OFFICIAL BOARD OF TRUSTEES MEETING MINUTES

PROCEEDINGS AND VERBATIM DISCUSSIONS OF THE BOARD OF DIRECTORS OF THE SUFFOLK COUNTY COMMUNITY COLLEGE HELD ON THE 18TH DAY OF JANUARY, 2018 AT 9:09 A.M., AT SUFFOLK COUNTY COMMUNITY COLLEGE, AMMERMAN CAMPUS, SELDEN, NEW YORK.

PRESENT:

SHAUN MCKAY, President DENISE LINDSAY SULLIVAN, Trustee (Not Present) GORDON D. CANARY, Trustee BRYAN LILLY, Trustee/Secretary GEMMA DELEON-LOPRESTI, Trustee SHIRLEY E. COVERDALE, Trustee E. CHRISTOPHER MURRAY, Trustee JEROME BOST, Student Trustee THERESA SANDERS, Member/Chairperson (Not present) JAMES MORGO, Member/Vice Chairperson LOU PETRIZZO, ESQ., General Counsel

2 VICE CHAIRMAN MORGO: Good morning, everyone. 1 We're ready to begin. I'm going counsel gourd 2 3 concern to can for the Pledge. [AFTER RECITATION OF THE PLEDGE OF 4 5 ALLEGIANCE, THE MEETING OF THE BOARD OF TRUSTEES OF THE SUFFOLK COUNTY COMMUNITY 6 7 COLLEGE WAS CALLED TO ORDER BY THE VICE CHAIRMAN, JAMES MORGO, AT 9:10 A.M.] 8 9 VICE CHAIRMAN MORGO: Thank you all. Thank you, 10 Gordon. First of all welcome to the Suffolk 11 County Community College Board of Trustees, Board of Directors, the Association for the 12 13 first meeting of 2018. Happy new year, 14 everyone. 15 I am going to ask Chief of Staff Carol Wickliffe-Campbell to recognize our 16 17 guests, Carol. 18 MS. WICKLIFFE-CAMPBELL: Okay. Good morning. I am 19 pleased to introduce Dr. Irene Rios as 20 Executive Dean/Campus CEO of our Eastern 21 Campus. During the course of her career, Dr. Rios has established a record of 22 23 successful academic leadership, has been 24 recognized by students and faculty for her 25 engaging style, and has attained national

acclaim for her academic research. 1 She 2 served as the Chief Academic Officer at 3 Naugatuck Valley Community College, a multi-campus institution in Connecticut, 4 5 which has doubled its degree completion 6 rates and been ranked by the US Department 7 of Education as one of the top colleges in the nation for its effectiveness in serving 8 9 low-income students. 10 Her former responsibilities included advancing academic guality 11

3

12 curriculum development, oversight of 13 assessment of student learning, the probram 14 review process, and leadership suppor for 15 accreditation.

As strong proponent of the 16 17 community college mission, Dr. Rios' 18 experiences include enhancing information 19 literacy, working to develop high-impact 20 experiences such as internships which for 21 students, and building diverse, strong 22 faculty and administrative teams. 23 Adept at developing partnerships, 24

strengthening student services and ensuring financial integrity both operationally and

ENRIGHT COURT REPORTING, INC. Enright Court Reporting (631) 589-7788

25

as it relates to capital development, 1 Dr. Rios has served as a Division Dean for 2 3 Albertus Magnus College, Registrar then Executive Director of Academic Affairs for 4 5 Springfield College in Massachusetts, and 6 Director of Academic Advising at Rochester 7 Institute of Technology. Her career in higher education includes 15 years of 8 9 adjunct teaching experience. 10 Dr. Rios earned her Bachelor of Science degree in Business Administration 11 and a Master of Science degree in Curriculum 12 13 Design from Rochester Institute of 14 Technology. She has a Doctor of Education 15 degree in Educational Leadership from the University of Hartford. Please join me in 16 17 welcoming Dr. Rios to the College. 18 DR. RIOS: Thank you, Carol, for that 19 wonderful introduction. Thank you, 20 Dr. McKay for introducing me to the Board 21 and thank you Board Members for inviting me today. I will be a regular member within 22 23 the gallery every time you meet. 24 It's been a pleasure for me to 25 join Suffolk County Community College and

4

work with Dr. McKay and the team to move forward on our goals and aspirations and strategic plans.

1

2

3

4

5

6

7

8

9

10

11

12

13

Over the last few weeks before I actually came here, I have been doing homework on reading and preparing for this position to lead the eastern campus. And some of the initiatives that I think I'll focus on within a first six months, and I reviewed these with Dr. McKay certainly to look -- to analyze enrollment, retention and completions trends and see what we can do to improve them and move them forward.

14 The other thing that I hope to do 15 in the first six months is to explore with our faculty and with Dr. McKay opportunities 16 17 to grow a new degree program or certificate 18 program in either agro-tourism or 19 sustainable food systems or horticulture so 20 we can make better use of some of the 21 facilities at Eastern and give opportunities 22 to students.

