy Committee did not  
18 meet but we will be meeting. We're  
19 setting up dates now for November so we  
20 will be reporting for December.

21 CHAIR MURRAY: Thank you.

22 TRUSTEE ZARATE: Thank you.

23 CHAIR MURRAY: Facilities, I am  
24 happy to announce that Jim Morgo is  
25 going to become the chair of that

1 Board of Trustees, 10/21/2021  
2 committee and try to get it going again,  
3 and it's not just because he's not here,  
4 but he has graciously volunteered. We  
5 do -- we would like to get some members  
6 of that committee so Gordon has  
7 volunteered. That's good.

8 Anybody else would like to serve  
9 on the committee, not as chair, but you  
10 can think about it and let us know or  
11 let Jim know, but that's a positive  
12 thing, a lot of issues that need to be  
13 addressed and I think the committee will  
14 have its -- will keep itself busy.

15 TRUSTEE DELEON-LOPRESTI: I  
16 missed the name of the committee. What  
17 was the name of the committee?

18 CHAIR MURRAY: The Facilities  
19 Committee which has been kind of dormant  
20 for a while and so I'm happy that Jim is  
21 willing to take that over. Would you  
22 like to serve on it, Gemma?

23 TRUSTEE DELEON-LOPRESTI: Sure.

24 CHAIR MURRAY: Okay.

25 TRUSTEE DELEON-LOPRESTI: I will.

1 Board of Trustees, 10/21/2021

2 CHAIR MURRAY: And then the  
3 Foundation, Bell, is there anything?

4 TRUSTEE PAGDANGANAN: Yes. I  
5 just wanted to make an announcement on  
6 two new scholarships and hardship funds  
7 and a fundraiser.

8 The first one is Terri Saxton  
9 (phonetic) an alumni, former adjunct,  
10 faculty member, and her husband were  
11 able to support recent alumni Noriko  
12 Okada along her pathway to success in  
13 higher education. An international  
14 student, Noriko came to the United  
15 States from Japan to study art following  
16 a series of difficult life challenges.  
17 Her courage and resilience led her to  
18 become an award-winning artist who is  
19 currently advancing her education to the  
20 doctoral level.

21 Terri and Tom Saxton recognize  
22 Noriko's gifts and talent and decided to  
23 establish a fully endowed scholarship  
24 fund that will provide a generous gift  
25 annually to an art student studying at

1 Board of Trustees, 10/21/2021

2 Suffolk.

3 And then for the second one,  
4 Suffolk's Beacon Program is a concurrent  
5 enrollment that allows high school  
6 juniors and seniors to take college  
7 courses at their high school campus  
8 during their regular school hours.

9 Lisa Calla, a member of the  
10 foundation board, has established the  
11 Elizabeth Gonzalez Memorial Beacon  
12 Student Hardship Fund to honor the  
13 memory of Elizabeth Gonzalez, a student  
14 at Touro Law School who was tragically  
15 killed by a drunk driver. This fund  
16 will provide financial support to high  
17 school students enrolled in the Beacon  
18 Program. It is one of the six hardship  
19 funds established across the college.

20 And finally we have another  
21 virtual fundraiser and we're hoping to  
22 get your support. It's called Harvest  
23 For a Cause. So please mark your  
24 calendars as we do this via Zoom on  
25 Wednesday, November 17th from 7:00 to

1           Board of Trustees, 10/21/2021  
2           9:00 for a virtual visit to the Island's  
3           oldest continually operated family-owned  
4           apple orchard, Richters Orchard in East  
5           Northport.

6           This event features a secret  
7           family recipe for hot buttered cider  
8           whiskey and a brown sugar blanketed  
9           baked apple. Again, this is only \$50  
10          and a variety of sponsorships are  
11          available so please, there is a  
12          registered link in the Foundation's  
13          website if you would like to support it.

14          Thank you, Mr. Chair.

15          CHAIR MURRAY: Thank you, Bell.

16          Any questions for Bell?

17          (No response.)

18          CHAIR MURRAY: If not, we'll move  
19          to the Student Trustee.

20          TRUSTEE FROST: Sure. So it was  
21          a little quiet these past few weeks  
22          because midterms are coming up and it's  
23          middle of the semester, but I did --  
24          during the Student Success Subcommittee  
25          I kind of -- we learned a lot about the

1           Board of Trustees, 10/21/2021  
2           food pantry that operates here and I  
3           came to realize -- I think Dr. Munsch  
4           kind of pointed it out -- a lot of the  
5           people who are running that, a lot of  
6           the professors and faculty members that  
7           are running that are doing that on their  
8           own time.

9           I wanted to like give a huge  
10          shout-out to everyone involved who is  
11          doing that. That's a huge undertaking  
12          and you guys are giving out hundreds of  
13          pounds of food to feed the students here  
14          and their families so I just wanted to  
15          give a huge shout-out and big thank you.

16          I was also able to bring some of  
17          that information back to one of the  
18          students in my nursing -- in my class  
19          and she was able to benefit from it and  
20          she's a single mom with two kids. So  
21          that was really nice that we were able  
22          to do that. She had no idea about it so  
23          that's -- that was really awesome.

24          Also, if anyone is around on  
25          Saturday, if you're into soccer, Suffolk



1           Board of Trustees, 10/21/2021  
2           County Community College, it's the men's  
3           soccer game, first one for the quarter  
4           finals this Saturday 1:00 p.m., just  
5           come out and show your support.

6           CHAIR MURRAY: Any questions?

7           (No response.)

8           CHAIR MURRAY: No. Thank you  
9           everybody.

10           Next on the agenda is the Chair's  
11           Report. One thing I wanted just to  
12           follow up on, we were talking about  
13           having our retreat in November.  
14           Speaking with Ed, we've decided to move  
15           it back to January. It will give us  
16           more time to go through the strategic  
17           planning process and hopefully have a  
18           more enlightened conversation in  
19           January. So Thursday's meeting will  
20           just be a regular Board of Directors  
21           meeting.

22           Also just want to say we are  
23           going to be participating in the ACE CCP  
24           process, leadership for the board  
25           members.

1 Board of Trustees, 10/21/2021

2 Are we full or is it still open  
3 to any board members that we --

4 PRESIDENT BONAHOUE: The SUNY and  
5 Aspen --

6 CHAIR MURRAY: Right.

7 PRESIDENT BONAHOUE: -- seminars?

8 CHAIR MURRAY: Right.

9 PRESIDENT BONAHOUE: At the moment  
10 yourself and Vice Chairs Morigo and  
11 Coverdale are committed, although  
12 Trustee Coverdale, we note that you have  
13 to be gone for one of those days, and if  
14 anyone else is interested, please let me  
15 know. I think that Secretary Canary was  
16 looking at it seeing if the dates work  
17 out, but those dates -- once again  
18 there's one in -- I want to say there is  
19 one in December, one in January, but I  
20 can send those dates if we need to.

