BOARD OF TRUSTEES MEETING

SUFFOLK COUNTY COMMUNITY COLLEGE

Minutes

Ammerman Campus Selden, New York April 19, 2019 9:10 a.m.

Stenographically recorded and transcribed by Donna C. Gilmore, a Notary Public within and for the State of New York.

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- 2 APPEARANCES:
- 3 BOARD MEMBERS:
- 4 Theresa Sanders, Chair
- 5 James Morgo, Vice Chair, Trustee
- 6 Jerome J. Bost, Student Trustee
- 7 Gordon D. Canary, Trustee
- 8 Shirley Coverdale, Trustee
- 9 Gemma deLeon-Lopresti, Trustee
- 10 Denise Lindsay Sullivan, Trustee
- 11 E. Christopher Murray, Trustee (Not Present)

- 13 ALSO PRESENT:
- 14 Louis J. Petrizzo, General Counsel, Executive VP
- 15 Alicia O'Connor, Deputy General Counsel
- 16 Carol Wickliffe-Campbell, Chief of Staff
- 17 Sandra O'Hara, Office of the President
- 18 Christopher Adams, VP for Student Affairs
- 19 Mary Lou Araneo, VP for Institutional Advancement
- 20 Paul Beaudin, VP for Academic Affairs
- 21 Gail Vizzini, VP for Business and Financial Affairs
- 22 Sylvia Diaz, SCC Foundation, Executive Director
- 23 Lauren Tacke-Cushing, Assoc. VP for Academic Affairs
- 24 Dr. Camille Karlson, Director, Center for Innovative Pedagogy
- 25 Tom Lupo, Suffolk County Comptroller's Office

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1	Board of Trustees 4/19/2018 meeting minutes
2	MS. SANDERS: Good morning, everyone.
3	It is 9:10 a.m., and I'd like to call the
4	board of trustees meeting to order, and
5	we'd ask our own Trustee Canary to lead us
6	in the Pledge. Please stand.
7	MR. CANARY: All rise.
8	[FOLLOWING THE RECITATION OF THE
9	PLEDGE OF ALLEGIANCE, THE BOARD OF
10	TRUSTEES MEETING WAS CALLED TO ORDER BY
11	CHAIRWOMAN SANDERS AT 9:10 A.M.]
12	MR. CANARY: If you could just remain
13	standing for a moment. Just got some sad
14	news this morning. Our Trustee Chris
15	Murray's dad passed away last night, or
16	yesterday. Please keep him in your
17	prayers. And also, this nation just lost
18	an incredible person in Barbara Bush, our
19	former First Lady, so if you could keep
20	the Bush family in your prayers as well.
21	Just take a moment of reflection.
22	[MOMENT OF SILENCE OBSERVED.]
23	MR. CANARY: Thank you.
24	MS. SANDERS: Thank you, Trustee
25	Canary.

Board of Trustees 4/19/2018 meeting minutes

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And I'd also like to just acknowledge that Dr. McKay will not be with us today, as he is attending to a medical issue.

Carol, I'd like to move to recognition of guests.

MS. WICKLIFFE-CAMPBELL: Well, we'd like to recognize Tom Lupo from Comptroller Kennedy's office. Thank you for joining us.

And also, I'd like to introduce you to Dr. Camille Karlson. After the conclusion of a national search, Dr. Camille Karlson has been selected to lead the Center for Innovative Pedagogy. The college created the Center for Innovative Pedagogy in Spring 2017 in further support of online learning. The center will support college-wide elearning and pedagogical practices for online hybrid and web-enhanced course delivery.

Dr. Karlson has enjoyed a very successful career, leading distance education initiatives and training at both St. Joseph's College and SUNY Farmingdale.

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She is a Suffolk graduate and holds a

degree from St. Joseph's, Stony Brook, and

a PhD in Information Studies from LIU.

Her dissertation title was Getting Help

with a Learning Management System, a Study

of User Satisfaction with an Outsource

24/7 Blackboard Help Desk.

Dr. Karlson will be charged with directing CIP and supporting and growing faculty training, supporting the Office of Legal Affairs and the Office of Academic Affairs on issues related to ADA compliance, growing the college's online presence, and collaborating with campus deans on prior learning assessments.

Dr. Karlson began her position with us this past Monday, April 16th. Please join us in welcoming Dr. Karlson to Suffolk County Community College.

DR. KARLSON: Thank you so much for that wonderful introduction. Paul said to me are you nervous? And I said, well, I think I am now.

So I really want to take this

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1	Board of Trustees 4/19/2018 meeting minutes
2	opportunity to say I'm very grateful to
3	Dr. McKay for this opportunity to grow
4	online education and training of faculty
5	to better serve and best serve and
6	continue to serve the needs of our current
7	students. And I very much look forward to
8	building programs as we move towards the
9	future for both our future learners and
10	for the college as well.
11	So thank you, very much, for the
12	opportunity to become part of this
13	wonderful community.
14	MS. SANDERS: And on behalf of the
15	board, Dr. Karlson, thank you very much
16	for joining us here.
17	We are moving, I'd like to request a
18	motion to adjourn the board of trustees
19	meeting and call the board of directors
20	meeting to order.
21	MR. MORGO: So moved.
22	MR. BOST: Seconded.
23	MS. SANDERS: All in favor?
24	[WHEREUPON THE MOTION MADE AND
25	SECONDED WAS VOTED ON AND CARRIED.]
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1	Board of Trustees 4/19/2018 meeting minutes
2	MS. SANDERS: I request approval of
3	the minutes of the March 15, 2018 board of
4	directors meeting.
5	MR. BOST: Moved.
6	MR. CANARY: Seconded.
7	MS. SANDERS: All in favor.
8	MR. MORGO: I have to abstain.
9	MS. SANDERS: One abstention.
10	Thank you.
11	[WHEREUPON THE MOTION MADE AND
12	SECONDED WAS VOTED ON AND CARRIED.]
13	MS. SANDERS: I'd like to introduce
14	Vice President of Student Affairs
15	Dr. Christopher Adams to present the
16	association financial report.
17	DR. ADAMS: Good morning, Chair
18	Sanders and members of the Board of
19	Directors. I'm pleased to deliver the
20	reports, should be in your packets and
21	also I e-mailed to you yesterday
22	afternoon. The report goes September 1,
23	2017 to March 31st of 2018.
24	I'm very happy to report that we
25	received the last monies from the student

Board of Trustees 4/19/2018 meeting minutes 1 2 activity fees from the spring semester. 3 They are now in the various accounts that 4 you see in front of you in column 6, and 5 that we're operating in black in all of 6 our areas with approximately five months 7 to go in the academic year. As you know, 8 the association goes until August 31, 9 2018. There's many things that happen 10 still. We have athletic competitions, we 11 have commencement, a lot of other things 12 over the summer, including orientation of 13 our new students that will happen over the 14 summer in preparation for the new academic 15 year. 16 So that's the report for the 17 association budget financials September 1, 18 2017 to March 31, 2018. 19 Are there any questions that you have 20 on the financial report? 21 I was also asked by our chair 22 of our budget and finance committee, Vice

Okay. I was also asked by our chair of our budget and finance committee, Vice Chair Morgo, to talk a little bit about our enrollment, and I'll do so under this report, although we're still in the board

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Board of Trustees 4/19/2018 meeting minutes of directors.

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So we have some interesting data to share with you. First off, in new applications we are slightly down, we're trending a couple hundred applications less than we were last year for new students; however, for transfer students we are up, so, in the number of applications. We are beginning to program our students, which means students are coming and taking their CPT examinations to see where their placements are, beginning this weekend, for all new students coming in and transfer students coming to the college that need the requisite placement in order for them to get a schedule.

Priority registration, I'm very happy to report, our priority registration for our continuing students began on April 9th, and I'm very happy to report that we are up about 100 more students than we were last year registering. That happens to do through our aspect of our

Board of Trustees 4/19/2018 meeting minutes 1 2 retention efforts, finished strongly in 3 all of our collective efforts that we've 4 had across the three campuses. As you've 5 heard throughout and you've read in your 6 board of trustees reports every Friday, 7 there are a lot of initiatives now dealing 8 with retaining of students and helping 9 them complete. And we see that every 10 year, every year the number of graduates 11 that are eligible for graduation and the 12 number of students that want to walk 13 during the actual graduation ceremony has 14 grown so much that Neftali Collazo always 15 is telling me that the fire marshal at any 16 time is going to let us know that we're 17 going to need to come up with a different 18 That may entail going to two option. 19 ceremonies in the future.

But nevertheless, it's a good thing that we're graduating so many students every year. So many students are participating. I'm always blown away whenever we have a rehearsal of our graduation. We have it every year on a

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Board of Trustees 4/19/2018 meeting minutes

Friday evening. This year it will be on

May 4th. And without any enticement other

than us giving information out, and I make

them do a pledge that they'll stay during

the whole entire ceremony, we have no less

than 800 students that show up on a Friday

evening to get information about how to

graduate on May 24th. So that's pretty

interesting.

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We're going to a different format this year. It will be on a Thursday morning,
May 24th, rather than a Sunday. The reason we did that is because we wanted to start the academic calendar a little bit later in the academic year to get more enrollment, so we did that in the fall of 2017 and we did that in the spring of 2018 that allow us to capture more students as they came in at the end of the registration period. So that means that we push back commencement a week later.
We didn't want to go on to Sunday of Memorial Day weekend, so we decided to move it to that Thursday at 11 a.m. So

Board of Trustees 4/19/2018 meeting minutes it's the first time we're doing that. We believe it's going to also cut down on expenses with overtime, and, you know, having that ability to save us some money, Gail, so I know you'll be happy about that.

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So those are some interesting things that are happening. Very happy to report this past Sunday we had Open House across the three campuses, and it was a really good -- despite the weather, it was a really good day. I was able, had the opportunity to visit all three campuses. There was lines. Our faculty and staff always, when it comes to, and our students, our tours, it's a completely great day and it's a good opportunity for us to showcase the college. The campuses looked awesome, the grounds, the landscaping looked awesome, just the college looked really good and it was really a great day that we had this past Sunday.

In Chair Lindsay Sullivan's report,

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1	Board of Trustees 4/19/2018 meeting minutes
2	the chair of the Student Success
3	Committee, we will be showing a video that
4	Mary Lou and Drew Fawcett put together.
5	It's really an admissions video that now
6	we're showing as a seven-minute video. We
7	are going to take the opportunity to show
8	it to you today. We launched it for the
9	first time at Sunday's Open House, and it
10	really was very spectacular. So I'm very
11	excited. I think I will be getting a
12	periodic report on enrollment. I think
13	it's probably appropriate to do that at
14	every meeting as we're going to the end of
15	the academic year.
16	Are there any questions that anyone
17	has about enrollment or anything that I
18	covered today?
19	MR. PETRIZZO: Chris, I notice that we
20	got a report from the comptroller on
21	out-of-county students, and that you might
22	want to inform the board of what we've
23	been doing in that area.
24	DR. ADAMS: Sure. Sure.
25	MR. PETRIZZO: Because those numbers

Board of Trustees 4/19/2018 meeting minutes are going down, number of out-of-county.

We're recapturing some of those students.