And the other thing I hope to do, along with so many other things in the first six months, is to take a good look at our

> ENRIGHT COURT REPORTING, INC. Enright Court Reporting (631) 589-7788

5

6 organizational structure, make sure that the 1 2 position openings that we have are filled 3 and we move forward with those processes. So I'll be hard at work work in 4 5 the first six months with those focuses and 6 I'm sure I'll get other assignments as 7 Dr. McKay needs to. PRESIDENT MCKAY: And by the way, no pressure on 8 9 Jim and Wes who is the room, you'll just 10 notice that she's been here, what, two weeks, three weeks? 11 DR. RIOS: Eight days I think. 12 13 PRESIDENT MCKAY: I'm giving her more days than she 14 deserves. Jim and Wes, no pressure. The 15 East Campus as arrived. DR. RIOS: They have been wonderful 16 17 colleagues. Thank you so much, Dr. McKay. 18 VICE CHAIRMAN MORGO: Welcome. DR. RIOS: 19 Thank you so much. I appreciate 20 it. 21 VICE CHAIRMAN MORGO: I think you'll find that the East End has certain similarities with New 22 England which you are familiar with. 23 DR. RIOS: 24 Absolutely. 25 VICE CHAIRMAN MORGO: Do any of the Trustees have any

7 questions. 1 2 TRUSTEE BOST: I'm actually a student on Eastern 3 Campus as well. And one thing we have in common, I'm originally from day Connecticut 4 5 as well. DR. RIOS: 6 Where? 7 TRUSTEE BOST: Actually Hamden area. DR. RIOS: Oh, yes. My son used to live 8 9 there when he was in school, yes. 10 TRUSTEE BOST: My mother worked at --11 PRESIDENT MCKAY: The meeting has just changed. DR. RIOS: 12 Sorry. We'll talk. 13 TRUSTEE BOST: DR. RIOS: 14 Okay, we'll talk. It's so nice. 15 Thank you. 16 VICE CHAIRMAN MORGO: Thank you for that biographical 17 data. 18 TRUSTEE BOST: I'm building relationships. VICE CHAIRMAN MORGO: 19 Okay, Carol. 20 MS. WICKLIFFE-CAMPBELL: I am also pleased to introduce Dr. John Galiotos as Senior Vice President 21 for Workforce Development, Community 22 Partnerships and STEM/CTE. In this new 23 24 role, Dr. Galiotos will serve as the 25 College's primary facilitator in meeting the

needs of both the industry and educational 1 2 sectors regarding workforce development 3 continuing education, and credit/non-credit career technical and STEM education. 4 5 Dr. Galiotos is an exceptional 6 scholar and educator, receiving his Doctor 7 of Philosophy in Inorganic and Analytical Chemistry and a Master of Science in 8 Chemistry from the University of Illinois at 9 10 Chicago, and his Bachelor of Science in Chemistry from Northeastern Illinois 11 University. Dr. Galiotos brings extensive 12 13 experience and documented results in working 14 for community colleges in key leadership and 15 teaching positions. He previously served as Dean of the Energy and Manufacturing 16 17 Institute at Lone Star College in Texas and 18 has been a member of the faculty at both 19 Houston Community College and the Illinois 20 Institute of Art. 21 In addition to working within academia for over 25 years, Dr. Galiotos has 22 23 served ina variety of consultant and 24 advisory roles within industry. During the 25 course of his career, Dr. Gliotos has

8

established a record of successful project 1 2 leadership and program development that 3 includes developing sustained training partnerships. He is experienced in 4 5 advancing continuing education, energy and 6 manufacturing programs, creating course 7 curriculum and the operation of advanced technology training centers. 8

9 Dr. Galiotos previously managed 10 the Academic Department at the Abu Dhabi 11 National Oil Company Technical Institute. 12 He has numerous publications to his credit 13 and is a prolific and successful grant 14 writer, securing millions in external 15 funding during his career.

Through effective management of 16 17 his professional relationships, Dr. Galiotos 18 has remained on the leading edge of training practices that align with both current and 19 20 future employer needs. Just as importantly, 21 he possesses extensive knowledge, from fossil fuels to alternatives and renewables, 22 23 that will bring strong support to the team 24 responsible for establishing academic and 25 training programs and introducing the Long

10 Island region to the College's Renewable 1 Energy STEM Center already being designed 2 3 for our Michael J. Grant Campus. Please join me in welcoming 4 5 Dr. Galiotos to Suffolk County Community 6 College. 7 DR. GALIOTOS: Thank you so much, Carol. Thank you so much, Dr. McKay for giving me the 8 9 opportunity to be here. And I thank you all 10 for having me here in this wonderful meeting. And I'm privileged, honored to be 11 12 among yourselves, and above all, to be a 13 member of the best Community College of the State of New York. 14 PRESIDENT MCKAY: 15 Could you say that again. Did yo hear that? 16 17 DR. GALIOTOS: The best Community College of the 18 State of New York and one of the best 19 Community Colleges in America and in the 20 world. I have been around. I have traveled 21 a lot and I haven't seen any finer institution. And that's why I decide to 22 23 join Suffolk County Community College 24 because I believe its mission, its values, 25 its goals, its leadership.