21 CHAIR MURRAY: Okay. If anybody  
22 is interested in participating, let me  
23 know.

24 And that's basically the Chair's  
25 Report so we will go on to the

1 Board of Trustees, 10/21/2021

2 President.

3 PRESIDENT BONAHOUE: Thank you,  
4 Mr. Chairman, and it's great to be with  
5 you this month either here in person or  
6 virtually. Thank you as always for your  
7 contribution of time and service to the  
8 college.

9 I want to recognize Dr. Donna  
10 Ciampa for hosting here at the Grant  
11 Campus. Thank you, Dean Ciampa, for  
12 hosting, and the conversation about  
13 basic needs is always compelling.  
14 Dr. Ciampa gave me and Trustee  
15 Pagdanganan a tour of the food pantry on  
16 this campus. We have a food pantry at  
17 each campus and if any trustee would  
18 like more information or to take a look  
19 at any time, please just let me know.

20 Let me also take this opportunity  
21 to recognize our Association and  
22 Governance leaders here with us today.  
23 Professor Tat Sang So from the Grant  
24 Campus. Thank you, Tat. Also I see  
25 Professor Courtney Brewer from the

1           Board of Trustees, 10/21/2021  
2           Faculty Association. Thank you,  
3           Courtney. Sean Tvelia was here from the  
4           Guild and he has stepped out, and I also  
5           see Josephine Makowski from AME. Thank  
6           you, Josephine. It's great as always to  
7           have our leadership here providing  
8           representation for our campuses and  
9           associations.

10                   And I want to share with the  
11           board that in addition to having our  
12           monthly cabinet meetings, I will be  
13           restarting another monthly meeting that  
14           has not been used in some time because  
15           of COVID, the President's Council that  
16           will include both cabinet members and  
17           leaders from our governance and  
18           associations so that we can have more  
19           frequent and inclusive conversations  
20           about topics that matter to everyone and  
21           we will begin those in January.

22                   Since our last meeting, trustees,  
23           we submitted our final enrollment count  
24           to SUNY. As the semester started in  
25           September, we reported that overall

1           Board of Trustees, 10/21/2021  
2           enrollment was down about 14 percent and  
3           you also see that reflected in  
4           financials. The silver lining on these  
5           clouds is that we clawed back maybe a  
6           couple of percentage points with our  
7           late start classes and high school  
8           classes which also enroll later.

9           And the SUNY mandate did not  
10          result in any significant loss of  
11          students when the vaccination mandate  
12          went into effect. We found that the  
13          overall head count decreased by only 8  
14          percent but what decreased more was the  
15          ability of those students to take a full  
16          schedule.

17          We have some anecdotal evidence  
18          that students might have taken more  
19          classes if they had been able to find  
20          them in ways that fit their schedule,  
21          but this being a transitional semester  
22          we would like to have more classes on  
23          campus beginning in the spring.

24          As the vaccination mandate went  
25          into effect the really great news is

1 Board of Trustees, 10/21/2021

2 that you will recall we were by policy  
3 would have been required to deregister  
4 students if they had not complied with  
5 the vaccination mandate, and I just need  
6 to brag on what was truly a college-wide  
7 effort whether it was in central  
8 administration, Student Affairs or the  
9 Student Affairs on campuses, our student  
10 deans, our nurses, the extra staff we've  
11 added, program coordinators and  
12 department chairs who reached out to  
13 students in every area.

14 We were able to collect  
15 vaccination confirmations from almost  
16 every student in the college who had an  
17 on-campus course. By the SUNY deadline  
18 we were left with 88 students in  
19 on-campus classes who we were required  
20 to withdraw for noncompliance. There  
21 were an additional 24 noncredit students  
22 for 112, that's out of almost 10,000  
23 students with an on-campus class, and  
24 that was such a heavy lift I just need  
25 to celebrate that.

1 Board of Trustees, 10/21/2021

2 I know the board joins me in  
3 expressing appreciation on behalf of the  
4 whole college. There were a few hard  
5 cases in this final group where they are  
6 just learning they are being  
7 deregistered, and again I'm very  
8 grateful to all the staff that are  
9 working with those cases.

10 I'm looking forward on enrollment  
11 planning, as I said, one of the things  
12 that we see is we can see students on  
13 campus taking classes on their phone.  
14 We can see students who are taking like  
15 a realtime online campus -- a realtime  
16 virtual course on campus in the library,  
17 on a bench, at a picnic table, and we  
18 know that -- we have reason to believe  
19 that if we can have more on-campus  
20 classes, we can tip that scale back to  
21 more on-campus instruction.

22 So moving forward we have -- all  
23 the departments are scheduling the  
24 course offering plans for spring is 60  
25 percent on campus with a very healthy 40

1           Board of Trustees, 10/21/2021  
2           percent online, and then we will be  
3           responsive to the enrollment trends as  
4           we see them coming. If we see that more  
5           students are gravitating towards on  
6           campus, we'll try to be flexible on that  
7           side. If we see more students  
8           gravitating online, we'll try to be more  
9           flexible on that side.

10           Of course many programs like  
11           Trustee Frost is in nursing, if you're  
12           in automotive, if you're in another  
13           hands-on program, those classes and  
14           programs are back, but when we talk  
15           about a 60-40 mix, we're really talking  
16           about open -- those open parts of the  
17           college where we try to manage  
18           enrollment.

19           I also want to thank the board  
20           for encouraging me to take a leadership  
21           role as we continue our strategic  
22           planning process and really as we're in  
23           the final roles, the final -- the final  
24           parts of that multi-year process.

25           This strategic plan that we're



1 Board of Trustees, 10/21/2021

2 rolling out now will take us the next  
3 five years, but it's also very important  
4 that I have an opportunity to engage  
5 with the whole college. As you heard me  
6 describe it, I've tried to engage the  
7 campus in a call to conversation about  
8 where we see ourselves now and where we  
9 would like to be in the years ahead.

10 The Strategic Planning Council  
11 has been very active and I've met with  
12 them a few times and both the Council  
13 and cabinet have encouraged me to share  
14 my own vision for the future based on  
15 what I've learned over the past four  
16 months.

17 So today, hot off the presses, I  
18 want to share with you a draft, a draft  
19 of some values and goals that will be  
20 the basis for a college-wide call for  
21 conversation including three town hall  
22 meetings for the whole college to come  
23 together and take a look at this  
24 language and reflect on whether this  
25 represents who we think we are as a

1           Board of Trustees, 10/21/2021  
2           college community and where we think  
3           we're heading.