DR. ADAMS: Yeah. One of the things that we've noticed over, and this was, we were directed by the board is to study and working with Gail Vizzini and our comptroller and our county clerk was the number of students that are going outside of our county, not taking advantage of Suffolk County Community College, but going elsewhere. Now, we know that our biggest challenges are FIT, because of the fashion merchandise, and I'll leave it up to you to decide whether or not they're really truly a community college or a four-year institution.

DR. BEAUDIN: No.

DR. ADAMS: The second was Nassau

Community College, and one of the things

that we've been trying to do is prevent

more students, or less students from going

from Suffolk, that were Suffolk residents,

to Nassau Community College, and I'm happy

to report that as of last year we had

Board of Trustees 4/19/2018 meeting minutes about 83 less students, and again, that trend has been going down consecutively over the last couple of years. And I think that has a lot to do with everyone in this room and this initiative, this push that we're doing, and we're now, now in Nassau County now, we are offering opportunities for school districts in Nassau County to come to Suffolk County Community College by our early college, our Excelsior Program, the work that Paul Beaudin and Deborah Wolfson is doing on the academic affairs.

And even in, I was away in South
Carolina two weeks ago and I ran into
someone from Westbury School District.
You'll be happy to know, Theresa, I met
the people there, they also want to now
partner with Suffolk County Community
College, because Nassau is not able to
give them the resources that they need.
So we're more than willing, because our
feeling is if we can capture those
individual students, we can then enroll

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Board of Trustees 4/19/2018 meeting minutes

them into future classes. So I think it's

a win-win for all of us.

Yes, Jerome.

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MR. BOST: Dr. Adams, would you mind mentioning to the board and the faculty your experience in South Carolina on Parris Island?

DR. ADAMS: So I was invited to apply for an educators' workshop with the United States Marine Corps back in January. was accepted into the program, and it really, what the Marine Corps is trying to do is they want to begin recruiting community college students, because they can bring community college students that have their associates degree in at a higher rank and then help them with getting a four-year degree. Parris Island is -- I did stay off premises, but we were there from 6 a.m. until 9 p.m. for three consecutive days. I went through the drill instructor experience, I went through PT, I went through the obstacle course. And as Lou Petrizzo, who is a

1	Board of Trustees 4/19/2018 meeting minutes
2	graduate of the United States Marine Corps
3	would remind me
4	MR. PETRIZZO: Graduate?
5	MR. MORGO: Well, there's no such
6	thing as a former Marine.
7	DR. ADAMS: All right, not a former
8	MR. BOST: Counsel stayed two days at
9	Parris Island, not three.
10	DR. ADAMS: Right. He would remind me
11	that my experience was less than what
12	MR. PETRIZZO: It's the hotel.
13	DR. ADAMS: but I always remind him
14	that World War II was a little different.
15	MR. CANARY: Hey, drop and give me 40.
16	DR. ADAMS: So anyway, that was my
17	experience, and now we have a connection
18	with our as you know, we're military
19	friendly, we're now offering classes,
20	thanks to Shannon O'Neill at the 106 and
21	our Eastern campus colleagues we're
22	offering free classes beginning in the
23	fall for airmen and women that want to get
24	promoted and advanced. So I think it's
25	really good to develop those relationships

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1	Board of Trustees 4/19/2018 meeting minutes
2	and connections.
3	MR. BOST: And you stayed in the
4	barracks, too, right?
5	DR. ADAMS: No. I stayed at a Holiday
6	Inn Express. Thank you, Jerome.
7	Any questions?
8	Okay, thank you.
9	MS. SANDERS: Thank you, Dr. Adams.
10	MR. CANARY: Can I just say something?
11	MS. SANDERS: Yes.
12	MR. CANARY: I was remiss when I asked
13	everybody to reflect this morning on those
14	two losses. Also, we need to reflect on
15	the loss of the airmen from the 106th, who
16	died in that chopper crash. So I know
17	that we're expanding into Gabreski Airport
18	and that entire operation there, so that
19	just popped into my mind as Chris was
20	giving us that background. So please,
21	let's kept them and their families in our
22	prayers as well.
23	Thank you.
24	MS. SANDERS: Thank you.
25	Thank you, Dr. Adams, also.

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1	Board of Trustees 4/19/2018 meeting minutes
2	I'd like to request a motion to
3	adjourn the board of directors meeting and
4	call the board of trustees meeting to
5	order.
6	MR. MORGO: So moved.
7	MS. COVERDALE: Second.
8	MS. SANDERS: All in favor?
9	[WHEREUPON THE MOTION MADE AND
10	SECONDED WAS VOTED ON AND CARRIED.]
11	MS. SANDERS: I'd like to request a
12	motion for the approval of the minutes of
13	the March 15, 2018 board of trustees
14	meeting.
15	(Ms. Lindsay Sullivan entered the
16	board room at 9:26 a.m.)
17	MS. DeLEON-LOPRESTI: Motion.
18	MS. SANDERS: Thank you.
19	Is there a second?
20	MR. CANARY: Second.
21	MS. SANDERS: All in favor?
22	And one abstention.
23	[WHEREUPON THE MOTION MADE AND
24	SECONDED WAS VOTED ON AND CARRIED.]
25	MS. SANDERS: I'd like to introduce

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Vice President for Business and Financial

Affairs Gail Vizzini, to present the

college budget and college financial

records.

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MS. VIZZINI: Thank you, Madame Chair.

In terms of -- by the way, each of you have the minutes from the previous budget finance subcommittee meetings, as well as the summary of the deliberations. First, my financial report -- everyone's got copies of the expenditure and revenue projections for the current year. I just want to underscore that these projections are based on and through March 31st, and it includes the revenue that we received from the spring semester.

The revenue projections are trending very, very similar to my last report. The overall revenue shortfall is projected a fairly modest \$230,000, and that's really due to the leveling off of enrollment. We are experiencing some shortfalls in tuition and state aid.

As far as the expenditure line, there

Board of Trustees 4/19/2018 meeting minutes is still that \$200,000 shortfall in health insurance from earlier, due to the increase in plan rates for the EMHP health insurance plan. We expect it will continue to be financially prudent and we'll be able to mitigate these minus the shortfalls.

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Resolution No. 1 before you is the usual monthly sponsor services payments for health insurance. We have two months this cycle. March is \$2.5 million and April is \$2.8 million.

Item No. 6 pertains to adopting the 2018 college operating budget request to the county, and Item No. 7 pertains to setting tuition and fees.

I would very much like to thank the members of the budget and finance subcommittee, particularly Trustees Morgo, Sanders, Murray and Bost, for their dedication and their hard work in providing the direction based upon which this budget was prepared. At the request of Vice Chairman Morgo and chair of budget

Board of Trustees 4/19/2018 meeting minutes and finance, I'm going to go through a summary of the operating budget.

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Okay. This slide shows -- let's see. This slide compares the proposed budget for '18-'19 to last year. We were able to limit the expenditure increases to 2.0 percent, or a total of \$5.3 million. Now, the typical items that go up and are shown here are salary-related items due to contractual salary agreements, and then and as I've previously stated, we did receive a substantial increase in health insurance, and that's primarily driving the increase in the benefits.

In order to mitigate the overall increases in the budget gap that we presented to the budget finance subcommittee, we did some significant cuts. In equipment, you can see a 32 percent decrease in equipment, supplies, and contractual services; thereby we were able to come in at 2.48 percent.

The assumptions upon which this budget

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was prepared were that we have to look at

the revenue. So during the process, we

were very pleased to hear that the state

was going to increase their rate for FTE.

Our initial forecast was we'd probably get

another \$50, but they came through -
thank you, gentlemen in the back -- with

\$100 increase per FTE. So that was very

well-received.

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During the process of trying to mitigate how we're going to pay for this -- could you go to the next slide -- as you know, the revenue supporting the operations are state aid, county contributions, sponsor contributions, tuition, which is the student's share, and over the past several years we have been relying on the reserves. At any rate, with the increase in state aid that was definitely good news. The committee determined that the recommendation would be to ask the county for a 4 percent increase in the county contribution, which is approximately an additional

Board of Trustees 4/19/2018 meeting minutes 1 2 \$1.6 million, and still faced with 3 significant gap, which I'm going to show 4 you next, to close, it was a very difficult decision, but it was determined 5 that there would be a tuition increase of 6 7 \$175 per semester, or \$350 per year. 8 slide shows we are morphing a little bit more in terms of the student share as far 9 10 as the net revenue. The county is, it 11 looks a little bit larger over here, but 12 again, SUNY requires you to designate, 13 when you use your reserves, it has to be 14 designated as a form of revenue. 15 Interestingly enough, they designate it as your sponsor share. So for this, to 16 17 balance this year's budget, the board 18 authorized us to use \$6.7 million from the 19 reserve, which really inflated what 20 appears to be the county's share. 2.1 then the state's share, even though it 22 went up by \$100, when all things are taken 23 into consideration, it's about 26 percent. 24 MR. MORGO: Gail, just put a bow on 25 that. That almost 25 percent from the

Board of Trustees 4/19/2018 meeting minutes 1 2 county is not totally accurate, it's not 3 an indication that they've giving more, 4 they're getting credit for us dipping into 5 our reserves by so much. So I think we 6 have, when we go to the county this year, 7 we have to remember, they're actually 8 giving less than that 24 percent and we 9 all remember the ideal of a third, a third, a third, and we see how far away we 10 11 are from that.

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MS. VIZZINI: Can you go to the next tab.

So each year we try to project what
the next budget year is going to cost us,
where we can cut and how we're going to
pay for it. So this is a simple
representation of where the expenditure
increases are expected to be, and I will
pretty much share that with you. We have
the increase and the salaries related to
the contractual labor agreements, the
increases in health insurance, this is
other benefits, and we have certain things
that Dr. McKay approved to be included in

Board of Trustees 4/19/2018 meeting minutes
the operating budget. These are more
along the lines of the annual 18 percent
increase in all maintenance and software
agreements, the replacement of certain
equipment, replacing computers, things of
that nature. And then to mitigate these
increases we did the \$2.9 million in cuts
that I shared with you.

On the revenue side, the reason the gap is as large as it is, and in this case I want to point out that the gap that the committee considered was, this is the second version, we first came to the committee with \$19.1 million gap. We were hoping to help the enrollment situation by offering some new programs. We are enhancing our cyber security program, that's in there, we are moving forward for fashion merchandising and some other programs. But one of the programs that had very large initial start-up costs was dental hygiene. That would have added an additional \$1.5 million in renovation costs and \$2.5 million in equipment.

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Board of Trustees 4/19/2018 meeting minutes

After difficult deliberations, the

direction received from the committee,

this is not the time to move forward with

the dental hygiene program, so that

reduced the \$19.1 million gap to a

\$15 million gap.