11 And I am ecstatic, excited, 1 2 resilient to be among all of you and within 3 signed timelines we're going to show you how well in measurable outcomes the College is 4 5 going to be a protagonist, a global 6 protagonist in the sustainable and renewable 7 energies workforce, industry partnerships, community relations and beyond. 8 DR. MCKAY: And STEM/CTE. 9 10 DR. GALIOTOS: And of course engineering and 11 mathematics slash career technical education is going to be the number one center of 12 13 excellence in the country. 14 VICE CHAIRMAN MORGO: On behalf of Dr. Galiotos, do any 15 of my colleagues have any questions for Dr. Galiotos? I only have to say that work 16 17 force development is extremely important for 18 economic development. And the community 19 college should believe a leader in economic 20 development, not only for Suffolk but for the entire region. So welcome. 21 Thank you so much. 22 DR. GALIOTOS: 23 VICE CHAIRMAN MORGO: Okay. I'm now going to request a 24 from the Trustees a motion for the approval 25 of the minutes of the December 7 Board of

12 Directors meeting. Do I have --1 2 MR. PETRIZZO: A motion to adjourn the Board of 3 Trustees first. TRUSTEE CANARY: 4 Motion. 5 VICE CHAIRMAN MORGO: Second? TRUSTEE BOST: 6 Second. 7 VICE CHAIRMAN MORGO: Second made. All in favor? 8 9 MR. PETRIZZO: Motion to adjourn the Board of 10 Trustees meeting and call the Board of Directors meeting. 11 12 VICE CHAIRMAN MORGO: And call the Board of Directors 13 meeting. 14 MR. PETRIZZO: As amended. [WHEREUPON THE MOTION MADE AND SECONDED WAS 15 VOTED ON AND CARRIED. THE BOARD OF TRUSTEES 16 17 MEETING WAS ADJOURNED AT 9:20 A.M. AND 18 RECONVENED AT 9:22 A.M.] 19 20 21 22 23 24 25

13 VICE CHAIRMAN MORGO: We're now sitting as the Board of 1 2 Directors. 3 Let's move to approval of the minutes is there a motion? 4 5 MEMBER MURRAY: Motion. 6 VICE CHAIRMAN MORGO: Chris Murray. 7 Is there a second. MS. DELEON-LOPRESTI: Second. 8 9 VICE CHAIRMAN MORGO: Gemma. 10 All in favor? 11 Any opposed? 12 [WHEREUPON THE MOTION MADE AND SECONDED WAS 13 VOTED ON AND CARRIED.] 14 Now I'm going to call on 15 Dr. Chris Adams to present the Association's 16 financial reports, Chris. 17 DR. ADAMS: Good morning, Vice Chair Morgo 18 and members of the Board of Directors. 19 Happy new year. I'm pleased to present the 20 financial report September 1, 2017 to December 31, 2017. 21 22 You have your report in your 23 packets and also it was e-mailed to you 24 yestereday afternoon. I'm very pleased to 25 report that in all the area various accounts

14 within the Association; Campuses, 1 Commencement, Athletics we are operating in 2 3 very good stead, with the exception of our two childcare centers. 4 5 You'll notice in the report that 6 there are two small deficits. The reason 7 being is that we usually get a grant from SUNY but unfortunately the person that is 8 9 responsible for that grant retired 10 mid-semester in the fall. And we are 11 delayed. 12 We did receive a letter from SUNY 13 saying that we will receive the funds by the 14 end of January so that those two accounts will be cleared up going forward. 15 Other 16 than that the Association is operating 17 really well. We had a great fall semester 18 and we're very pleased with the direction 19 that we are going with the Association. 20 That ends the report. I will answer any 21 questions that you may have VICE CHAIRMAN MORGO: Any questions for Chris? 22 [NO 23 RESPONSE]. Seeing none, thank you very 24 much. 25 DR. ADAMS: Thank you.

| | 15 |
|----|--|
| 1 | VICE CHAIRMAN MORGO: Okay. Right now I would like to |
| 2 | request a motion to adjourn the Board of |
| 3 | Directors meeting and call the Board of |
| 4 | Trustees meeting to order. |
| 5 | MEMBER MURRAY: Motion. |
| 6 | VICE CHAIRMAN MORGO: Chris Murray. |
| 7 | Seconded by? |
| 8 | MEMBER BOST: Second. |
| 9 | VICE CHAIRMAN MORGO: Jerome. |
| 10 | All in favor? |
| 11 | Any opposed? |
| 12 | [WHEREUPON THE MOTION MADE AND SECONDED WAS |
| 13 | VOTED ON AND CARRIED. THE BOARD OF TRUSTEES |
| 14 | MEETING WAS RECONVENED AT 9:22 A.M.] |
| 15 | |
| 16 | |
| 17 | |
| 18 | |
| 19 | |
| 20 | |
| 21 | |
| 22 | |
| 23 | |
| 24 | |
| 25 | |
| | |

16 VICE CHAIRMAN MORGO: We are now sitting again as the 1 2 Board of Trustees. You all received the 3 minutes of the December 7 Trustees Meeting. I hope you had a chance to read them. Can I 4 5 have a motion to accept a minutes, approve 6 the minutes? 7 TRUSTEE CANARY: Motion. 8 TRUSTEE BOST: Second. 9 VICE CHAIRMAN MORGO: Motion by Gordon, seconded by 10 Jerome Bost. All in favor? 11 12 Any opposed? 13 [WHEREUPON THE MOTION MADE AND SECONDED WAS VOTED ON AND CARRIED.] 14 15 So approved. I would like to call on Vice 16 17 President for Business and Financial Affairs 18 Gail Vizzini to present the College budget and financial records. 19 20 MS. VIZZINI: Thank you, Mr. Chairman. 21 Good morning and happy new year. Everyone has a copies of revenues and 22 expenditures in their materials projection 23 24 for 17-18 and I have brought with me the 25 Executive summary of same. Take one and

pass the rest, I appreciate that.