4           And for the benefit of all the  
5           trustees online, I'm going to refer to  
6           this. So in the handout that you have  
7           in front of you and what we're sharing  
8           here on the screen, you will see that  
9           the mission and vision statement as they  
10          have existed for the last 15 years,  
11          we're not going to do anything with  
12          those right now. They need to be  
13          reviewed. They have been in place for  
14          15 years by the count of the Strategic  
15          Planning Council. We probably need to  
16          give them a review, but it's very hard  
17          to get -- fully capsulate an entire  
18          college down into a few lines of text.

19          Where I think we have an  
20          opportunity is to think about our values  
21          as a college. The values are a little  
22          bit more abstract, a little bit easier  
23          for us to get a handle on in terms of  
24          overall philosophy. Not all of these  
25          values are explicitly stated in the

1           Board of Trustees, 10/21/2021  
2           draft that the Strategic Planning  
3           Council worked on last year, but they do  
4           reflect the many conversations I've had  
5           with the board, with community  
6           stakeholders, with governance leaders,  
7           and with the cabinet, and I think that  
8           as a learning community this is a  
9           statement of many of the values that we  
10          embrace as a learning community.

11                   Obviously academic freedom,  
12          academic excellence, and student success  
13          you've heard me speak on these several  
14          times. Obviously we value open access  
15          to educational opportunity and lifelong  
16          learning. We understand that attending  
17          college or attending a community college  
18          is not one and done, but we strive to be  
19          a college that allows students to take  
20          advantage of all the opportunities we  
21          offer, could be over a lifetime.

22                   We value student engagement. We  
23          value the priority that is placed on  
24          each student's experience because the  
25          reality of any college is not what the

1           Board of Trustees, 10/21/2021  
2           president says it is. It's not what the  
3           board says it is. The reality of the  
4           college is how the students experience  
5           the college.

6                   We value collaboration with the  
7           community and it needs to be  
8           collaboration that meets student needs  
9           and community needs. We value honesty,  
10          civility, and shared governance. We  
11          value social justice, diversity,  
12          inclusion, and equity.

13                   These are very general values,  
14          but they are meant to -- they are meant  
15          to expand outwards and you will see when  
16          I move down to the goals that we can  
17          express these in aspirational goal  
18          statements as well.

19                   We value civic engagement and  
20          global citizenship. We value ethical  
21          stewardship of our financial, physical,  
22          and human resources, and we value  
23          assessment, professional development,  
24          innovation, and continuous improvement.

25                   Now you will see the big draft

1           Board of Trustees, 10/21/2021  
2           that is under all of this. This is  
3           simply a starting place, but I hope it  
4           will engage the college community in  
5           ways that allow us to reflect on is this  
6           the right collection of values. Is this  
7           what we really think that we stand for  
8           as a college.

9           Moving on to institutional goals.  
10          I redrafted some of the goals that had  
11          been in a previous draft. I've  
12          expressed them more in terms of  
13          aspirations, actions that we want to  
14          take going forward.

15          We value access but what is it  
16          that we want to do? We want to ensure  
17          that the college is ready to meet the  
18          needs of all students regardless of  
19          background or previous education. We  
20          want to offer the highest quality  
21          academic programs that support students'  
22          attainment of educational and  
23          professional goals and so forth.

24          We have an aspirational statement  
25          about how we are going to support

1 Board of Trustees, 10/21/2021  
2 students through a variety of services,  
3 how we're going to embrace a welcoming  
4 culture in which every community member  
5 understands that they belong and we're  
6 going to eliminate disparities in access  
7 and achievement.

8 We aspire to advance the  
9 equitable development of our region's  
10 economy, our workforce and communities,  
11 and we seek to add value to all  
12 students' education through innovative  
13 and conscientious improvement of all  
14 institutional operations and services.

15 These are meant to be very  
16 aspirational statements of long-term  
17 aspirational goals. It's hard to know  
18 whether you can achieve any of these in  
19 one year. So the next step would be, as  
20 I have down here at the bottom, to draft  
21 more measurable and operational  
22 objectives that would have more focus,  
23 more opportunities for individual units  
24 in the college to take more specific  
25 steps, whether it's at the campus level,

1           Board of Trustees, 10/21/2021  
2           whether it's a divisional level, whether  
3           it's a departmental level.

4           And the next time we -- the next  
5           time I present this to the board will  
6           probably be next year, but at that point  
7           we should have a great conversation  
8           across all of our campuses, in the  
9           cabinet, in our governance associations,  
10          in our governance and associations where  
11          all of us can reflect on whether this  
12          correctly represents what we want  
13          Suffolk to be.

14          So as I said, this draft is just  
15          a draft and we'll be sending this out to  
16          the entire college I believe either  
17          tomorrow or Monday so that everyone will  
18          have it in advance of our first town  
19          hall meeting.

20          Our first town hall meeting is  
21          next Wednesday. It's at the Eastern  
22          Campus and I'm just going to go through  
23          these times for the town hall meetings  
24          because board members, trustees, I  
25          invite you to attend any of these. All

1           Board of Trustees, 10/21/2021  
2           of these will be both in person on a  
3           campus and virtually. We'll have all of  
4           these set up to do hybrids. Thank you,  
5           Steve, for making that happen. We will  
6           have both presentations on campus and  
7           people can join us via Zoom.

8           Each one is on a Wednesday. At  
9           Eastern Campus, October 27th. Here at  
10          the Grant Campus, November 10th. At the  
11          Ammerman campus, November 17th, and each  
12          one will be at 2:00. As I've said, all  
13          of you are warmly invited to take part  
14          in any of these.

15          Briefly, trustees, and thank you  
16          for the letting me go through that, I  
17          just want to keep you apprised of the  
18          work that I'm doing in the strategic  
19          planning including development of the  
20          mission statement, but just a few final  
21          announcements.

22          We heard just Monday that SUNY  
23          Chancellor Jim Malatras will be visiting  
24          tomorrow and visiting on a Friday  
25          afternoon. With many thanks to Carol



1 Board of Trustees, 10/21/2021  
2 Wickliffe-Campbell, Mary Lou Araneo,  
3 Sandy O'Hara, and Donna Ciampa, Sandy  
4 O'Hara, for pulling together a program  
5 tomorrow. The Chancellor is very  
6 interested in student basic needs, very  
7 interested in mental health, very  
8 interested in a variety of topics that  
9 we're going to talk about. If anyone is  
10 interested in meeting the Chancellor  
11 tomorrow, we think he'll be on campus --  
12 is it 2:30?

13 MS. O'HARA: 3:00.

14 PRESIDENT BONAHEUE: 3:00. 3:00  
15 tomorrow, please let us know.

16 I also want to point out we  
17 provide media clips each month. If you  
18 have a chance to go through them, please  
19 note that we are getting some nice  
20 coverage in Noticia and we're seeking to  
21 engage the community a bit more in  
22 Noticia. We placed some ads both in  
23 terms of recruitment and in terms of the  
24 Hispanic heritage month because we  
25 realized that that is a community that

1 Board of Trustees, 10/21/2021

2 we want to be engaged with.