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So moving on to why the this \$15 million. It's more of a revenue problem than an expenditure problem. As I say annually when we determine what revenue we're going to ask for and set the tuition, there's a determination as to whether to use the reserves or not. year there was a significant reliance upon the reserves of \$6.7 million, and this is the number that I come to you with for next year. How are you going to make up So that's a big part of that one shot. the revenue portion of the gap, \$6.7 million from the reliance on reserves, a reduction in state aid and tuition, based on enrollment again, budget is predicated on a continued leveling off of enrollment of 1.25 percent. We get

Board of Trustees 4/19/2018 meeting minutes 1 2 numbers from OPIE, our Office of 3 Institutional Effectiveness, we kick them 4 around, we look to see how revenue is 5 flowing and we determine whether they're 6 on the mark or maybe there will be another 7 number. We think they're pretty much on 8 the mark in terms of what's happening. 9 The high school pipeline is not as robust 10 as it was. There was a recent article in Newsday about birthrates. So we have 11 12 wonderful, wonderful marketing efforts and we have wonderful outreach to 13 14 nontraditional students, but the robust 15 high school population just isn't there. 16 And when you have declining enrollment, 17 not only state aid and tuition, but also 18 you lose a little bit here. So that is 19 what brought us to the 15.2. 20 Okay, could you slide up. 2.1 So how do we come up with 22 \$15.2 million in revenue to close this 23 There are some fees that have not 24 been increased commensurate with the costs 25 incurred to buy laboratory equipment,

Board of Trustees 4/19/2018 meeting minutes replacement microscopes, things of that nature. So we looked at these. The laboratory fee is one of them, it is currently \$60. We're proposing a modest \$15 increase, bringing it to \$75. It will bring in an additional \$610,000 in revenue.

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The technology fee is \$125 a semester. The dependence on the college on technology is ever-growing, ever requiring escalation in maintenance costs, software upgrades. Shady and I talk at least two or three times a week about what costs are coming down the pike, protection of our data, a lot of different things. We're very proud that now we have Wi-Fi hubs on each of our, all of our campuses and all our locations, but these come with a cost. So at this rate we're still just slightly below the average for the SUNY schools that we collected data from, and this increase will bring in \$935,000 in projected revenue.

The distance education fee is for the

Board of Trustees 4/19/2018 meeting minutes online hybrid courses. That has not been increased in many years. We're suggesting a modest \$10 increase in distance education. Similarly, physical education fee \$10.

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These next two are new fees, modest, but taken from what other community colleges have. Some of our students are, if they don't pay their tuition they have a liability to the college. By law, we have to send them to collections, and sometimes we're able to settle, collect; many times we're not. After a period of time, some of these students who may be in collections come back and would like to There's a lot of re-register. administrative work that goes into sending them to collections, dealing with the collection agencies. When they come back and they want the holds removed from their account, they want adjustments made, they want other things, one of the other community colleges does have a \$100 administrative fee, so the committee is

Board of Trustees 4/19/2018 meeting minutes recommending that we adopt that fee to cover the administrative expense. And we don't expect to get it from all of them; therefore, it's a very modest projection of \$50,000 in revenue.

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A lot of the schools charge this fee. A full-time student pays one rate whether they take 12 credits, 15 credits, or even 18 credits. Some of our students are uber over-achievers and they're taking 21 and 22 credits. There's a lot of them. what we'd like to do is the full-time rate applies if you're taking 18 credits. you get to 19, we're going to charge you whatever the per credit rate is. So we expect by doing this in the number of students that we have will bring in another \$170,000 in revenue. There's \$100 increase in the rate per FTE will bring us 1.9 million. When we did our precise work on putting together the numbers for the budget, we did pick up a little bit of administrative reimbursement from our grants, and setting the tuition

Board of Trustees 4/19/2018 meeting minutes at \$350 a year or \$175 a semester will bring in \$7 million. It's still not enough to close the \$15.2 million gap. And it's at that point that the committee is recommending we continue to rely on the reserves, and that would be at \$2.5 million.

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I don't want to skip over the county contribution. We will be asking the sponsor to increase the county contribution by 4 percent. The call letter from the county executive said don't ask for any more than 1.5 percent. The county, although has made new strides in closing their gap, there's still a substantial fiscal situation there. In the event that we do not receive the 4 percent increase we would have to come back to the board to determine how that million dollars will be made up. But that's basically closing the gap.

We'll just stop right there. I'd like to turn this over to Trustee Morgo for some comments in regards to the process.

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1	Board of Trustees 4/19/2018 meeting minutes
2	MR. MORGO: Okay. But I'll just
3	yield. Does anybody have any direct
4	questions for Gail right now?
5	Denise?
6	MS. LINDSAY SULLIVAN: Gail, as far as
7	the fees go, can you tell us which of
8	those apply to every student? So the
9	physical education I would assume is
10	anyone that's taking PE.
11	MS. VIZZINI: Right.
12	MS. LINDSAY SULLIVAN: And the
13	technology one, is that everyone?
14	MS. VIZZINI: Yeah, everybody pays a
15	technology fee.
16	MS. LINDSAY SULLIVAN: What about the
17	lab fee?
18	MS. VIZZINI: Only if you're taking
19	like a science course that has a lab.
20	MS. LINDSAY SULLIVAN: And the
21	distance learning? Same?
22	MS. VIZZINI: Yes. The catalog
23	distinctly identifies for the students if
24	there is a fee for distance education.
25	The distance education is primarily the

Board of Trustees 4/19/2018 meeting minutes 1 2 online or the hybrid courses that are a 3 combination of online. 4 MS. LINDSAY SULLIVAN: So the only one of the four that we're increasing that if 5 6 for every student is the technology fee. 7 MS. VIZZINI: Correct. 8 MS. LINDSAY SULLIVAN: Okay, thank 9 you. 10 MR. MORGO: All right. I would like 11 to get into this. I asked Gail to give as 12 much detail as possible, and I'm going to repeat some of the things she said, 13 14 because I really want to emphasize them 15 and it's a rhetorical device, repetition

First of all, I asked all of you to read the minutes of the April 6th meeting and to read the executive summary. I hope you have, because you'll do better on the quiz then if you have.

The committee took our task very seriously. We met five times since January. One of the meetings went over two hours. So we deliberated very

for emphasis.

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Board of Trustees 4/19/2018 meeting minutes strongly on this. I want, I would be remiss, first of all, if I didn't thank Gail. Vice President Vizzini does an incredible job for finance. Her staff, John and everybody else that she brought we really appreciate it.

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And I want to also mention my colleagues on the budget and finance committee, Chris, Jerome and Theresa. I'm sure we all are saddened when we learned of Chris's loss this morning.

And just a quick digression. Could we get the arrangements as soon as -- could you send those to all the trustees?

MS. WICKLIFFE-CAMPBELL: Sure.

MR. MORGO: All right. I didn't want to digress.

I just want to go over very quickly some of the fundamentals, and I will be briefer than I otherwise would be. Gail talked about the committee's decision to postpone the \$4 million expenditure for the dental hygiene program. Just about everything we do at budget and finance is

1	Board of Trustees 4/19/2018 meeting minutes
2	a double-edged sword, takes positives and
3	negatives. Chris Adams talked about the
4	attempts to increase enrollment.
5	Briarcliffe is going out of business, as
6	you know. They had a dental hygiene
7	program. We were looking at those
8	potential new students. Chris also talked
9	about the attempts and Lou Petrizzo talked
10	about the attempts to bring back our
11	students who are going to other places.
12	Every time we offer a new program that
13	brings some of those students back, so
14	that's a real positive. The negative is
15	every time we start a new program there
16	are costs. We've got all these new
17	buildings and we all know about and we
18	heard about them, and we say, well,
19	they're covered by capital programs. Not
20	really. Security, custodial, the new
21	staff that they need. So it's wonderful
22	that we're having these beautiful new
23	buildings. They're costing us in the
24	operating budget.
25	One of the key things we operated on

Board of Trustees 4/19/2018 meeting minutes 1 2 from the beginning, that what we did last 3 year where we were very happy that we had 4 a modest increase in tuition, \$100, \$50 a 5 semester, taking \$6.7 million from our reserves is not sustainable. 6 If we do 7 that every year I don't have to tell you 8 what happens. So that's, we resolved not 9 to take that much. We have a leveling off 10 of enrollment, which costs us almost a 11 million dollars in state aid. The thing 12 about state aid, I think Gail alluded to 13 this, we have a lot of students. 14 have an awful lot of students. Many of 15 them, however, are part-time. State aid 16 comes in as full-time equivalents. So you 17 can add up the part-time and get a 18 full-time, but because we lose full-time, 19 we lose real money in tuition, 20 \$1.7 million. That's why single biggest 21 factor in addition to our sponsors not 22 doing what they're statutorily supposed to 23 do, the single biggest factor we have is 24 tuition, tuition is affected by 25 enrollment. Every time we have a new

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program we get new students, every time we

have a new program we have more

expenditures in the operating budget.

That's what I mean by a double-edged

sword.

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The increased fees, and I was glad Denise asked that question, Gail went over them with the committee. We did not accept them lightly. We had a full explanation, a lot fuller than you heard The committee reluctantly agreed to here. And I just, right now, this is a key thing, if you do have the minutes from the April 6th meeting, if you just go, and I'm going to read entire paragraph. I'm going to try to abbreviate them. The second paragraph in the minutes, the one that begins Trustee Morgo was pleased. I'm not going to refer to myself as Trustee Morgo, however. Someone else does that that I'm not a big fan of. pleased to note the college with the \$100 increase, Gail went over that, and I applauded the work the people like Ben

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Zwirn, who does a remarkable job with the state and Gail mentioned, or alluded anyway to the fellows in the back. But also, I have to mention the students who went up and made the case to the state legislators. When we started the process we didn't think we were going to get that \$50 increase, you know, from 50 to 100, thought we were going to have to settle for 50. So I do want to acknowledge that.

I also noted that, in a message from
Dr. McKay, he had sent me an e-mail
telling me that he had spoken to specific
legislators, county legislators, and they
assured him of a 4 percent increase. I
wasn't at the last meeting, but I
understand that Dr. McKay told the
trustees the same thing, that he expected
4 to 5 percent. So that's why the
committee decided to go with the
4 percent. And one of the things that
you've heard me say many times before,
I've been involved in other negotiations,
I was once a union president, but I've

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never been involved in negotiations where
you have to put in a number that you're
saying is, well, this is what we think
we're going to get. So you, in fact,
negotiate against yourself by giving a low
number. The legislators assured the
president of the college that we were
going to get the 4 percent, that's the
reason we put in 4 percent.

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There are -- I'm going to, just a quick digression, but I think this is relevant -- Gail said the problem is That's any budget; expenditures revenue. have to be balanced by revenues. We have to close the gap through revenues. one thing that you've heard me talk about at the governance committee and I'm talking about here is that we have assets, we have something of value. The most valuable thing is education of the county students and their entry into the middle But we also have grounds, class. facilities, and you know of the agreement made with county legislators that if they

Board of Trustees 4/19/2018 meeting minutes 1 2 sponsor something there is no charge for 3 the use of facilities? Well, it's been 4 estimated that we're giving up 600,000 a 5 year through our donation to the uses of 6 the county legislators. Now, I'm not 7 suggesting that we shouldn't do that. 8 I'm also suggesting that all of us, not 9 just college administration, when we're 10 asking the legislators to be true to that 11 4 percent, that that might be a thing you 12 want to mention. The thing is I don't 13 believe, or it doesn't sound like the 14 county executive is going to be thrilled 15 with the 4 percent figure, since he sent over the 1.5. But the legislators are 16 17 directly involved with their constituents. 18 The constituents are parents and their 19 students, so that's a case to be made. 20 that's -- I said I was going to read it, 2.1 but that's just about what all is in 22 there. But I would also like you to, a 23 point that Chris Murray made, and I'll 24 find it, you don't have to find it. 25 in the minutes.