1

24

25

As you know, consistent with my 2 3 previous month's report, based on the assumptions we made when we put together 4 5 this year's budget, enrollment came in just 6 a little bit less. So we are estimating a 7 revenue shortfall of \$611,000. It's mostly tuition and fees. But that number is fairly 8 9 manageable as we have discussed in the past. 10 And through our prudency we will mitigate that shortfall by watching our expenditures. 11 My office is in the process of 12 13 preparing the 18-19 operating budget and 14 over the past two weeks the departments have 15 come forward to make their presentations. As you know, they were directed to have a no 16 17 growth budget except in the areas where we 18 have introduced new space or we have special initiatives to meet our accreditation and 19 20 assessment needs 21 Included in their presentations 22 are their accomplishments, what of they have done with the resources that have been 23

emphasize that the first order of business

allocated to them previously. And we

ENRIGHT COURT REPORTING, INC. Enright Court Reporting (631) 589-7788 17

18 is to reallocate any funds that you may have 1 for your new initiatives and then to address 2 3 anything that might be of new and worthy of consideration with appropriate 4 5 justification. 6 The governor has released the 7 State budget for 18-19. The good news is that all of our capital projects are 8 included in there. However, from the 9 10 operating perspective in the aggregate community college as a whole have received 11 at least over twenty million dollars less 12 13 money primarily due to what is stated in the 14 message as a levelling off of enrollment 15 college-wide. As you know State funding is 16 17 based on a weighted formula based on the 18 number of credits taken, so over the past 19 several years enrollment has been levelling 20 off the dollars coming forth from the State 21 correlate to enrollment and they have been 22 going downwards I'd like to highlight two 23 24 resolutions before you that have fiscal 25 impact. That is, of course, the monthly

19 sponsor services payment. So we have the 1 2 December health insurance payment as two 3 point three million dollars, that's your number one resolution. 4 5 Number two is budget transfers. 6 The first one is for radio equipment for 7 Public Safety, 19,435. Please note that they have the money in the budget just not 8 in quite the right point for the expense of 9 10 purchase a radio equipment. The second one is for \$59,000. 11 This is for the continued work of the 12 13 academic search firm that we've hired for 14 the executive searches. We put the bulk of 15 the monies in last year's budget. Now that we're in a new fiscal year, it's the same 16 17 amount of money but it has to be placed in 18 the appropriate fiscal year 19 And the last one is \$150,000. 20 This is to address the mandatory requirement 21 that we bring our website into ADA 22 compliance. We as most of the SUNY institutions were notified that as a result 23 24 of a complaint filed by an advocate for the 25 ADA, many of the SUNY websites were sited

20 for lack of compliance for a variety of 1 reasons and this is as a result we came to 2 3 an agreement with the US Department of Civil Rights to address and mitigate that 4 5 These funds will be used for an 6 outside consultant to do an assessment of 7 where we are not in compliance and a corrective action plan to bring us into 8 9 compliance 10 DR. MCKAY: If I should say that we received 11 an official letter from the State in regards to dates and timelines and an obligation for 12 13 the institution to satisfy, you know, what 14 Gail is talking about so we must. So that's part of what Gail is talking about in 15 regards to the resolution. 16 17 VICE CHAIRMAN MORGO: The \$150,000? 18 PRESIDENT MCKAY: Yes. VICE CHAIRMAN MORGO: Gail's report, although succinct, 19 20 there was quite a bit to it. Just to put 21 some frame of reference, the Governor's reduction obviously is not helpful but I 22 think we all know it's not final. There's a 23 24 process. And the State budget also has the 25 Assembly and the Senate making changes. And

21 1 the fiscal year ends at the end of March. 2 So that's why students go up, Faculty Association goes up, and the appeal is made 3 to the legislators to make that change. 4 5 When Gail spoke about the 6 decrease in enrollment, she's not talking 7 just about Suffolk Community College, the Governor was talking about the statewide 8 9 decrease in enrollment among community 10 colleges. Any questions about the 11 resolutions or about the vote on that that 12 13 Gail mentioned? [NO RESPONSE]. Seeing 14 none, thank you very much, Gail. 15 MS. VIZZINI: Thank you. Okay. Did you all get a chance 16 VICE CHAIRMAN MORGO: 17 to look at the resolutions that are in your 18 packet including the ones that Gail 19 mentioned? So then I'm going to request a motion for the approval of College 20 21 Resolutions from point zero one to point 22 zero seven. Is there a motion, please? TRUSTEE MURRAY: 23 Motion. VICE CHAIRMAN MORGO: 24 Chris Murray. 25 Is there a second?

22 TRUSTEE CANARY: Second. 1 2 VICE CHAIRMAN MORGO: Gordon Canary. 3 All in favor? Any opposed? 4 5 Thank you. The resolutions are approved. 6 7 Now to go into committee reports. I understand that our Student Trustee, 8 9 Jerome Bost, is doing double duty today. He 10 is going to give the Student Trustee 11 Committee report. He's also going to give 12 in the absence of Denise Sullivan, he's 13 going to give the Student Success Committee. 14 Do you want to do one right after another, 15 Jerome? Yes. I'll do the Student Success 16 TRUSTEE BOST: 17 Committee first. 18 VICE CHAIRMAN MORGO: Okay. Student Success. TRUSTEE BOST: 19 Hello, everyone. On January 11 20 at 3:30 we had a Student Success Committee. 21 Present was myself, Committee Chair Denise Sullivan, Chair Sanders. And for faculty we 22 23 had Debra Wolfson, Dr. Adams, Joanne Braxon 24 (phonetic) and Kathleen Keene. 25 In that Students Success

Committee it was reported the student guideway pathway received a grant for \$25,000 and the basis of the award is basically for Community Colleges to assist students with academic and career pathways, providing more structure for graduation rates in summer sessions.