3 Finally, as I was going to  
4 mention but Chair Murray caught it  
5 first, we have historically had our  
6 retreat in November but I would like to  
7 do that in January when we have the  
8 advantage of reflecting on some  
9 strategic planning and also at least the  
10 first parts of the Aspen Seminar Series.

11 Thank you, trustees.

12 Mr. Chairman, that concludes my report.

13 CHAIR MURRAY: I just a have a  
14 couple of questions. With regard to the  
15 students that were deregistered or  
16 unregistered because of the vaccine, is  
17 there a process where they can become --  
18 get back into the school? Was there a  
19 grace period given to them? What  
20 happens to those students?

21 PRESIDENT BONAHE: Originally --  
22 and I'll ask Dr. Munsch to help we with  
23 this, originally SUNY had announced a  
24 deadline, as you may remember, that was  
25 late in September. Following that, SUNY

1           Board of Trustees, 10/21/2021  
2           gave us an additional two-week grace  
3           period which many students took  
4           advantage of.

5           During all this time we  
6           continually reached out to students via  
7           email, via text, via phone calls. Even  
8           if we got past the end of the grace  
9           period and we contacted a student and  
10          they said oh, I forgot to turn in my  
11          card, I'm on my way to get a vaccination  
12          today, we did our best to get them back  
13          in the class. So even if we put them on  
14          leave for a couple of days, told them  
15          don't go back to class, as soon as we  
16          had the confirmation we allowed it.

17                  Patti, what would you add?

18                  INTERIM VICE PRESIDENT MUNSCH: I  
19          think that you covered everything. We  
20          deregistered students on a Friday,  
21          alerted them on a Friday so that they  
22          would have the entire weekend to come  
23          into compliance. We did have a number  
24          of students submit cards the following  
25          Monday and Tuesday and we're still

1           Board of Trustees, 10/21/2021  
2           getting cards now and having  
3           conversations with faculty about  
4           reinstating students. So this is an  
5           ongoing process and we'll continue to  
6           work with each student and each faculty  
7           member to try to keep as many students  
8           whole as possible.

9           CHAIR MURRAY: Would a student  
10          that was deregistered from going onto  
11          campus have the option of then just  
12          doing things virtually?

13          PRESIDENT BONAHOUE: We held that  
14          out up until the time that our late  
15          start classes began, but at this point  
16          with the number -- the amount of  
17          communication that we've had, we can't  
18          offer every student that option so it  
19          really wouldn't be equitable to create  
20          solutions for one student here, two  
21          students there.

22          CHAIR MURRAY: And then my other  
23          question is unrelated, but just with  
24          regard to the strategic planning, the  
25          process we've talked, just remember that

1           Board of Trustees, 10/21/2021  
2           the board is very interested in  
3           participating as much as possible. I  
4           believe Gemma had volunteered to be part  
5           of it so if you could, you know, work to  
6           keep her and any other trustees involved  
7           and knowledge of what is going on.

8           PRESIDENT BONAHOUE: Absolutely,  
9           and I see Trustee Lopresti has a  
10          question or observation.

11          TRUSTEE DELEON-LOPRESTI: Thank  
12          you. First of all, I wanted to thank  
13          you, Dr. Bonahue, for the sneak peek.  
14          I am encouraged by the sneak peek, the  
15          careful crafting of the language, the  
16          words selected. You can already get a  
17          sense of the kind of culture that you  
18          want to create within the college and a  
19          sense of a vision for the future.

20          So I think that, you know, you  
21          mentioned that it was broad but you can  
22          just tell the kind of tone and the words  
23          used that this is a community college  
24          that wants to be embracing and welcoming  
25          of the students and their needs. So

1 Board of Trustees, 10/21/2021

2 thank you for the sneak peek and I  
3 already like what I see.

4 PRESIDENT BONAHOUE: Thank you,  
5 Trustee Lopresti. And again for you and  
6 for any of the trustees, you will be  
7 most welcome to attend any of the town  
8 hall meetings. We can also send out  
9 the -- many of our meetings of the  
10 Strategic Planning Council quite  
11 honestly are way down in the weeds on a  
12 Wednesday morning at 9:30, but if you  
13 would like, we'll be glad to send those  
14 out as well.

15 CHAIR MURRAY: Yeah, if you can  
16 just circulate it among the board.

17 PRESIDENT BONAHOUE: I would be  
18 glad to.

19 CHAIR MURRAY: Okay.

20 Any other questions for the  
21 President?

22 TRUSTEE SANDERS: Just two. So  
23 one would be the Chancellor's meeting,  
24 what is the format tomorrow, like what  
25 are we doing?

1 Board of Trustees, 10/21/2021

2 PRESIDENT BONAHOUE: It's very  
3 open-ended. He had asked us for topics  
4 that we might be interested in sharing,  
5 and let me ask Sandy and Carol  
6 Wickliffe-Campbell just to help me  
7 unpack what we have planned for  
8 tomorrow. It's rather informal.

9 Carol, please remind me?

10 MS. WICKLIFFE-CAMPBELL: The  
11 Chancellor asked for specific topics  
12 that we might discuss. So we have a  
13 brief meeting with the Chancellor in  
14 our -- (Zoom audio fail.)

15 We're going to have a discussion  
16 about mental health services and  
17 programs. We're going to show him the  
18 Fine Arts Center here on the campus. We  
19 have him observe a photography workshop  
20 with some of our peer mentors and have  
21 an opportunity to see the faculty art  
22 that's in the center, and then we're  
23 going to show him the progress on our  
24 STEM building and talk to him a little  
25 bit about our Offshore Wind Training

1 Board of Trustees, 10/21/2021

2 Center.

3 PRESIDENT BONAHOUE: Thank you.

4 TRUSTEE SANDERS: I appreciate  
5 that. I will make time.

6 PRESIDENT BONAHOUE: Wonderful.

7 That would be great.

8 TRUSTEE SANDERS: It's going to  
9 be important what -- I'll leave that  
10 alone. Then my other question -- I  
11 know, it's one of those silent jokes.

12 My other question was about  
13 connectivity. I just can't get out of  
14 my head that a student would leave home  
15 to come to the campus to take an online  
16 class, right? Why not just take the  
17 class? And now it's popping in my head  
18 the issues of connectivity in a lot of  
19 underserved communities.

20 PRESIDENT BONAHOUE: Exactly.

21 TRUSTEE SANDERS: So how do we  
22 even look at that piece, the  
23 connectivity for a student? It's going  
24 to be cold soon and snowing, all kinds  
25 of stuff. Do we have anything that



1 Board of Trustees, 10/21/2021  
2 we're doing to help students and  
3 families with connectivity at home? Are  
4 there any programs?