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MS. SANDERS: Third page.

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MR. MORGO: Yeah, it's the third page:
"Trustee Murray emphasized that the need
to point out the cuts that the college has
made, the push to ask the county for an
increase in their contribution and the
other factors were made to limit the level
of tuition increase."

Chris's point was that when we speak to the legislators, we have to let them know that if they don't come up with that 4 percent there will be an impact on tuition. That was his point.

We have, we're all volunteers. We all do this for the love of the college. But we have many constituents. The students are our constituents, the faculty, the citizens of Suffolk County are all our constituents. We have to do our best to create an affordable place for our Suffolk County students to go. And to get a great education. There's no question it's a great education. We stopped short of draconian cuts, but we discussed them. We

Board of Trustees 4/19/2018 meeting minutes said everything is on the table.

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Have you all noticed what's going on in Stony Brook? Stony Brook is facing the same kind of thing, they're cutting programs, they're having layoffs, and we rooked at those things and it was a very tough decision. We looked at the overall picture, the overall tuition, the value for the money for the students, and we stopped short of layoffs and program cutbacks. You could say the dental hygiene program was a program cutback, but that wasn't here yet, so obviously it's easy to cut something that doesn't exist. And we had the idea that it was a delay. We thought in the long run that if we cut programs, cut staff, we would be hurting our constituents and mostly would be hurting education. So we have been raising tuition over the last five, six Last year was the smallest, but as years. the student trustee pointed out, even though we were proud of ourselves for keeping the tuition down, students still

Board of Trustees 4/19/2018 meeting minutes saw it as an increase. We're not happy with this. Also, it was pointed out the same things get pointed out -- I'm going to finish up right now -- people talk about the increase in Pell grants, decrease in TAP, but it's also pointed out yes, they are increasing, not everybody pays the full tuition, but they can also use that money for books, for meals. So that's a double-edged sword, like everything else.

The only thing I can assure people not on the committee is that the committee worked hard on this. No stone went unturned, tough questions were asked. I used to kid that this was a good committee to be a chair of because you only have to meet from January to April. That doesn't happen anymore. We meet every month, and as I mentioned, we met four months we met five times, one of the meetings was interminable, went on for more than two hours. So we worked hard at this, this is what we're recommending. But Vice

Board of Trustees 4/19/2018 meeting minutes 1 2 President Vizzini and I welcome your 3 questions. 4 MS. SANDERS: Jim, I do have a 5 question on, can you talk a little bit 6 about -- you, Gail -- the cost savings? 7 Because there were some real details in 8 that. 9 MR. MORGO: Well, Gail put those up. 10 But you want to enlarge on that, the cost 11 savings, Gail? 12 MS. SANDERS: Yeah, just emphasize a 13 little bit. 14 Yeah, I agree. MR. MORGO: 15 MS. VIZZINI: Let's go back to the 16 expenditure page. It's hard to make cuts 17 in equipment and supplies when you're 18 adding facilities. So -- but we did. We 19 have the cuts here in equipment, 20 \$1,253,000 in supplies and almost 450,000 2.1 in contracts. What we also did was we 22 increased the turnover savings, which 23 means vacancies will have to be vacant for 24 a longer period of time. That was an 25 increase of \$500,000. The other thing

Board of Trustees 4/19/2018 meeting minutes 1 2 that we did is we're going to move to 3 electronic refunds, student refunds. 4 is how the students get their financial 5 aid, they're basically, you know, their tuition is either deferred or sometimes 6 7 even paid and then they get their aid or 8 their grant money, I mean, it's about the 9 financial aid is refunded to them. 10 still in the check age, where we issue 11 checks. So we're expecting that that 12 alone will save about \$200,000. Those are 13 the types of cuts that we made.

MS. SANDERS: Thank you.

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MR. MORGO: Anyone else? Okay.

MR. CANARY: Just one. Not so much a question as a statement, and Jim and I spoke about this, and Theresa will recall that when the chairwoman and I sat before the Middle States review committee, ten of them in a room and peppering us with questions, which was fine, I thought we were pretty well-prepared. But one of the things I wanted to stress today that was stressed to us was a question that

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Dr. Rose posed to us, in that he said, you know, we're looking at your tuition rates and your financial picture, and he says, kind of alluding to the fact that, like, we were set in a situation where we were constantly dipping into reserves and holding down tuition increases, and he kind of intimated that, you know, that's not a healthy situation for the college. And so when you hear that from Middle States you say, hey, okay, wake up time, like, guys you got to stop getting into the reserves.

In the report that was just issued on page 19, the report from Middle States,

I'll read you the exact statement here:

"Suggestions, during these difficult

financial times the college has had to dip

into its financial reserves to maintain

its operations. The board president, his

administration, and the county should

continue to ensure that revenue from

tuition and student enrollment, the county

contribution and New York State support

Board of Trustees 4/19/2018 meeting minutes 1 2 are such that Suffolk Community College is 3 able to support institutional operations." 4 So again, in there is this, exactly 5 what I just said what was posed to us in, during that review. 6 7 Lauren? 8 DR. TACKE-CUSHING: I just wanted to 9 clarify one thing, I'm sorry to interrupt. 10 Lauren Tacke-Cushing, I'm co-chair of the self-study evaluation. 11 12 That is the team report, so you have a 13 copy of the file team report, but it 14 hasn't been endorsed by Middle States yet, 15 so the commission has not seen the report 16 yet and reviewed the report. I just 17 wanted to --18 MR. CANARY: Thanks for the clarification. 19 20 DR. TACKE-CUSHING: Right. This is 2.1 based on that meeting that those team 22 members had on campus, but this is not an 23 action by Middle States Commission on 24 Higher Education. They will vote on this 25 in June.

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MR. CANARY: Thank you.

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MR. MORGO: Notwithstanding that, the comment is still relevant.

MS. SANDERS: Correct.

MR. MORGO: What Gordon said about the inadvisability of dipping into our reserves, whether it's there or not, it's good fiscal behavior.

While Gordon was saying that, I kept thinking this is very much like the Wall Street rating agencies that would look at different municipal governments, and they would say, you know, you can't keep taking from reserves, your rainy day funds. you should do is raise taxes. And of course, if you look at what we're doing it's analogous. And we saw what happened to our neighbors to the west, Nassau County, when, particularly when they would not raise taxes, they would not raise taxes, and we saw what their fiscal condition, they had to have a financial review board imposed on them. So that's why I said notwithstanding whether the

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1	Board of Trustees 4/19/2018 meeting minutes
2	report is made public or not, it's in a
3	kind of global way it's a very relevant
4	comment.
5	MS. LINDSAY SULLIVAN: I've got a
6	question. Actually, I have two questions.
7	What is the, every time we come here
8	we got in our packets we get the cost of
9	the health insurance is always going up,
10	never goes down. What is the contribution
11	from the staff?
12	MR. MORGO: I think I know the answer,
13	but I will defer to someone else.
14	Jeff?
15	MR. TEMPERA: The health insurance is
16	dealt with separately in the union
17	negotiations. It is between the unions
18	and the county outside of the collective
19	bargaining agreement.
20	MS. LINDSAY SULLIVAN: So they
21	negotiate with the county for their health
22	coverage, not with the college?
23	MR. TEMPERA: Well, the college is
24	part of it, through our discussions with
25	the county. I chair, along with my union

Board of Trustees 4/19/2018 meeting minutes 1 2 counterpart, the health insurance 3 committee, so we are involved with that. 4 But the actual contributions is something 5 that are negotiated separately. 6 answer your point directly, there's a 7 15 percent contribution by all new 8 employees, and I believe it was all new 9 employees hired after January 1, 2013. 10 What's been reported in the paper, and I 11 can't comment on it because it is ongoing 12 negotiations, the county exec built into 13 his budget this year contributions from 14 all employees. 15 MS. LINDSAY SULLIVAN: And that would 16 include our employees? 17 MR. TEMPERA: That would include our 18 employees as well. Those are ongoing 19 negotiations between the parties to try 20 and resolve that. But that is something 2.1 that I know we keep reading about. It is

MS. LINDSAY SULLIVAN: And is that a

an initiative that the county has pushed

built into the county budget this year.

forward and felt so strongly about it it's

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Board of Trustees 4/19/2018 meeting minutes flat-rate percentage, do you know?

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MR. TEMPERA: It's, I believe what the county put in there was a 15 percent contribution for all employees, based on, and again, based on the family rate, based on the individual rate. But it would match for all current employees what the contribution is for the new employees.

MR. MORGO: To really repeat that no stone was left unturned, before we knew about County Executive Bellone's proposal that all contribute 15 percent, we looked at asking for an increase among our employees. At that point Jeff advised us that we couldn't do that because of what he just talked about, being under the county. We thought about actually suggesting it to the county executive, because obviously he wouldn't be upset. So we did look at it and that was the answer we got.

MR. CANARY: Question to Jeff. So I'm a little confused. Where does he have the unilateral ability to do that outside

Board of Trustees 4/19/2018 meeting minutes budget negotiation process?

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MR. TEMPERA: It's part of the various collective bargaining -- it is still negotiations. The union contracts, there are ten unions between the college and the county, and built into the union contracts is health insurance, which says that's going to be dealt with separately. So it really has been part of the collective bargaining process, but we've been a self-insured plan for 25 years now, and we have a successful plan because we have labor and management working together. Whereas that may not always work on the outside, for us for the last 25 years it's worked where labor and management get along, they fight, they ask questions. We oversee a plan that we have a major med and hospital administrator, Blue Cross, Beacon Mental Health, and currently WellDyne for our drugs. We do our RFPs to make sure we get the best rates, and we question them at every meeting to make sure we know why rates are going up and

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1	Board of Trustees 4/19/2018 meeting minutes
2	try and mitigate those costs. But it is
3	part of collective bargaining, but because
4	the contracts defer to health insurance
5	being done separately, that's how it
6	really has been approved, but it's sort of
7	through the collective bargaining process,
8	where everyone has agreed to defer this to
9	this separate committee to make sure
10	health insurance is dealt with in a manner
11	separately from the nuts and bolts of the
12	collective bargaining agreement.
13	MR. CANARY: So if I can ask you to
14	look into the crystal ball, what do you
15	think the chances are of this happening?
16	MR. TEMPERA: Of the contributions.
17	MR. CANARY: Yeah.
18	MR. TEMPERA: Well, I don't want to be
19	a betting person, but
20	MR. PETRIZZO: Don't.
21	MR. TEMPERA: I would say,
22	personally, I think it's a real good
23	chance that there will be some sort of
24	contributions, of if not contributions,
25	when I've sat at these meetings I've

Board of Trustees 4/19/2018 meeting minutes 1 2 spoken to the county exec people, I've 3 spoken with the union people. There's a 4 number out there that the county exec has 5 to get to, and I, you know my background, you know where I came from. 6 I was the 7 director of labor relations for longer than I want to admit. I don't care, and 8 9 I'm sure the county, and I've said this to 10 the county and they've said the same 11 thing, I don't care how get there, but we 12 have to get to a number. And whether it's 13 contributions, whether it's changes in how 14 the benefits are offered, that's the 15 process that has to come to a number. 16 I know the county exec put a number in his 17 budget, the number's been widely reported, 18 he put \$30 million into the budget for 19 this fiscal year. They have to get to 20 that number somehow. And I know they're 2.1 working, I know they're meeting, I know 22 they're talking, and, you know, the 23 betting line is yeah, there's going to be 24 relief that will come as a result of an 25 agreement, whether it's contributions from

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1	Board of Trustees 4/19/2018 meeting minutes
2	everybody, whether it's changes in the
3	plan I can't tell you that. But I know
4	there's a number, this \$30 million number
5	that the parties are talking about to try
6	and bridge that gap.
7	MR. CANARY: Thank you.
8	MR. MORGO: Anybody else?
9	MS. LINDSAY SULLIVAN: I have
10	MR. MORGO: Oh, I'm sorry. You said
11	you had two.
12	MS. LINDSAY SULLIVAN: Thank you for
13	the clarification, Jeff. You know, I
14	think the days of no contributions for
15	health coverage are over, way over.
16	MR. MORGO: Well, that was the feeling
17	of the committee.
18	MS. LINDSAY SULLIVAN: So my other
19	question is if the county can't come up
20	with the 4 percent, what are we talking
21	about.
22	MR. MORGO: Yeah. As, if you read the
23	minutes you saw we considered that, too.
24	MS. LINDSAY SULLIVAN: I did. I did
25	my homework.