1

2

3

4

5

6

7

24

25

The folks involved with that 8 would be Dean Wolfson, Dr. Beaudin and Dr. 9 10 Adams, and of course Dr. McKay was the principal of the grant. Also was the summer 11 early college program. Basically what that 12 13 is, you have students from high schools that 14 register for the second semester session 15 which conceives their school year.

16 Last year we actually had 14 17 schools participate and 49 Excelsior Program 18 groups. Another highlight, an exciting 19 thing is our College just recently partnered 20 with the 106 Air Force Base in Westhampton 21 Beach. They will be offering actually two classes, psychology as well as English if I 22 23 understand correctly.

> That was initiative with Shannon O'Neal, Jennifer Brown. Lou, thank you so

> > ENRIGHT COURT REPORTING, INC. Enright Court Reporting (631) 589-7788

23

much for your legal expertise in allowing 1 that to proceed and Dr. McKay. And 2 3 basically we also have with that comes us being recognized by the Veterans 4 5 Administration in the college. 6 We basically will be having a 7 veteran counselor now on the College three days a week and I believe two days a week at 8 9 Nassau County Community College. And that 10 role won't just be limited to assisting veterans with academics, it's also assisting 11 them with benefits from the Veteran Affairs 12 13 so they are able to come to Eastern, Grant, 14 not Ammerman, for both of those services. 15 So it's exciting to be part of a College that's doing so much work for our veterans, 16 17 so Shannon, thank you. I don't think she's 18 here today but... And we also discussed our 19 20 advocacy trip to Albany taking place on 21 February 17 sponsored by the Urban League. 22 I have had the privilege to participate in 23 that last year where we leave early, we go 24 up and I had the opportunity due to Chris 25 Vargas to meet with Speaker Hasting

24

25 (phonetic). And I think I was speaking too 1 much at the table and I was given the kick 2 3 saying the Speaker gets it, Jerome. So I'm looking forward to 4 5 participating in that once again. February 6 28 we also have Advocacy Day. Basically the 7 buses are loaded up and the students have an opportunity to go up to Albany and meet the 8 9 legislators and discuss finance, and just 10 you, what's happening right now with the shortfall with the Governor being able to 11 see students up here advocating on behalf 12 13 the College that they attend. 14 Again, that will be February 28 15 and the bus will leave a 6:00 a.m. And that's sponsored by Kevin Peterman of the 16 17 Faculty Association. Update on the Middle 18 States. Dr. McKay met with his cabinet to go over the current version in anticipation 19 20 of what we'll be getting back, the Board 21 we'll receive, and their preparation for the 22 Middle States self-study. 23 We've also had an open house with 24 the automotive program. And we're in our 25 thirtieth actually anniversary. And now we

2.6 celebrate it this year at the Gala with the 1 Foundation with Sylvia Diaz. The Foundation 2 3 also received a generous gift of, I think it was reported originally \$20,000 if I 4 5 understand correctly, but it turned out to 6 be \$25,000. 7 So these were alumnis of Suffolk County Community College who are giving to 8 students to assist with that need of 9 10 proceeding with their academics. So that 11 was actually very exciting to report. And of course we went through the scholarships 12 13 of what's available on line with academic 14 works. And I believe this concludes my 15 Student Success Committee report. 16 17 VICE CHAIRMAN MORGO: That was substantive report, 18 Jerome. Any Trustees have any questions for Jerome? You reiterated what had we talked 19 20 about, the going up to Albany and trying to 21 have the legislators improve on the Governor's allocation. I have often 22 23 expressed frustration that -- the good thing 24 thing is that Suffolk County Community 25 College of all the college community

27 colleges in the state it's the most active 1 up in Albany doing this. The bad news is 2 3 that the others aren't as active as we. No questions for Jerome. You 4 5 want to go right into your Student Trustee 6 report? 7 TRUSTEE BOST: Yes. So two weeks ago we actually met in this room here with Ramon 8 9 the Secretary Treasurer of Student 10 Government for Ammerman as well as Grant. 11 And we met with Thomas Carroll the Deputy 12 Director of Public Safety and reiterated 13 some concerns. It's basically an 14 opportunity where students can actually meet with Public Safety in a safe situation, you 15 16 know, express their concerns. And those 17 concerns were passed onto Public Safety and 18 being worked on. 19 We have another meeting scheduled 20 for next month. We'll be looking at 21 environment initiatives. I'll be inviting 22 the Office of Sustainability. Another thing 23 I'm partnered with Student Government is 24 Students from the Assembly which is a number 25 of student government officers throughout

28 the State will be having their executive 1 committee here on campus actually next 2 3 month. So we're sort of getting ready for that. And that concludes my report. 4 5 VICE CHAIRMAN MORGO: Question for you. 6 TRUSTEE CANARY: Jerome, can you share some of the 7 concerns that the students had that they spoke to Public Safety about? 8 9 TRUSTEE BOST: Sure. One issue is regarding 10 smoking on campus. They have seen students 11 that were actively smoking near Starbucks 12 and some of the those areas. So Tom Carroll 13 agreed to increase patrols in some of those 14 areas. The other issue was actually just 15 regarding in the event of an emergency or something on campus, having more preparation 16 17 on what to do if that actually were to take 18 place. 19 And I know Ammerman is working on 20 a couple of fund raising and clothing drives 21 and they were just seeking assistance and 22 direction from that. And it was just an update on what's been discussed in the Board 23 24 of Trustees meetings. 25 TRUSTEE CANARY: Thank you.