5 PRESIDENT BONAHOUE: Some of this  
6 happened before I got here so if others  
7 can help me out on this, I'll appreciate  
8 it. As you may remember, during the  
9 pandemic the college distributed  
10 hundreds of laptops, hundreds of hot  
11 spots that enabled students to continue  
12 to do their work. Many of those we got  
13 back, some we got back damaged, some we  
14 did not get back, but to the extent that  
15 we can and need to support that, I would  
16 like to know that we continue to manage  
17 all the requests that we can.

18 I think what we might need --  
19 it's interesting to hear Trustee  
20 Pagdanganan's report because clearly she  
21 said some students are worried about  
22 their connectivity. They are worried  
23 about it all the time. And the fact  
24 that, yes, we see students coming to  
25 campus to use the WiFi suggests that

1 Board of Trustees, 10/21/2021

2 yeah, there is a real need there.

3 I think what I need to do is say  
4 I don't have a good answer for you on  
5 what our current procedure is if a  
6 student reports that they have a  
7 connectivity challenge. I'm not sure if  
8 either Shady or --

9 SPEAKER UNKNOWN: (Zoom audio  
10 fail.) We do have at each of the  
11 campuses reserved spaces where students  
12 can work interiorly to secure a  
13 workstation for their realtime classes  
14 or for their online classes. So that's  
15 one of the things at the three campuses  
16 that is available.

17 SPEAKER UNKNOWN: Additionally  
18 what we're finding is the students who  
19 are taking the online classes here at  
20 the campuses are having their  
21 face-to-face class meet either prior or  
22 immediately -- (Zoom audio fail.)  
23 That's one of reasons why you're  
24 seeing -- (Zoom audio fail.)

25 PRESIDENT BONAHEUE: I would also

1 Board of Trustees, 10/21/2021  
2 like to ask -- Dr. Diaz, I'm not sure  
3 where we are with the hardship grants  
4 that the Foundation was able to support  
5 in 2020. If the need is continuing, I'm  
6 not sure where we are in terms of our  
7 ability to continue those mini grants  
8 that we have.

9 EXECUTIVE DIRECTOR DIAZ: We're  
10 continuing to distribute those funds.

11 PRESIDENT BONAHOUE: That's  
12 wonderful.

13 EXECUTIVE DIRECTOR DIAZ: (Zoom  
14 audio fail.)

15 MR. BONAHOUE: Wonderful.

16 EXECUTIVE DIRECTOR DIAZ: We can  
17 make another push for it. Given this  
18 new information, I think it might be  
19 pertinent to do that and assess the  
20 need, the need kind of shifted a little  
21 bit. So I'm happy to work with Mary Lou  
22 to get that out (Zoom audio fail) remind  
23 people, but we are consistently getting  
24 requests.

25 PRESIDENT BONAHOUE: Okay. All

1 Board of Trustees, 10/21/2021  
2 right. Thank you. And thank you for  
3 keeping that on our radar, Trustee  
4 Sanders.

5 TRUSTEE FROST: Also I would like  
6 to add to that really quickly. I've  
7 seen professionally in my line of work a  
8 lot of students will go to places of  
9 worship like churches and libraries to  
10 get the WiFi in order to participate in  
11 class.

12 Something that we've been doing  
13 is we'll take our patient's zip code and  
14 provide them a list of four to five  
15 different places that will provide them  
16 with free WiFi.

17 So I'm not sure if maybe that is  
18 something we can adopt, but a lot of  
19 churches are more than willing to let  
20 students come in there or even just sit  
21 in the parking lot and piggyback off  
22 their WiFi.

23 We even had a McDonald's -- the  
24 owner of the McDonald's was totally fine  
25 with it. So maybe that's something we

1 Board of Trustees, 10/21/2021  
2 can look into for students that are at  
3 risk in those populations.

4 CHAIR MURRAY: Any other  
5 questions?

6 TRUSTEE CANARY: Not to belabor  
7 this, but when I first heard about this  
8 connectivity situation and the students  
9 being on campus, one of the thoughts  
10 that popped into my head is this  
11 potentially disruptive to other  
12 students?

13 If I'm going into the library for  
14 some quiet time and the student next to  
15 me is watching or engaging in his class  
16 on his phone or his iPad, do we have  
17 rules and regs that we're trying to  
18 enforce about this?

19 SPEAKER UNKNOWN: We have quiet  
20 spaces. If you walk out, you can  
21 probably see some of those rooms that  
22 students can actually get a key, they go  
23 into the single quiet space room or a  
24 larger space. Also we have used our  
25 dining hall which is a quiet space for

1 Board of Trustees, 10/21/2021

2 students.

3 They use headphones. So we have  
4 headphones that we can distribute to  
5 them so they can use, you know, the kind  
6 you use on an airplane. So they have  
7 that and we distribute that way as well.

8 So we're making every effort to  
9 support them. Again we're seeing it's  
10 those students who have that  
11 face-to-face class immediately before or  
12 after an online class. Those are the  
13 students that we're managing. It's  
14 manageable right now.

15 TRUSTEE CANARY: Thank you.

16 CHAIR MURRAY: Was there a  
17 question, Priscilla?

18 TRUSTEE ZARATE: Yes. I just  
19 want to add that I think we need to go  
20 back to serving the students' technology  
21 needs and connectivity needs because I  
22 find it very difficult for a child -- a  
23 student to have to do coursework over a  
24 phone and with the different types of  
25 phones that are out there, you know, not

1           Board of Trustees, 10/21/2021  
2           every phone is capable of managing  
3           certain applications that are used or  
4           platforms that are used by the colleges  
5           or by, you know, the specific course.

6           So I think it's important that we  
7           start serving as a college again the  
8           needs of these students like we did in  
9           the initial stages of pandemic and try  
10          to meet those needs when it comes to  
11          technology and accessibility and  
12          connectivity because no student should  
13          be using a phone to do their coursework.

14          PRESIDENT BONAHOUE: Thank you for  
15          that, Trustee, and I think one of the  
16          things I can do is come back to you at  
17          our next meeting with a better summary  
18          of what we are already doing and what  
19          additional measures we can take. Thank  
20          you for that.

21          TRUSTEE ZARATE: Thank you.

22          CHAIR MURRAY: Anybody else?

23          TRUSTEE FROST: Also I'll bring  
24          these concerns to my next meeting with  
25          all the individual student governments

1 Board of Trustees, 10/21/2021  
2 and I'll see what kind of information  
3 they can bring back to me in regards to  
4 the laptops that are being given out and  
5 things like that or if they know of any  
6 students that are facing any barriers in  
7 terms of connectivity.