MR. CANARY: She's ready for the quiz.

DR. BEAUDIN: She's going to get an A.

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MS. LINDSAY SULLIVAN: I can tell you what it said in here, but I'm asking you directly, because I really didn't like what it said in here.

MR. MORGO: You're not helping your grade.

MS. LINDSAY SULLIVAN: Sorry.

MR. MORGO: What it says in there is that if we don't get the 4 percent, and let me just say it parenthetically, I don't even want to talk that way, because I believe people will honor their commitment. But if we don't get the 4 percent it says that we will raise tuition another \$50. That would be one But as we said over and over option. again to Vice President Vizzini, everything is on the table. So if we don't get that and we deliberate, we'll have to look at would not raising it another 50 be less harmful than actually doing some cuts, than actually talking

Board of Trustees 4/19/2018 meeting minutes about layoffs, actually talking about elimination of programs. You know, the dental hygiene program, it sounds like we did it, we're postponing it, it makes sense. As I said, it's easier to cut something you don't have than something you already have. But that wasn't an easy decision. We thought about it, we thought about lost revenue because of it. of these are easy decisions.

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This may not be terribly diplomatic, what I'm going to say next, I can understand -- what a surprise, Denise is thinking -- it may not be a great budget to vote for. I've often talked about the double-edged sword, I've also often talked about we have no good decisions, we have so few sources of revenue -- tuition, state aid, county aid, and the reserves -so we have to look at all of these things. I would just say that if you vote against this, then I would ask you to tell me what Tell me where to get the money. We don't get paid for these deliberations.

Board of Trustees 4/19/2018 meeting minutes 1 2 Some of these meetings were not fun, let 3 me emphasize that. So it's the, this is 4 the committee's recommendation. If we 5 don't get the 4 percent contribution from 6 the county, the committee you can bet will 7 deliberate on what to do about it, and 8 again, subject to the Open Meeting Law 9 limitations, I would ask other committee 10 members to come to that. We can't have 11 more than, what, five trustees at a 12 meeting, but I would like you to come, 13 because I'd like you to -- because misery 14 loves company. So if we do, if that does 15 happen, we'll be letting you know. 16 I'm very glad you asked that question, 17 because it's incumbent upon all the 18 constituencies; the trustees, of course, 19 the administration, of course, the faculty 20 union, of course, to make the point to the 2.1 county legislators that what they're 22 getting for their money and what -- and 23 that's why I mentioned the 600,000 as one 24 talking point. There are much better 25 talking points than that.

Board of Trustees 4/19/2018 meeting minutes

MS. SANDERS: Gemma?

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MS. deLEON-LOPRESTI: I just have a question on the dental hygiene program, which I know, as you said, was probably one of the toughest --

MR. MORGO: It was.

MS. deLEON-LOPRESTI: -- decisions to But with the closing of Briarcliffe College, was there, and if there was discussion about it, was there -- maybe you could share it with us -- was there an analysis of students who had applied to this school for the next semesters, who would have wanted to take the dental hygiene program, and will that now result in a loss of students because they were planning on taking, either they were from Briarcliffe and they wanted to come here, or they were just already planning to take it and therefore applied to the school. And, you know, would you have lost that opportunity for extra students?

MR. MORGO: Yeah. There was a discussion, I think it was Chris who told

Board of Trustees 4/19/2018 meeting minutes

us the number of students? Do you

remember the number of students who were

in the Briarcliffe program? It wasn't a

big number, it was like --

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DR. ADAMS: I believe it was 85 that was in the dental hygiene program. Many, again, I think that was their capacity with the amount of equipment and the faculty members that they were able to have.

MR. MORGO: But that didn't mean, of course, that all 85 would come.

DR. ADAMS: Correct. Well, again, they were in a teach-out situation, so that people that were in that program were able to, you know, complete and then graduate.

MR. MORGO: And we did make it clear that this was not an elimination of our pursuing the dental hygiene, it was a postponement. It was kicking it down the road. But we've started so many new programs. People come to the campus and look at the learning center over at Grant

Board of Trustees 4/19/2018 meeting minutes and say, oh, what a beautiful building. But again, there's plus and minuses.

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But yeah, it was about 85 who were in the program, we don't have a direct number how many were interested in coming here.

MS. SANDERS: Gordon?

MR. CANARY: Gemma, are you done?
MS. deLEON-LOPRESTI: Yes.

MR. CANARY: Yeah, something had just popped into my head on this issue of the dental hygiene program. When we were at the lunch with the Middle States review team, at the end of the lunch, when I was grabbing something for the road, the SUNY representative who sat in on that meeting said something to me to the effect that oh, yeah, it's good that you guys probably aren't pursuing your dental hygiene program because not only are you going to save that money, but she said, we don't think SUNY was going to approve it anyway. And I said to myself, oh, I got to make a note of that. And I totally forgot about it --

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MR. MORGO: I wish they'd told my

committee.

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MR. CANARY: And it just popped into my head now. And she didn't give me further explanation as to -- oh, yes. She said, you know, our projections in the dental hygiene program are such that we don't think it's all that cost-effective, and when we look at the protected numbers of how many want to go into the dental hygiene field it's kind of all dropping off and we, SUNY, don't think that's really going to be something you guys should pursue.

MR. MORGO: Do you have any reaction? No, really.

DR. TACKE-CUSHING: No, I know. I'm not sure -- Paul, I don't know, maybe you want to address it. I know that there was some questions that we had gotten from --

DR. BEAUDIN: We had applied for the dental hygiene program with SUNY. There was another college in the area who had a concern about that. We had appealed that.

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1	Board of Trustees 4/19/2018 meeting minutes
2	We had never been rejected for having the
3	dental hygiene program. It was actually
4	up at SUNY. I would hate to say anything
5	on the record about that comment. I
6	question its appropriateness.
7	MR. CANARY: Okay.
8	MR. MORGO: But the point of fact is
9	we operated without that knowledge or
10	influence. We operated as if they were
11	going to be
12	MS. SANDERS: Inappropriateness of the
13	SUNY rep making the comment to me, or me
14	making the comment today.
15	DR. BEAUDIN: No. No, no, no. The
16	representative oh, I'm sorry. No.
17	MR. MORGO: I knew what he meant.
18	MR. CANARY: I'm just trying to report
19	back in
20	MR. PETRIZZO: If I might, I think
21	that issue should maybe be framed around a
22	geographical question, rather than
23	DR. BEAUDIN: That's right.
24	MR. CANARY: That's for Paul's
25	comment.

Board of Trustees 4/19/2018 meeting minutes 1 2 MR. PETRIZZO: -- an issue as to 3 whether or not that was going to be 4 approved. Maybe the original proposal was 5 for that program to be housed on the Grant 6 campus, that raised an issue with someone 7 in that vicinity, and then the question 8 was well, maybe it will be at Ammerman, 9 maybe it will be at East, and that would 10 have alleviated some of those concerns. MR. CANARY: That's it. 11 12 MR. MORGO: That's it. 13 MS. SANDERS: And can I just add 14 something, just for clarity. 15 These Middle States and site visits, 16 until a formal, final report is released, 17 I really would like to refrain from 18 comments and discussions, because they're 19 very clear in their communications to the 20 college that this is confidential up to 2.1 this point. So I'd like to kind of table 22 the Middle State stuff --MR. MORGO: And you know what, 23 24 Theresa? It's really not relevant. 25 MS. SANDERS: Right. Right.

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1	Board of Trustees 4/19/2018 meeting minutes
2	MR. MORGO: Because we proceeded like
3	there was going to be a dental hygiene
4	program, we proceeded that the way to save
5	\$4 million for the '18-'19 budget by
6	postponing it I'm emphasizing
7	postponing it so it's not relevant.
8	Gordon's other comment, however, about
9	the reserves and the that is a relevant
10	comment.
11	MS. SANDERS: And a third, a third, a
12	third is
13	MR. MORGO: Is also very relevant.
14	MS. SANDERS: common knowledge,
15	right.
16	MR. MORGO: Anybody else?
17	MR. BOST: Yes. You know, throughout
18	the last, like, three or four months, you
19	know, the gal Dr. Adams, Dr. McKay and his
20	team have, like, put a lot of work into
21	looking as it was brought to the budget
22	and finance committee's attention
23	regarding our deficit and potential
24	increase to the student body, you know, I
25	think we all kind of looked at this, we

Board of Trustees 4/19/2018 meeting minutes
kicked it back and sort it came back maybe
with some satisfactory, I would say,
alternatives to operation of the college
continuing to, you know, move forward.

One was like the dental hygiene program.

We even kind of looked at anticipate what
it would look like just for everyone to
have some shared contribution as we're
continuing with our work for the college.

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I think as a board, you know, we're charged with this, you know, functioning of responsibility and operations of the college when we meet in certain areas.

And the more I look back and identify my role, I have to think about these, out of the 27,000 students, those students that voted for me. So then I'm charged with this responsibility to visit Grant, to visit Eastern campus and to visit

Ammerman, and not only to share with the student government associations, but the clubs and the students independent of involvement in the clubs. And some of the stories as far as what an increase will

Board of Trustees 4/19/2018 meeting minutes 1 2 actually do the students actually brought 3 tears to my eyes, not four times, but five 4 times, but six times. And I was reminded 5 of my obligation and commitment to them 6 when I ran as a student representative, 7 you know, on the board of trustees. 8 I said, we all have some shared 9 contribution where we're trying to weigh 10 this in a way where students are taking 11 some in, the faculty are taking some in. 12 But as we proceed today and make a vote, I 13 just have to be mindful of the 14 constituents that I serve, and as much as 15 I may leave a budget and finance committee 16 meeting and I'm all set, ready to go and 17 vote on a certain matter, I haven't yet 18 brought that to the attention of students 19 that I serve day to day and haven't really 20 heard their decisions on their outcome. 21 And again, I wouldn't be doing my job if I 22 would be voting on what I think is the 23 best for the college, rather than what the 24 students were asking me to vote on. 25 So I just wanted to share that as we

Board of Trustees 4/19/2018 meeting minutes
proceed in determining a vote on our
status here.