29 TRUSTEE BOST: Ramon, did I cover it? 1 2 RAMON: Yes VICE CHAIRMAN MORGO: 3 Thank you, Jerome. Thank you for the question, Gordon. I'm going to right to 4 5 Gordon for the Governance Committee. 6 TRUSTEE CANARY: Thank you, Mr. Acting Chairman. 7 VICE CHAIRMAN MORGO: How is the act going? TRUSTEE CANARY: No comment. The Governance 8 9 Committee met on Tuesday the 16th at 3:00 10 o'clock at the LRC conference room. We 11 changed the venue, it's a long story. We 12 were going to have a guest person come in to 13 address a Governance Board. Turned out at 14 the very last minute not to be able to go 15 through with that so because of the late 16 change, I didn't want to change the venue 17 yet again. So we decided to call into the 18 Executive Committee after the Governance 19 Committee. 20 Jim joined us by phone. 21 Chairwoman Sanders was en route to Washington DC so she could not join us by 22 23 phone or in person. So myself, Jerome, 24 Alicia O'Connor, Gail Canahan (phonetic) and 25 Jim Morgo by phone.

Our first item for discussion was 1 the continuation of the discussion of the 2 3 potential need for the development of a national disaster tuition policy. An Deputy 4 Counsel O'Connor informed the committee that 5 6 Suffolk Community College Board of Trustees 7 would not have the authority to make changes to the rate charged to somebody in State or 8 9 out of State on the tuition in response to a 10 natural disaster. 11 We could, the Board could make a 12 request to New York State and the SUNY Board 13 to make revisions to State Law and 14 Regulations. But after further discussion 15 the Committee agreed that we thought that we would not pursue any further action on this 16 17 item at this time. So I think we're just 18 going to let that lie, get that off the 19 agenda. VICE CHAIRMAN MORGO: 20 Right. 21 TRUSTEE CANARY: The next item we discussed was the continuation of the review and the 22 23 discussion of the facilities use policy. 24 Again this came up because of the Eastern 25 BOCES wanting to utilize the Eastern Campus

30

which they do every year for a particular function. And they were the first to, I guess to find out that we had changed the facilities use fees and they felt it was pretty onerous. Those concerns got back to us and we said, let's take another look at the fee schedule.

1

2

3

4

5

6

7

So, also concerns that were 8 9 brought to Dr. McKay's attention by two 10 members of the Suffolk County Legislature for use of the Grant Campus by the Deer Park 11 Sons of Italy for their annual Mother 12 13 Cabrini Feast as well. So for those two reasons we took a look at the facilities use 14 15 policy and fees.

Again Deputy Counsel O'Connor 16 17 informed the committee that in December she 18 had a meeting with General Counsel Petrizzo, Director of Special Events Neftali Colazzo, 19 20 and Assistant Director of Special Events 21 Steed Alberti. They compared the previous fees to the new fees and felt the area with 22 23 the most significant increase was the 24 classroom space. It is being proposed that 25 the fee schedule be amended to reflect the

31

32 following fees for classroom rental. 1 So, for the one to four hours 2 3 classroom rental, the current fee when we changed the fee schedule was at \$400. I 4 5 think the Governance Committee is going to 6 propose to the Board through resolution at 7 the next meeting that we drop that down to \$175. Again that's the one to four hours. 8 9 And then on the five to eight 10 hour length for again classroom use, we changed it to \$500 and we are going to 11 propose that we drop that down to \$250 and I 12 13 think that would be a little less onerous 14 and a little bit more fair in terms of maybe 15 we'll gradually increase that over the years. But for right now since everybody 16 17 had sticker shock on that one, we felt that 18 might be a better way. We will put that in a formal resolution and have it for the 19 20 board at the next Board of Trustees meeting. 21 So we have again felt that this was a reasonable increase. 22 The committee also felt that it 23 24 would be beneficial for Dr. McKay and 25 members for the Board of Trustees budget

Committee to personally with Legislators Martinez and Cilmi, explain the process of how and why these decisions have been made to increase the fee schedule and give them the courtesy of a face to face. So we would hope that that take place sooner than later. Deputy Counsel O'Connor distributed -- I'm sorry, the third issue is review of a draft of a social media policy. So Deputy General Counsel O'Connor distributed read a draft of an employee employee social media policy and guidelines. Discussion was had regarding the policies. The committee will review and bring further questions and concerns to the next Board of Trustees Governance Meeting. A question was raised as to whether the student code of conduct has a section on social media. Deputy General Counsel O'Connor

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

33

will review the code and address that again at the next February meeting and we will continue our discussion on establishing that new policy. The third item, let's see, oh, okay, so Deputy General Counsel O'Connor informed the committee that requests for

34 qualification letters were sent to 12 law 1 firms who could possibly represent the Board 2 3 of Trustees in the event of a conflict of interest with the College's general 4 5 council's representation. We have had the services of 6 7 Mr. Leventhal and his hid firm for the last few years. Responses will be due back on 8 February 16 of this year and we will vet out 9 10 those responses and proceed with that. 11 General items for the February Governance 12 Committee Meeting will be review of the 13 draft social media policy and the review of the list of firms to date that have 14 15 responded to the request for quotes for the legal services. 16 17 The next Governance Committee 18 Meeting is set for Monday, February 12 at 19 4:00 o'clock in the president's conference 20 room in the NFL building on the Ammerman 21 Campus. We adjourned at 4:00. Any 22 questions? 23 VICE CHAIRMAN MORGO: Thank you, Gordon. Any Trustees 24 have any questions? There was a lot to that 25 report as well. Brian?