8 PRESIDENT BONAHOUE: That would be  
9 great.

10 CHAIR MURRAY: Anyone else?

11 (No response.)

12 CHAIR MURRAY: Thank you.

13 At this point we would like to  
14 move to roundtable. Anybody have  
15 anything to add?

16 (No response.)

17 CHAIR MURRAY: No.

18 Then I want to request a motion  
19 to enter into executive session to  
20 discuss medical, financial, credit, or  
21 employment history of an employee and to  
22 discuss proposed pending or current  
23 litigation.

24 Theresa?

25 TRUSTEE SANDERS: So moved.



1 Board of Trustees, 10/21/2021

2 CHAIR MURRAY: Gordon?

3 TRUSTEE CANARY: Second it.

4 CHAIR MURRAY: All those in  
5 favor?

6 COLLECTIVE RESPONSE: Aye.

7 CHAIR MURRAY: I do not  
8 anticipate any business after the  
9 executive session.

10 [WHEREUPON THE MEETING OF THE  
11 BOARD OF TRUSTEES WAS CLOSED BY THE  
12 CHAIRMAN, E. CHRISTOPHER MURRAY.]

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*Gabriel Carlet*



ERRATA SHEET FOR THE TRANSCRIPT OF:

Suffolk County Community College, Board of Trustees & Directors  
Meeting  
October 21, 2021  
Board of Trustees \_ Directors Meeting Suffolk County Community  
College

CORRECTIONS:

Pg.	Ln.	Now Reads	Should Read	Reasons Therefore
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Signature of Board of Trustees \_ Directors Meeting Suffolk County Community  
College

<p style="text-align: center;"><b>A</b></p> <p><b>ability</b> 37:15 59:7  <b>able</b> 11:15 18:18  20:14 21:18 29:11  32:16,19,21 37:19  38:14 59:4  <b>Absolutely</b> 24:11  53:8  <b>abstract</b> 42:22  <b>academic</b> 16:22  20:7,24 43:11,12  45:21  <b>Academy</b> 11:2  <b>acceptance</b> 9:22  <b>access</b> 16:11 43:14  45:15 46:6  <b>accessibility</b> 63:11  <b>accessing</b> 16:6  <b>accounts</b> 5:11  <b>accrue</b> 5:12  <b>ACE</b> 33:23  <b>achieve</b> 46:18  <b>achievement</b> 46:7  <b>actions</b> 45:13  <b>active</b> 41:11  <b>actual</b> 8:6  <b>add</b> 19:20 46:11  51:17 60:6 62:19  64:15  <b>added</b> 38:11  <b>adding</b> 6:11  <b>addition</b> 12:9 17:16  36:11  <b>additional</b> 10:21  11:20 19:22 21:8  25:16 38:21 51:2  63:19  <b>Additionally</b> 58:17  <b>address</b> 10:20  24:14  <b>addressed</b> 28:13  <b>addresses</b> 20:2  <b>addressing</b> 10:10  <b>adequate</b> 17:10  <b>adjourn</b> 2:24  <b>ADJOURNED</b>  3:21  <b>adjunct</b> 29:9</p>	<p><b>administered</b> 22:13  <b>administration</b>  4:25 38:8  <b>adopt</b> 60:18  <b>ads</b> 49:22  <b>advance</b> 46:8 47:18  <b>advanced</b> 25:13  <b>advancing</b> 29:19  <b>advantage</b> 43:20  50:8 51:4  <b>advised</b> 20:21  <b>Advocacy</b> 27:14,17  <b>Affairs</b> 4:19 38:8,9  <b>afternoon</b> 10:22  22:8 48:25  <b>age</b> 17:20  <b>agenda</b> 33:10  <b>agree</b> 24:10  <b>agreed</b> 12:8  <b>agreement</b> 11:3  <b>ahead</b> 9:4 41:9  <b>airplane</b> 62:6  <b>Alberti</b> 11:8  <b>alerted</b> 51:21  <b>Alicia</b> 21:2  <b>ALLEGIANCE</b>  2:11  <b>allow</b> 25:24 26:2  45:5  <b>allowed</b> 51:16  <b>allows</b> 20:5 30:5  43:19  <b>alumni</b> 29:9,11  <b>AME</b> 36:5  <b>amend</b> 25:25  <b>amendment</b> 20:15  <b>Ammerman</b> 15:24  48:11  <b>amount</b> 52:16  <b>anecdotal</b> 37:17  <b>anecdotally</b> 17:14  <b>announce</b> 27:24  <b>announced</b> 50:23  <b>announcement</b>  29:5  <b>announcements</b>  48:21  <b>annual</b> 16:17</p>	<p><b>annually</b> 29:25  <b>answer</b> 18:18 22:9  23:10 58:4  <b>answered</b> 21:25  <b>anticipate</b> 65:8  <b>anybody</b> 8:13,16  9:9 13:25 14:22  19:14 28:8 34:21  63:22 64:14  <b>apologize</b> 21:12  <b>appears</b> 2:4 19:9  <b>apple</b> 31:4,9  <b>application</b> 8:3  26:4  <b>applications</b> 63:3  <b>appreciate</b> 23:20  56:4 57:7  <b>appreciation</b> 39:3  <b>apprised</b> 48:17  <b>appropriation</b> 6:17  <b>approval</b> 3:23  14:12  <b>approve</b> 13:14  <b>April</b> 16:16 18:21  <b>Araneo</b> 49:2  <b>area</b> 38:13  <b>areas</b> 16:21 20:7  <b>arrangement</b> 12:23  <b>arrangements</b>  11:24  <b>art</b> 29:15,25 55:21  <b>artist</b> 29:18  <b>Arts</b> 55:18  <b>asked</b> 16:20 20:25  24:19 55:3,11  <b>Aspen</b> 34:5 50:10  <b>aspirational</b> 44:17  45:24 46:16,17  <b>aspirations</b> 45:13  <b>aspire</b> 46:8  <b>assess</b> 59:19  <b>assessed</b> 19:10  <b>assessment</b> 44:23  <b>Assistant</b> 11:7  <b>Association</b> 35:21  36:2  <b>associations</b> 36:9  36:18 47:9,10</p>	<p><b>assume</b> 8:19  <b>assuming</b> 25:11  <b>attainment</b> 45:22  <b>attend</b> 47:25 54:7  <b>attending</b> 43:16,17  <b>audience</b> 22:2  <b>audio</b> 11:22 19:12  55:14 58:9,22,24  59:14,22  <b>auditors</b> 5:8,21  <b>authorize</b> 13:2  <b>automotive</b> 40:12  <b>available</b> 31:11  58:16  <b>average</b> 7:25  <b>award-winning</b>  29:18  <b>awesome</b> 32:23  <b>aye</b> 3:11,12 4:10,11  14:20,21 65:6</p> <p style="text-align: center;"><b>B</b></p> <p><b>back</b> 5:25 32:17  33:15 37:5 39:20  40:14 50:18 51:12  51:15 57:13,13,14  62:20 63:16 64:3  <b>background</b> 13:5  27:9 45:19  <b>bad</b> 5:10  <b>baked</b> 31:9  <b>balance</b> 6:3,11,14  <b>bargaining</b> 12:18  <b>barriers</b> 64:6  <b>based</b> 5:13 7:6,7  11:25 19:7 41:14  <b>basic</b> 15:15 17:15  17:23 35:13 49:6  <b>basically</b> 10:10  34:24  <b>basis</b> 41:20  <b>Beacon</b> 30:4,11,17  <b>began</b> 52:15  <b>beginning</b> 37:23  <b>behalf</b> 39:3  <b>belabor</b> 61:6  <b>believe</b> 13:20 23:5  39:18 47:16 53:4</p>	<p><b>BELINDA</b> 1:10  <b>Bell</b> 15:10 18:12  19:17 29:3 31:15  31:16  <b>belong</b> 46:5  <b>bench</b> 39:17  <b>benefit</b> 4:9 32:19  42:4  <b>best</b> 51:12  <b>better</b> 7:9 21:18  63:17  <b>big</b> 32:15 44:25  <b>bills</b> 16:10  <b>bit</b> 10:2 23:19  24:12 42:22,22  49:21 55:25 59:21  <b>blanketed</b> 31:8  <b>board</b> 1:2,3 2:1,11  2:24,25 3:1,19,25  4:1,23 5:1,25 6:1  6:18 7:1 8:1 9:1  10:1 11:1 12:1  13:1,14 14:1,2  15:1 16:1 17:1  18:1 19:1,24 20:1  21:1 22:1 23:1  24:1 25:1 26:1,5  27:1 28:1 29:1  30:1,10 31:1 32:1  33:1,20,24 34:1,3  35:1 36:1,11 37:1  38:1 39:1,2 40:1  40:19 41:1 42:1  43:1,5 44:1,3 45:1  46:1 47:1,5,24  48:1 49:1 50:1  51:1 52:1 53:1,2  54:1,16 55:1 56:1  57:1 58:1 59:1  60:1 61:1 62:1  63:1 64:1 65:1,11  <b>boards</b> 6:8  <b>Bonahue</b> 1:7 2:17  8:24 22:3 34:4,7,9  35:3 49:14 50:21  52:13 53:8,13  54:4,17 55:2 56:3  56:6,20 57:5</p>
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**10th** 48:10  
**11,715** 16:18  
**112** 38:22  
**12.5** 6:15,22  
**13** 7:24  
**14** 37:2  
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**1st** 6:16