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MS. SANDERS: Thank you, Jerome.

MR. MORGO: Jerome, I'd like you to clarify, if you would. Are you saying that you can't vote for the budget until you talk to your constituents?

MR. BOST: I'm saying that when No. leaving a budget and finance committee meeting, I then, the only way I'm able to relay information on to the student body as far as what's going, if I take that information from the meeting and I try to find a way to reach 27,000 students, which is impossible, but I reach some. And I'm just saying as much as I feel that the general consensus are that the students, like I said, aren't happy with the increase. We explained the dental hygiene program and how that potentially brought the reduction down in the budget. students that I spoke with were actually involved working with me in going up to Albany in effort to see if we can actually Board of Trustees 4/19/2018 meeting minutes
retain actually more of the FTE. That was
unsuccessful. So throughout all that,
outside of this meeting, you know, I have
a committee I'm a part of, too, which is
the student body, and sometimes the
direction of what that group may want may
outweigh what I think is best as a board
member. I'm just not sure I can state any
clearer, and I just thought it's important
to just share this on the record.

MR. MORGO: I, in fact, think I understand you completely. It kind of reminds me when I was a legislator and I was in the minority, and we had a, the other party in the majority was county executive. And the county executive's folks came up with a very good, fiscally responsible plan. And I was convinced that it was, there were no alternatives, and I decided to vote for it. And a colleague of mine, who, of my party from Babylon, she said to me, You can't vote for it, it's not politically popular. And I said, Yeah, but it's the responsible

Board of Trustees 4/19/2018 meeting minutes thing to do. She said, You don't have to be responsible, you're in the minority.

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So the point is if you're going -- I'm going to say it to you as I would say it to anybody -- if you're going to vote no, then where do we get the money? How do we make up the gap?

MR. BOST: You know, I think the purpose that we're charged with in this meeting and it's something that's actually got ahead of us to make a determination based on what we think is best. I think, you know, moving forward into a discussion of the direction of the college budget, I'm not sure is something that we can continue 45 minutes or an hour or even an hour and a half.

MR. MORGO: I don't mean now.

MR. BOST: But I definitely will be open to communicating with the students on the outcome of the situation and commit to work very closely with you on the outcome based on the direction we go today.

MR. MORGO: I don't know what that

Board of Trustees 4/19/2018 meeting minutes means, but this is different from April 6th.

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MS. SANDERS: Yeah. And, you know, I think Jerome, we all share the same dilemma, there's no easy way to come out of this, and whether it's students that will approach us, there's going to be parents, there will be religious institutions that people will approach us, the grocery store. Because once they know you're on the board there's no win with this. This is going to be a very difficult fiscal year. And we have struggled over the last couple of months, and the county is struggling, everybody is struggling. So there is no win, we're going to have to vote our conscious and move forward.

MR. CANARY: Just on that point, you know, the things I tell people when they find out I'm a member of the board, and everywhere I go I talk up how proud I am of this institution, how proud I am of this board, to be a member of this board.

Board of Trustees 4/19/2018 meeting minutes 1 2 What I say to these people is, Have you 3 been on one of our campuses lately? Well, 4 please visit our campuses. Okay? 5 Wonderful facilities, the Lindsay Science Building, the LRC, the new health center 6 7 we're building on the East End finally, the STEM building that we're going to get 8 9 I mean, again, they are getting 10 something back; a wonderful education, 11 wonderful campuses providing top notch 12 equipment and services. So it's, like, 13 okay, it pains us to have to increase the 14 tuition, but it's not like you're not 15 getting something in return for it and we 16 are still the best deal around.

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MR. MORGO: Here, here. And the one thing that I was remiss in not mentioning. I mentioned the contribution of Chris Murray. Anybody who came to the budget and finance committee meeting would know that he, including yours truly, was the toughest fiscal watchdog on that committee. No one asked tougher questions, no one dug deeper, and I,

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1	Board of Trustees 4/19/2018 meeting minutes
2	obviously for his loss, emphasize with
3	Chris, but I also regret that he's not
4	here, because he was the antithesis of a
5	rubber stamp.
6	MS. SANDERS: Thank you.
7	Any other comments?
8	Great. So I would
9	MR. CANARY: Sorry. I'd like
10	MS. SANDERS: One more comment.
11	MR. CANARY: before we get into
12	voting on the items?
13	MS. SANDERS: Yes.
14	MR. CANARY: Again, as a member of the
15	facilities committee, I just want to say
16	that I'm very pleased to see Resolution
17	2018.25, Item No. 5, awarding the
18	construction contract for Phase.
19	DR. ADAMS: Of the parking lot
20	expansion on the Ammerman campus. Again,
21	as a member of the facilities committee, I
22	think it's so important that the college
23	maintain. You know, it's the broken
24	window syndrome. I want to see curbing
25	fixed, I want to see sidewalks fixed.

1	Board of Trustees 4/19/2018 meeting minutes
2	This is a commuter college. Damn it, I
3	want to see our parking lots in decent
4	shape. So it pleases me that we are doing
5	this, we're going to continue to do this.
6	Again, very important for the aesthetics
7	when people do come to visit this campus
8	that it's looking top notch. So again, I,
9	just as a member of the facilities
10	committee, want to throw that out there.
11	MS. SANDERS: Thank you, very much.
12	I'd like to request a motion for the
13	approval of college Resolutions:
14	No. 2018.21 and No
15	MR. PETRIZZO: Chairwoman, you might
16	want to consider taking
17	MR. MORGO: The budget
18	MS. SANDERS: Okay. So we're going to
19	do 21 to 25 first. So I'll be clear.
20	I request a motion for the approval of
21	college Resolutions No. 2018.21 to 2018.25.
22	MR. CANARY: Motion.
23	MS. LINDSAY SULLIVAN: Second.
24	MS. SANDERS: All in favor.
25	[WHEREUPON THE MOTION MADE AND

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1	Board of Trustees 4/19/2018 meeting minutes
2	SECONDED WAS VOTED ON AND CARRIED.]
3	MS. SANDERS: Thank you, very much.
4	And again, I would like to request a
5	motion for the approval of college
6	Resolutions No. 2018.26 to 2018.27.
7	MR. MORGO: Motion.
8	MS. deLEON-LOPRESTI: Second.
9	MR. MORGO: Before, discussion real
10	quick
11	MS. SANDERS: Yes.
12	MR. MORGO: Because Ben just said
13	something to me as I got up to get coffee.
14	If, in fact, the 15 percent contribution
15	from health insurance comes through, that
16	would have a significant effect on our
17	revenue, which we could then look at
18	student tuition for the next year and put
19	that in so we have, we really would
20	mitigate any not this year, I think we
21	have to vote on this now but would, we
22	have a mitigation, so that was, I think, a
23	very good point.
24	Okay, there's a motion to second. I
25	didn't mean to interrupt.

1	Board of Trustees 4/19/2018 meeting minutes
2	MS. SANDERS: Yes.
3	All in favor?
4	[WHEREUPON THE MOTION MADE AND
5	SECONDED WAS VOTED ON AND CARRIED.]
6	MS. SANDERS: Thank you.
7	Are there any opposed?
8	MR. BOST: I oppose.
9	MR. MORGO: So it passes 5 to 1.
10	MR. PETRIZZO: 6 to 1.
11	MS. SANDERS: 6 to 1.
12	Thank you, very much, everyone.
13	I'd like to move to the committee
14	reports. Jerome, do you have a report for
15	student trustee?
16	MR. BOST: Yes. Two weeks ago I met
17	with the student government association.
18	You know, in that meeting we talked about
19	the operations of actually the college
20	budget. We also talked about the Safe
21	Night event (phonetic), that happily it
22	went really well. I also joined the
23	college, actually, and Shannon O'Neill at
24	the Veteran Affairs, as we, you know,
25	broke ground for the creation of the

1 Board of Trustees 4/19/2018 meeting minutes
2 vocational counseling who now actually be
3 servicing the veteran community. It was
4 really exciting that we were able to
5 receive that designation and veterans are
6 able to move forward and not travel as far
7 as Northport.

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This concludes my report.

MS. SANDERS: Thank you, very much, Jerome.

Foundation report. Sylvia Diaz.

MS. DIAZ: Good morning, everyone.

Sylvia Diaz, Foundation Executive

Director.

I have an important update to share with you regarding our upcoming Salute to Excellence Gala. While many of you are already aware, I must regrettably advise you that due to circumstances beyond our control, an ongoing labor dispute is currently under way at the Huntington Hilton, which is our contracted venue. We've been advised that the dispute would not be resolved before the end of May, and therefore, we made the difficult decision

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to reschedule the May 3rd Gala. The new
date for the event is now Thursday,
October 4th, at the same venue. Both the
foundation and the college appreciate the
working relationships that exist between
the administration and the college's
collective bargaining units, and in light
of those partnerships we felt it very
important to avoid a situation where we
would have our staff and faculty and
supporters crossing a picket line that
currently exists at the Hilton.

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Revenue raised by this Gala is of course critical, and is dedicated to our scholarship funds that support our students, and as you know, hundreds of students enrolled at the college already benefit from the \$625,000 that are raised annually and distributed by the foundation in the form of those scholarships.

But on October 4th we will proudly celebrate the college's success in training students for careers for careers in the automotive technology industry.

Board of Trustees 4/19/2018 meeting minutes 1 2 And so we sincerely hope that you'll 3 adjust your calendars and support us on 4 that day. We've already engaged in a 5 communications plan, including notifying 6 our supporters, our major sponsors. 7 Everybody is really onboard and 8 supportive, just so you know that. We 9 sent out e-mail communications about the 10 change over to over 30,000 constituents so 11 far and posted new dates on our website 12 and our social media web pages, and a 13 snail mail piece will go out later as 14 well. So again, it's regrettable, but it 15 was the right decision for the institution 16 to make. It was gut-wrenching to arrive 17 at that. There was conversations with 18 some of our board members as well 19 regarding this, but it was the right 20 decision and we're excited to be able to 21 announce a new date for this event. 22 Additionally, I'm also pleased to 23 announce that preparations are underway 24 for our upcoming golf event, which this 25 year will take place on August 20th at a

Board of Trustees 4/19/2018 meeting minutes 1 2 new location, the Nissequoque Country Club 3 in St. James. We're very excited about 4 that for you golfers. It is a little bit 5 of a more difficult course, so start 6 planning now for that. We look forward to 7 seeing you there, and again appreciate all 8 the support that you give to the 9 foundation, and of course to our wonderful 10 students.

Any questions?

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MR. CANARY: Yes. Do we feel confident that this labor dispute will be not ongoing come October?

MR. PETRIZZO: Defer to Gemma.

MS. deLEON-LOPRESTI: Well, I'm from the union that used to represent the workers. I'm no longer with that union, I'm now with the national, but as a former president of that union, we have a very good relationship with the trades, and also with the Hilton, and unfortunately this is involving some work that's being done that's nonunion. So I think this is, you know, the work is going to be done at

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some point, and I think this is really

good that you're still going to have it at

the venue, so that no one is going to lose

money, and that hopefully that situation

will get resolved.