35 TRUSTEE LILLY: Gordon, the request for RFP for 1 the legal services, was that because that 2 3 because of the term that's finished? Yes. We had a couple of TRUSTEE CANARY: 4 5 extenders in the original contract and we 6 felt it's been three years now and we felt 7 it would be good to put that back out, so... VICE CHAIRMAN MORGO: He's not prohibited from 8 9 responding, Brian. 10 TRUSTEE LILLY: Right. No, I just thought I 11 hadn't recalled hearing anything about length of contract or whatever. I just 12 13 assumed that that was the reason. 14 VICE CHAIRMAN MORGO: Any other questions? Gordon, I just -- qualification if I may or 15 clarification, none of our committees exist 16 17 in silos. They are all kind of symbiotic 18 one effects the other. And for the 19 facilities use fees, Gordon explained why 20 the decision was probably going be to reduce 21 the classroom. 22 We did get into the conversation 23 about the Sons of Italy and particularly 24 because of the two Legislators. The 25 operating budget is key to us. It is my

36 personal opinion that it's not a bad thing 1 that we get revenue, that we don't solely 2 3 depend on tuition and the county and the state. And we have something of value so it 4 5 makes sense to charge for it. 6 At the Executive Committee 7 following the Governance Committee, Dr. McKay expressed concern about the letter 8 9 from the two Legislators. And if I make 10 speak for you, Shaun, he thought the 11 approach was a good approach. To explain to them of course we want to support a 12 13 community organization, but whenever we go to you and say help us so that we don't have 14 15 to raise tuition, you should be aware that we have to -- we should not turn our head 16 17 when we can get some revenue for something 18 of value. 19 So one thing, Gordon, just you 20 mentioned the two Legislators who wrote the 21 letter but I thought we agreed also to invite the new chair of the Education 22 Committee. 23 TRUSTEE CANARY: 24 Yes. That's Tom Donnelly the 25 former Babylon Town Councilman who the newly
37 elected County Legislator up in that area 1 and he has been selected as chairperson of 2 3 the Legislature's education committee. So we felt it would be good to bring Tom in 4 5 because he happens to also live in Deer 6 Park. And again, this is the Sons of Italy 7 based in Deer Pork. So for all those reasons we felt that putting out the invite 8 9 to Legislator Donnelly would be advisable. 10 PRESIDENT MCKAY: Maybe we need to coordinate that because then Carol has also --11 MS. WICKLIFFE-CAMPBELL: We have a meeting scheduled with 12 13 Legislator Donnelly January 23 at 2:00 p.m. 14 at the College. Had had reached out also to 15 our office to meet with Dr. McKay just to introduce himself and to talk about the 16 17 College so. 18 PRESIDENT MCKAY: Should that be a joint meeting or 19 should the trustees meet ahead of this 20 meeting? 21 VICE CHAIRMAN MORGO: I think how you originally 22 planned it, a kind of an introduction. And 23 then for the specific use, facilities use, a 24 dn go and have ask Legislator Donnelly to 25 attend that one as well.

38 PRESIDENT MCKAY: Got it. 1 2 VICE CHAIRMAN MORGO: But you reminded me, Dr. McKay, 3 of something else. At the Executive Committee we also asked Carol for fair 4 5 talking points for us because both with the 6 State Legislators and the County 7 Legislators, we're going to be entering -- I can't believe it's happening again, but 8 9 we're going to be very soon entering the 10 budget cycle. I'm going to talk a little 11 bit more about that in the Budget and 12 Finance Committee. 13 So we all have to be united and when the new vice president was introduced, 14 15 he talked about our being the best Community College in the State. Well, I firmly 16 17 believe that and I think our mission is so 18 incredibly important but it takes funds. 19 Okay, Gemma? 20 MS. DELEON-LOPRESTI: Back to the RFP for the legal 21 services, what is the next step? TRUSTEE CANARY: I'll defer to counsel. 22 23 MR. PETRIZZO: The proposals will come in and 24 they will be sent to the Governance 25 Committee for evaluation and the Committee

39 will evaluate and make a selection. 1 VICE CHAIRMAN MORGO: When is the due date? 2 3 TRUSTEE CANARY: February 16. MS. DELEON-LOPRESTI: May I stress that if it's a 4 5 appropriate to circulate the subcommittee 6 meeting dates in case trustees that are on 7 the committee might want to attend? PRESIDENT MCKAY: The only thing with that I would 8 9 say to the members, that we can only have 10 five members attending and not six because then that becomes a public session and that 11 becomes a meeting. So if you do, I think 12 13 you collaborate with everyone so we don't 14 have a public session. MS. DELEON-LOPRESTI: 15 Yes. VICE CHAIRMAN MORGO: Okay. Gemma, thank you for the 16 17 question. Anything else for Gordon? 18 Okay, speak with Facilities, Brian. 19 TRUSTEE LILLY: We did not have a meeting so I'm 20 21 going to sit down with Gordon and set up a meeting for February. We didn't have that 22 23 after? Then I stand corrected. It actually 24 wasn't an official meeting. Gordon and I 25 sat in on the Facilities Committee meeting.