**2**

2 5:3  
**2,000** 21:20  
**2,148** 15:23  
**2,893,933.46** 9:19  
**2:00** 48:12  
**2:30** 49:12  
**2020** 11:16 15:18  
 22:10 59:5  
**2021** 1:4 3:24 11:17  
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**21,015** 15:22 21:17  
**21ST** 1:4  
**22** 6:24  
**23** 3:24  
**24** 16:25 38:21  
**27th** 48:9

**3**

3 14:9  
**3:00** 49:13,14,14  
**33.2** 16:7

**4**

**4:00** 1:4  
**40** 39:25  
**44.8** 16:11  
**46.4** 16:14

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**5** 16:20  
**5.4** 7:23  
**50** 31:9  
**57.2** 16:3  
**5th** 15:14

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**60** 39:24  
**60-40** 40:15  
**61** 14:7,8

**7**

**7:00** 30:25

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**8** 37:13  
**88** 38:18

**9**

**9:00** 31:2  
**9:30** 54:12  
**977** 16:24

OFFICIAL BOARD OF DIRECTORS MEETING MINUTES  
PROCEEDINGS AND VERBATIM DISCUSSIONS OF  
THE BOARD OF DIRECTORS OF THE SUFFOLK  
COUNTY COMMUNITY COLLEGE ON THE 21ST DAY  
OF OCTOBER 2021 AT 4:00 P.M., VIA IN-PERSON  
& ZOOM VIDEOCONFERENCE

PRESENT:

EDWARD BONAHOUE, President  
GORDON D. CANARY, Member  
GEMMA DELEON-LOPRESTI, Member  
ZACHARY FROST, Student Member  
KEVIN M. O'CONNOR, Member  
BELINDA PAGDANGANAN, Member  
THERESA SANDERS, Member  
PRISCILLA ZARATE, Member

E. CHRISTOPHER MURRAY, Chairperson  
SHIRLEY E. COVERDALE, Member/Second  
Vice Chairperson

 ORIGINAL

1 Board of Directors, 10/21/2021

2 CHAIR MURRAY: So at this point I  
3 would ask, also, request a motion for an  
4 approval of the minutes of the  
5 September 23, 2021, Board of Directors  
6 meeting.

7 I'm going to rely on you two to  
8 make it easy. Gordon, would you like to  
9 make that motion?

10 MEMBER CANARY: I would love to  
11 make that motion, Mr. Chairman.

12 CHAIR MURRAY: Theresa, you  
13 second it?

14 MEMBER SANDERS: Yes, I second  
15 that motion.

16 CHAIR MURRAY: All those in favor  
17 say aye.

18 COLLECTIVE RESPONSE: Aye.

19 CHAIR MURRAY: Any opposed?

20 (No response.)

21 CHAIR MURRAY: The minutes are  
22 approved.

23 So at this point I would like to  
24 introduce Interim Assistant Vice  
25 President for Student Affairs, Dr.

1 Board of Directors, 10/21/2021  
2 Patricia Munsch -- is that correct -- to  
3 present the Association's financial  
4 reports.

5 INTERIM VICE PRESIDENT MUNSCH:

6 Good afternoon and thank you.  
7 Overall the Student Association is doing  
8 very well. The Association received 80  
9 percent of the student activities fee  
10 for the Fall 2021 in the amount of  
11 \$1,540,924 and this is our first  
12 installment.

13 As you can see in the  
14 expenditures, there is an increase in  
15 programming and activities as more  
16 students return to campus and we are  
17 excited about the amount of student  
18 engagement we are seeing in the first  
19 month of the semester. Programming  
20 includes virtual, on-campus, and  
21 off-campus opportunities.

22 The Grant's Kids Cottage, I'm  
23 happy to share, is at full capacity and  
24 the Ammerman Campus Kids Cottage still  
25 remains opportunities for childcare

1 Board of Directors, 10/21/2021

2 support.

3 With the help of the  
4 Institutional Advancement team, a video  
5 has been created and additional outreach  
6 had begun to bring more children to the  
7 Ammerman Campus Kids location.