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MR. PETRIZZO: Yeah, we've been informed that the work should be completed sometime in June. So there's some leeway there.

MR. CANARY: So are all facets of the Hilton shut down right now? Everybody is walked off or just the food service portion?

MS. deLEON-LOPRESTI: No, there's just a picket line as they're doing the, from what I understand, there's a picket line by the building trades as they're doing this nonunion work. But the Hilton is still operating.

MR. CANARY: Okay, thank you.

MR. MORGO: I was glad to see the foundation's fiscal responsibility by cashing the checks that were already sent. Very good.

1	Board of Trustees 4/19/2018 meeting minutes
2	MS. DIAZ: Just so that you know, we
3	paid the bill at the Hilton, too, so
4	MR. PETRIZZO: You should know that
5	the Hilton cashed our deposit, too.
6	MS. DIAZ: They absolutely did.
7	MR. PETRIZZO: Which was not an
8	insignificant issue.
9	MS. SANDERS: Thank you, very much.
10	MS. DIAZ: Thank you, all.
11	MS. SANDERS: Appreciate it. I move
12	to the chair's report well, no, let me
13	go to the student success. I almost
14	forgot, there a video, too, right.
15	MS. LINDSAY SULLIVAN: All right. So
16	I'm like really excited, because we've got
17	to lift this meeting up a little bit.
18	We had a great meeting, and for the
19	record, we met for two hours. Just
20	saying.
21	MR. MORGO: How many of your
22	co-committee members showed up?
23	MS. LINDSAY SULLIVAN: Me and me and
24	me.
25	MR. MORGO: And you. Great company.

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MS. LINDSAY SULLIVAN: No, I had
Dr. Adams, Mary Lou Araneo, Jennifer
Brown, who is the Associate Dean for
Curriculum Development, Renee Ortiz, the
director of the CSJHU, Center for Social
Justice, Carol Wickliffe-Campbell was with
us, Steven Kuehhas, the undersheriff for
Suffolk County Sheriff's Office, and Curt
Sclafani, the captain investigator.

So I was really excited to have the sheriff's office join us. It was kind of last minute. I asked Chris if we could revisit working with incarcerated population, we had talked about it. We started it like three years ago, and it kind of died off. We didn't really understand why, we thought it was more political than anything else, but in this meeting we learned that the biggest problem is that the average stay in Riverhead jail is 17 days. So you can't really do too much with someone in 17 days. So I kind of charged our team with thinking outside of the box in trying

Board of Trustees 4/19/2018 meeting minutes 1 2 to make that 17 days almost an infomercial 3 for what you could do when you get out. 4 You know, you get out and it's a new 5 start. So Jen Brown is actually going to 6 start looking into making it so that they 7 would do seminars in the jail with the 8 parties that were interested and maybe 9 talk about all of the things that they do 10 in college seminar, which is a one-credit course, but we can't do the one-credit 11 12 course because financial aid they can't 13 get for one credit. So we're thinking 14 we'll just do it as a series of workshops, 15 talk to them about financial aid, talk to 16 them about academic vocabulary, what it 17 means to have office hours, what it means, 18 you know, words that you don't know unless 19 you're a college student. So I'm really 20 excited about that, and the partnership 21 with the sheriff's office, they're very 22 jazzed about it, too. They want to do 23 something, and they said, we'll give you 24 space, they're even saying that this could 25 start as soon as the summer.

Board of Trustees 4/19/2018 meeting minutes really excited about it, if you couldn't tell.

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Academic affairs, we talked about the Excelsior, our Excelsior program, is now going to be referred to as the Beacon, because of the Excelsior scholarship, too much confusion, so Beacon is now our Excelsior program.

On the Eastern campus in the fall we're starting weekend college to get some enrollment up. So there will be classes on Fridays, Saturdays and Sundays. The full business administration AAS degree can be attained on weekends, and the objective is to target adult population.

Automotive, we have some exciting news coming out of there. They granted, FED granted us a certificate that we could offer a certificate for maintenance and light repair, meaning that if someone doesn't want to go for the full degree, an associate's degree, they can get a certificate. And I think that's a really good thing, knowing students the way I

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know students, some aren't into taking the

liberal arts courses, maybe they just want

to be a mechanic and not have an

associates, so I'm really excited about

that one.

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Obviously, we all know Middle States was wonderful, not going to comment because it's embargoed right now.

Mary Lou talked to us about the completion of the admissions video, which is a seven-minute video.

MS. ARANEO: Six.

MS. LINDSAY SULLIVAN: Six, okay.

That I'm told is wonderful and previewed on Open House on Sunday last week, which I heard rave reviews about how great it was. They said that there were, I heard,

80 people at Eastern alone, so really good stuff coming out of there. We also talked about the career focus. I don't know why, but I didn't get one. I think it might be because my husband gets the mail before I do, and he probably thought it was a catalog that would cost him money. So if

Board of Trustees 4/19/2018 meeting minutes
anybody else didn't get one, I have some
here. But Mary Lou said that they
literally got 50 calls about the
ophthalmology program because of the
magazine. So that's kudos, I love that,
that's wonderful.

2.1

Renee Ortiz, I'm excited, is going to come and see us at our next meeting and do a presentation about the center and all the great work that they're doing, and there was another presentation that we're getting next meeting -- Chris, who was coming, I forget, there was another one.

DR. ADAMS: Who what?

MS. LINDSAY SULLIVAN: Public safety. So we're going to have a presentation from public safety next meeting, too.

Last thing, the veterans at the 106th Air Guard, under the direction of Shannon O'Neill, they're offering courses at the 106th. They're doing two courses now, they're going to do three in the fall, and the thing that's really exciting about that is those courses are allowing those

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service people to get their community

college of the Air Force degree. So

they're able to continue their education

while they serve.

2.1

Our next meeting is May 14th on the Eastern campus. And I'm going to go to the right campus this time.

MS. SANDERS: Thank you, Denise.

Any other questions?

MR. MORGO: Yeah, a comment and a question, and I'm not joking now.

Your committee does the most important thing, because what we're really supposed to be about is student success. The committees are not mutually exclusive, though, because you need an operating budget. So thank you for that. And it may have been two hours, sounds like more fun.

But the question I have. When these formerly incarcerated people in the Suffolk County jail, that's, and I think you'll know why I'm asking this, I don't know if anybody else will, it's both

Board of Trustees 4/19/2018 meeting minutes genders formally.

2.1

MS. LINDSAY SULLIVAN: Yes.

MR. MORGO: The reason some of you know I'm asking, Chris does, my wife, who is a recovering attorney, she volunteers her time to an organization that works with women who were incarcerated and then gets them back into school, gets them reunited with their children. The name of the organization is New Hour for Women and Children, and one of the things I'm going to mention to her is to talk to you, Denise.

MS. LINDSAY SULLIVAN: That would be wonderful.

MR. MORGO: Yeah, I will tell her to call you and you can put her in touch with the right people, because it really is, just a quick sidebar that will surprise no one, she's had, over the last couple of years, about 12 clients. Every one of them was incarcerated for the same thing, and I -- yup, all for, every one for drugs, mostly opiates. So anyway --

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MS. LINDSAY SULLIVAN: One of the

things, and I appreciate that, Jim, I think that's going to be a great piece. One of the things that we talked about, you'll remember a few years ago, I did at our retreat where we talked about the barriers that our students face. You know, they pull up, they go into the parking lot, and the first barrier is getting up the nerve to get out of the car. But for someone who lives on that outside of society, the barriers are even greater. So if while they are in jail they meet someone from the college, they establish a rapport, they establish that relationship, they have someone that they can go to when they say I don't know what to do, instead of turning around and going back to the car. So that's the whole premise. So having a group like what your wife works with would be just another awesome component.

MR. MORGO: Good.

MS. SANDERS: Thank you.

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MS. LINDSAY SULLIVAN: Thank you.

> MS. SANDERS: Thanks, Denise.

> > MR. PETRIZZO: Can we see the video?

MS. LINDSAY SULLIVAN: The video. The

video. 6

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7 MS. ARANEO: Good morning, still.

> Mary Lou Araneo, Vice President for Institutional Advancement.

For quite some time Drew Fawcett and I have been discussing ways to enhance the use of student testimonials in our messaging. So working with media services, the campus directors of admissions, admissions counselors, students and enrollment management, we came together this year to develop a new institutional video that will be used for admissions recruiting. Told through the words of actual students, the video touches upon the breadth of opportunities available at the college for academic and personal growth, and reflects our diversity, pride and energy, and the high level of instruction students find here.

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2	Along with my colleague, Dr. Adams, it's
3	our honor to share this video with you
4	now.
5	[VIDEO PLAYED.]
6	MR. MORGO: Terrific.
7	MS. ARANEO: I tell you, the emotion
8	sneaks up on me, I don't know if it speaks
9	up on you. But those students, they carry
10	our banner proud and high.
11	MR. CANARY: Well done. Well done.
12	MS. ARANEO: Thank you.
13	MS. SANDERS: No wonder you had a
14	two-hour meeting. That was great. Thank
15	you again, very much.
16	Governance.
17	MR. CANARY: Well, now I'm gun-shy. I
18	don't know if I should read this
19	paragraph. Skip over the paragraph, okay.
20	Next item on the agenda was the social
21	media let me go back.
22	Monday April 16, 4:00, head to the
23	Ammerman campus NFL. Those present were
24	myself, Theresa joined us by phone,
25	Dr. Lauren Tacke-Cushing, but she wasn't

Board of Trustees 4/19/2018 meeting minutes really there. Alicia -- my trustee recording secretary did such a great job with the minutes.

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Okay. The next item on the agenda was the social media policy. Deputy general counsel Alicia O'Connor, reported that she has met with Mary Lou Araneo, Vice President for Institutional Advancement to review the social media policy. After researching what other higher educational institutions are doing, they believe that we should accept one policy for employees and one policy for students, that it should be the same policy, just referencing employees versus students.

DGC Alicia O'Connor stated that she is interested in seeing what feedback Student Trustee Jerome Bost receives back from student government meeting at the end of March. They are making progress and expect to have an updated policy, draft of the policy for the May governance meeting. The committee asked DGC O'Connor to set up interviews with three of the law firms who

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responded to the RFQ for legal services.
The firms to be interviewed are Leventhal,
Cursio, Mullaney and Sliney, who had the
prior contract, the Law Offices of Anton
Borovina, and the Law Office of Tom Voles.
To accommodate the interviews, the next
governance committee meeting will be held
on Monday, May 14th, starting at 3:30 p.m.
in the trustee's conference room of the
LRC at the Grant campus.

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Discussion was then had on the whistleblower policy. DGC O'Connor stated that her research showed that SUNY institutions have adopted whistleblower policies which are similar to one another, and that we should use those policies as a basic template, as well as information from New York State Civil Service Law Section 75-B, the Whistleblower Law, that protects public employees, to update our own policy. In general, the whistleblower policy would protect employees who report fraud, abuse, or waste of college resources, assets or funds committed by

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1	Board of Trustees 4/19/2018 meeting minutes
2	another employee or trustee. Our current
3	policy is insufficient in that it provides
4	little guidance on how to file a report,
5	not call up a trustee to file a report.
6	MR. MORGO: Not call a trustee who's
7	long gone.
8	MR. CANARY: Well, he's still with us,
9	but he's not.
10	MR. MORGO: I mean not here.
11	MR. CANARY: Yeah, not here. So that
12	was just, when you brought that to our
13	attention that was a mindblower.
14	Discussion was had about using an
15	online format, similar to the format that
16	is used for student complaints.
17	Discussion was had as to whether the
18	complaint should be anonymous or not, and
19	it was noted that such complaints would be
20	difficult to investigate, and the whole
21	point of the whistleblower policy is to
22	permit employees to report that fraud,
23	abuse or waste without fear of
24	retaliation. Discussion was had as to
25	which office would be doing the

Board of Trustees 4/19/2018 meeting minutes investigations, possibly human resources or risk management. DGC O'Connor will provide a draft policy for review at the May governance committee meeting.

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Agenda items for the May governance committee meeting will include draft of the, review of the draft of the social media policy, the interviews with the law firms responding to the RFQ for legal services, and the review of the proposed updated whistleblower policy. Again next scheduled governance committee meeting is set for Monday, May 14, 3:30 p.m. in the board of trustees conference room, Michael J. Campus. The meeting was adjourned at 4:35, so we blue through that in like 30 minutes. Thank you, DGC O'Connor.

That's my report.

MS. SANDERS: Thank you, very much. Appreciate it.

Denise, did you say the next student success meeting was May 14th?

MS. LINDSAY SULLIVAN: Yes, I believe so.

Board of Trustees 4/19/2018 meeting minutes 1 2 Why? 3 MS. SANDERS: It's the same day as governance. I'm just coordinating. 4 5 We'll move -- Gemma, do you have a 6 personnel --7 MS. deLEON-LOPRESTI: No, we have 8 nothing from our March 8th meeting, but I 9 will have something for our next meeting 10 in May. 11 MS. SANDERS: Okay, great. Thank you. 12 I'll move to the chair's report and 13 combine that with executive committee 14 meeting. 15 The executive committee met this past 16 Monday. Again, present was Trustee Morgo and Trustee Canary -- no, Trustee Canary 17 18 was not there that day, myself and Trustee 19 And again, we reviewed the agenda 20 for this particular committee meeting. 2.1 go through the resolutions and just get 22 ourselves prepared for the current board 23 meeting. 24 My report in terms of things that have 25 been happening as far as the chair's

Board of Trustees 4/19/2018 meeting minutes 1 2 concerned, it's been a whirlwind. Looking 3 forward to commencement. It's always like 4 the highlight of the year when you look 5 out from that stage and you see all the logistics that go into getting all those 6 7 families and our graduates under one roof 8 for them to have that special day. 9 really very exciting and a very emotional 10 experience to see that and the backdrop 11 from where we're sitting on the stage is 12 the flag of the United States of America, 13 and then you look out and you see such 14 diversity. And we're right in the middle 15 of Long Island. So it is a wonderful thing. Please, if -- I know it's changed 16 17 to Thursday, bur for all of the trustees, 18 please check your schedules to see if you can be there that morning. It is a great 19 20 experience. 2.1 I know that I'm getting e-mails about 22 grants that we have applied for in the

grants that we have applied for in the different department, and just very excited that our work is being appreciated, you know, when you go out and

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you ask external people to support the

work you're doing on your campus. And

then there's funding, that's not part of

budget, Jim, so that's always a wonderful

thing to see in your e-mail feed.

Open House was a success. Again, the buzz in the community about Suffolk

Community College as families are making financial decisions, the decision to send the their children to Suffolk is real, and we've got the facilities here that really support those good decisions by familiar.

Budget negotiations has consumed a lot of our time, and I do want to say thank you, Jim, for your leadership on this, and to the team here at the college, Jim pointed out that we're volunteers, and I want to reiterate that we are volunteers around this table in the work that -- we rely on the information, we rely on information that you're giving us. And again, this is a tough budget year and we're all going to get pushback in some way, but we do have to balance the budget.

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The college is here and has to be open and it provides opportunity for a lot of people that would never have an opportunity for higher education, and we have to figure out how do we continue to

make that work.

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And again, congratulations to everyone involved in Middle States. Just to know that we came through this first phase and now we're waiting on the final report was a big feat. And thank you, Lauren, for your leadership with the team and coordination and everything that goes into having that Middle States team come to your campus is amazing. And I keep wanting to point out, Middle States is our accreditation, it's how we stay in business. So if you do not have Middle States accreditation as a college or a university, you are officially out of business, because who wants your degree. So it is a big deal that we go through that, and I just note, like to see that we've moved through from where we were and Board of Trustees 4/19/2018 meeting minutes

where we are now, it is a big deal. So

congratulations to everyone on that.

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I'd like to move to Lou. Do you have any --

MR. PETRIZZO: Well, Madame Chair, anticipating a lengthy budget discussion, we have no presentation. But just a couple of notes for the board.

Tomorrow you'll receive by e-mail your self-assessment. For board members you are required for perform a self-assessment each year. Scantron is going to be taking care of that for us this year. So you'll get it electronically on Friday. you can complete it online. On the last page of the form is a submit button. Hit the submit button, it'll come back to Nobody at the college will see Scantron. And then they'll prepare a report which will be given to the chairwoman, and at your next meeting you can review it, comment on it and discuss it, as you see fit.

Another matter just to take note of,

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2	we have an issue with student accident
3	insurance. The New York State Department
4	of Financial Services has informed us that
5	they believe all student accident
6	insurance policies, and this just doesn't
7	apply to us, it applies to everybody, but
8	that those policies no longer are
9	considered to be in compliance with the
10	Affordable Care Act and certain provisions
11	of that act. We never anticipated that
12	our \$9 a semester accident insurance was a
13	replacement for the Affordable Care Act.
14	So we're in negotiations with those folks,
15	we're checking with other institutions to
16	see how they've been handling this issue.
17	Apparently, there was some legislation
18	that was passed a couple of years ago
19	which has only been applied to the
20	four-year SUNY ops and four-year
21	institutions, and there are approximately
22	20, I think, community colleges that are
23	in the same situation that we are in.
24	When we recently informed New York State
25	Financial Services about that there was

Board of Trustees 4/19/2018 meeting minutes 1 2 silence on the phone. I don't think that 3 they were aware that there was this kind 4 of an issue out there. So half of SUNY, 5 as you know, half of the students at SUNY 6 community college -- are in SUNY community 7 colleges, half of the student population, so it's a substantial number of people. 8 9 It's a real concern for us, because that 10 insurance is used quite frequently by our 11 students, they turn an ankle in a physical 12 education class, they're in an automobile 13 accident, it provides coverage for them, 14 we've even, there's a death benefit that's 15 also in that \$9 a semester policy, and we 16 unfortunately had some families had to 17 take advantage of the death benefit as 18 well. So it's an important policy for us. 19 It also helps us because it keeps claims 20 from arriving on our door that can go through the student accident insurance 21 22 process. So we're going to continue to 23 work on that, continue to see if we can 24 find something that the department of 25 financial services finds suitable and

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2	acceptable and provides similar coverage
3	for our students.
4	MS. SANDERS: Lou, just one question
5	on that. Is there a timeline for us to
6	have something
7	MR. PETRIZZO: Yes.
8	MS. SANDERS: in place?
9	MR. PETRIZZO: Yes.
10	MS. SANDERS: What is it?
11	MR. PETRIZZO: We have to have it in
12	place for the September 1, for the new
13	semester.
14	MS. SANDERS: Thank you.
15	MR. PETRIZZO: Yes, definitely a
16	timeline on that.
17	The last issue is just to give you a
18	little advance warning. We're in
19	discussions with Empire State College. If
20	you came in on College Road and you came
21	from the north you saw their new facility,
22	which is being constructed. They're also
23	interested in taking some space in our
24	culinary facility, which we're going to
25	discuss with Dean Rios. But under the

Board of Trustees 4/19/2018 meeting minutes 1 2 quise of municipal/SUNY cooperation, these 3 are avenues where we think there may be 4 some revenue that may flow to the college. 5 With respect to the College Road facility, 6 the Empire State has indicated that 7 they're looking for some assistance with 8 services at the building. They feel it's 9 an isolated building for them. 10 right next door, maybe we can provide some 11 services, maybe that can generate some 12 revenue. And we're going to take a look 13 at that and see if we can make that 14 happen.

So these three items, there's nothing further to report.

MS. SANDERS: Great. Thank you, very much, Lou.

We'll move to roundtable, and I did want to acknowledge that Jerome has been re-elected for another term as our student trustee. Congratulations, Jerome. Or I don't know if that's congratulations or condolences, but thank you, very much, for accepting the challenge. It's not an easy

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Board of Trustees 4/19/2018 meeting minutes 1 2 position to be in, and then I know you got 3 some awards this semester, academic 4 progress, and so you're really doing a 5 great job and I want to acknowledge that, 6 because you've got a couple of hats you 7 wear. 8 MR. BOST: My re-election is all Chris Adams' fault, just so you know. 9 10 MS. SANDERS: It's a good thing for 11 us. 12 Any other roundtable? 13 Just very quickly, I MR. MORGO: 14 didn't mention the next day for budget and 15 finance committee, because the feeling was 16 we want to see how we're doing as far as 17

didn't mention the next day for budget and finance committee, because the feeling was we want to see how we're doing as far as the 4 percent from the county and I turned and I saw my friend Kevin Peterman, and -- to put Kevin on the spot -- we expect one of our most important constituents to be working with the legislature for that 4 percent.

Right?

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MR. PETERMAN: Working as I always do.

MR. MORGO: I know. But just for an

Board of Trustees 4/19/2018 meeting minutes emphasis.

MR. PETERMAN: Okay, thank you.

MR. MORGO: That's all.

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MS. SANDERS: Anything else?

MS. WICKLIFFE-CAMPBELL: Yes. I just wanted to acknowledge, Chair Sanders, as you mentioned, that our commencement will be on May 24th this year at 11 a.m. If all trustees could let Sandy know by tomorrow whether or not they're going to attend so she can order regalia for the event.

MS. SANDERS: Thank you.

MR. CANARY: Gail Vizzini had alluded to this article before. And again I want to point at: "Report: Long Island births fall. Downward trend worries regional business group."

This is something we have to pay particular attention to, gang, because this is our future, and this was a little disconcerting. I guess not all that surprising, but yet, again, to see those numbers in print, little upsetting. So,

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2	you know, something we have to consider in
3	the future.
4	MS. SANDERS: Yes. Thank you.
5	Anything else for roundtable?
6	Great. So I will request a motion to
7	enter into executive session to discuss
8	the medical, financial, credit or
9	employment history of a college employee
10	and settlement discussion, potential
11	litigation regarding a dispute at the
12	culinary facility in Riverhead.
13	MS. LINDSAY SULLIVAN: Motion.
14	MR. CANARY: Second.
15	MS. SANDERS: All in favor.
16	[WHEREUPON THE MOTION MADE AND
17	SECONDED WAS VOTED ON AND CARRIED.]
18	MS. SANDERS: Thank you, very much.
19	There will be no further business
20	conducted after that executive session.
21	[THE BOARD OF TRUSTEES MEETING WAS
22	ADJOURNED AND THE BOARD ENTERED INTO
23	EXECUTIVE SESSION AT 11:08 A.M.]
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