8 Mr. Chair and members of the  
9 board, do you have any questions?

10 CHAIR MURRAY: Does anyone have  
11 any questions?

12 (No response.)

13 CHAIR MURRAY: If not, okay.  
14 Thank you very much.

15 INTERIM VICE PRESIDENT MUNSCH:  
16 Thank you.

17 CHAIR MURRAY: So at this point,  
18 I would request a motion to adjourn the  
19 Board of Directors meeting and call the  
20 Board of Trustees meeting to order.

21 Theresa?

22 MEMBER SANDERS: So moved.

23 CHAIR MURRAY: Gordon?

24 MEMBER CANARY: Second it.

25 CHAIR MURRAY: All those in favor



1 Board of Directors, 10/21/2021  
2 say aye.

3 COLLECTIVE RESPONSE: Aye.

4 [WHEREUPON THE MEETING OF THE  
5 BOARD OF DIRECTORS WAS CLOSED BY THE  
6 CHAIRMAN, E. CHRISTOPHER MURRAY.]

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*Gabriel Carlot*



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ERRATA SHEET FOR THE TRANSCRIPT OF:

Suffolk County Community College, Board of Trustees & Directors  
Meeting  
October 21, 2021  
Board of Trustees \_ Directors Meeting Suffolk County Community  
College

CORRECTIONS:

Pg.	Ln.	Now Reads	Should Read	Reasons Therefore
_____	_____	_____	_____	_____
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Signature of Board of Trustees \_\_\_\_\_  
Directors Meeting Suffolk County Community  
College

<p><b>A</b></p> <p>activities 3:9,15  additional 4:5  adjourn 4:18  Advancement 4:4  Affairs 2:25  afternoon 3:6  Ammerman 3:24  4:7  amount 3:10,17  approval 2:4  approved 2:22  Assistant 2:24  Association 3:7,8  Association's 3:3  aye 2:17,18 5:2,3</p>	<p>Cottage 3:22,24  COUNTY 1:4  COVERDALE  1:13  created 4:5</p> <p><b>D</b></p> <p>D 1:8  DAY 1:4  DELEON-LOPR...  1:8  Directors 1:2,3 2:1  2:5 3:1 4:1,19 5:1  5:5  DISCUSSIONS 1:3  doing 3:7  Dr 2:25</p>	<p>includes 3:20  increase 3:14  installment 3:12  Institutional 4:4  Interim 2:24 3:5  4:15  introduce 2:24</p> <p><b>J</b></p> <p><b>K</b></p> <p>KEVIN 1:9  Kids 3:22,24 4:7</p> <p><b>L</b></p> <p>location 4:7  love 2:10</p>	<p>opportunities 3:21  3:25  opposed 2:19  order 4:20  outreach 4:5  Overall 3:7</p> <p><b>P</b></p> <p>P.M 1:4  PAGDANGANAN  1:10  Patricia 3:2  percent 3:9  point 2:2,23 4:17  present 1:6 3:3  President 1:7 2:25  3:5 4:15  PRISCILLA 1:11  PROCEEDINGS  1:3  programming 3:15  3:19</p>	<p>students 3:16  SUFFOLK 1:3  support 4:2</p> <p><b>T</b></p> <p>team 4:4  thank 3:6 4:14,16  Theresa 1:10 2:12  4:21  Trustees 4:20  two 2:7</p> <p><b>U</b></p> <p><b>V</b></p> <p>VERBATIM 1:3  Vice 1:13 2:24 3:5  4:15  video 4:4  VIDEOCONFERENCE...  1:5  virtual 3:20</p>
<p><b>B</b></p> <p>begun 4:6  BELINDA 1:10  board 1:2,3 2:1,5  3:1 4:1,9,19,20  5:1,5  BONAHUE 1:7  bring 4:6</p>	<p><b>E</b></p> <p>E 1:12,13 5:6  easy 2:8  EDWARD 1:7  engagement 3:18  excited 3:17  expenditures 3:14</p>	<p><b>M</b></p> <p>M 1:9  meeting 1:2 2:6  4:19,20 5:4  Member 1:8,8,9,9  1:10,10,11 2:10  2:14 4:22,24  Member/Second  1:13  members 4:8  minutes 1:2 2:4,21  month 3:19  motion 2:3,9,11,15  4:18  moved 4:22  Munsch 3:2,5 4:15  MURRAY 1:12 2:2  2:12,16,19,21  4:10,13,17,23,25  5:6</p>	<p><b>Q</b></p> <p>questions 4:9,11</p> <p><b>R</b></p> <p>received 3:8  rely 2:7  remains 3:25  reports 3:4  request 2:3 4:18  response 2:18,20  4:12 5:3  return 3:16</p>	<p><b>W</b></p> <p><b>X</b></p> <p><b>Y</b></p> <p><b>Z</b></p> <p>ZACHARY 1:9  ZARATE 1:11  ZOOM 1:5</p>
<p><b>C</b></p> <p>call 4:19  campus 3:16,24 4:7  CANARY 1:8 2:10  4:24  capacity 3:23  Chair 2:2,12,16,19  2:21 4:8,10,13,17  4:23,25  Chairman 2:11 5:6  Chairperson 1:12  1:13  childcare 3:25  children 4:6  CHRISTOPHER  1:12 5:6  CLOSED 5:5  COLLECTIVE  2:18 5:3  COLLEGE 1:4  COMMUNITY 1:4  correct 3:2</p>	<p><b>F</b></p> <p>Fall 3:10  favor 2:16 4:25  fee 3:9  financial 3:3  first 3:11,18  FROST 1:9  full 3:23</p> <p><b>G</b></p> <p>GEMMA 1:8  going 2:7  Good 3:6  Gordon 1:8 2:8  4:23  Grant's 3:22</p> <p><b>H</b></p> <p>happy 3:23  help 4:3</p> <p><b>I</b></p> <p>IN-PERSON 1:4</p>	<p><b>N</b></p> <p><b>O</b></p> <p>O'CONNOR 1:9  o0o 5:7  OCTOBER 1:4  off-campus 3:21  OFFICIAL 1:2  okay 4:13  on-campus 3:20</p>	<p><b>S</b></p> <p>SANDERS 1:10  2:14 4:22  second 2:13,14 4:24  see 3:13  seeing 3:18  semester 3:19  September 2:5  share 3:23  SHIRLEY 1:13  student 1:9 2:25  3:7,9,17</p>	<p><b>0</b></p> <p><b>1</b></p> <p>1,540,924 3:11  10/21/2021 2:1 3:1  4:1 5:1</p> <p><b>2</b></p> <p>2021 1:4 2:5 3:10  21ST 1:4  23 2:5</p> <p><b>3</b></p> <p><b>4</b></p> <p>4:00 1:4</p>

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