It's the year end or year beginning wish list, needs of all the capital improvements that all the departments are vying for. You know, like it's basically their shopping list, whether or not they can get, you know, what they need.

7 The big push has been with the automotive department because they are 8 bursting at the seams. As Jerome stated 9 10 before, they have a 30 year anniversary this 11 year. We have a ground swell of support from the industry. There's a definite need 12 13 locally and even nationally for qualified 14 individuals on the new technology that is 15 being presented on a daily basis in the automotive industry. 16

1

2

3

4

5

6

17 There's new challenges. It's no 18 longer just mechanics. These are, you know, they are computer technicians. They are 19 20 service people. The industry is changing 21 around evolving on a monthly basis. And we 22 had representatives from all the major 23 manufactures. The General Motors group was 24 very impressed, stating that they have, you 25 know, they have seen growth in areas that

> ENRIGHT COURT REPORTING, INC. Enright Court Reporting (631) 589-7788

were no longer like the industry norm. They also I think it was -- I think it was that group that also stated that the median age of their technicians was like 53, 54 years old. So there's been a, you know, in our society there's been a big jump from trades people to a whole generational gap.

41

And guess what? Now it's as you 8 9 are reading in the paper that there's 10 certain trades that are just, you know, looking for bodies. Because there's been 11 12 such an age gap in filling these positions. 13 And these are all well paying jobs. I mean, as they would say, there's technicians --14 15 the Tesla Corporation is basically these are computer technicians for the electric cars. 16 17 They are six figure jobs.

1

2

3

4

5

6

7

18 And these are all being filled by 19 young, young people. So we have an 20 opportunity and rightly so we should be 21 embracing it because that's what the Community College does is being on the 22 23 forefront of finding the funds and building these programs for these needs of today's 24 25 individuals.

That was the major push. 1 The 2 other departments have punch lists of things 3 that they need. And I have said it before that they are not asking for, you know, 4 5 Cadillac stuff. They are asking for the 6 bread and butter stuff that they need to 7 perform their duties and be up to snuff to give the students what they need to be 8 successful. And that's what we're all here 9 10 for. So, you know, reading the 11 12 Governor's cut backs, it kind of -- and 13 then, you know, you read some of the press 14 releases and say, the Excelsior program, all 15 these great programs, we still need the funding for the regular stuff that we need. 16 17 And we're not asking for extras. And I have 18 always stated that every project that we have been on since I've been here has come 19 20 in on time and under budget.

And there's the revenue factor of every project that we build I think brings I think it's like seven dollars for every dollar spent into the economy, local economy. So there's that benefit of this.

> ENRIGHT COURT REPORTING, INC. Enright Court Reporting (631) 589-7788

So we have to fight for these. And like I 1 2 said, all the committee people, all the 3 presidents and the deans of the colleges. They have asked for things that they need 4 5 not extras. And that's what I have always 6 came across at this annual committee 7 meeting. It was nothing like, oh, we would 8 9 like to have extra storage, we would love to 10 have this. No, it was, we are parking stuff 11 out here because we don't have any room here 12 or let's use this building for that. So it 13 was a very good meeting. Hopefully we can 14 get some more industry support. It seemed 15 like there was an outpouring of support. We'll see at the Gala what that translates 16 17 into which would be a great boost. 18 And it's also a benchmark. Tt. 19 will show that, listen, these people are 20 willing to donate this because they realize 21 that we need it and they need it. It works 22 both ways. PRESIDENT MCKAY: 23 Gemma. MS. DELEON-LOPRESTI: I want to reiterate and add to 24 25 that. Working in organized labor, there is

43

a tremendous need to fill these type of 1 jobs, particularly in HVAC. There is no 2 3 program like this in Nassau Community College. I think the nearest one might be 5 like way upstate New York. And what's 6 interesting with the trades is there might 7 be employers out there that don't have a relationship with the trades that will not hire unfortunately from apprenticeships 10 funds. And there's a high need for those 11 employers to be connected with the College. But there really is nothing like this in 12 13 Nassau County Community College.

4

8

9

44

14 In fact, I teach at Nassau County 15 Community College and they're envious that we have these type of programs and they are 16 17 curious see what its level of success is. 18 My question is, is there a connection with 19 internships with employers in these 20 industries from the College? You know, I find that a lot of students that I teach 21 22 maybe have jobs in retail and they are 23 not -- they don't have part-time jobs in the 24 actual industries. You know, and these jobs 25 are what support them in going to school.

45 So is there a connection? 1 You want to get that? 2 VICE CHAIRMAN MORGO: 3 DR. MCKAY: I do, I do, I do. I looked at Paul Beaudin over here for a minute. When 4 5 we do the internships, the students get 6 hired, it's not intern anymore. They get 7 hired away from the College so they are not completing anymore. And part of it is we 8 9 have to figure out now how do we help 10 business and industry to get completers? So it's either stack up the 11 credentials -- what we're hearing is that, 12 13 for example, Tesla just opened in Smithtown. Bryan, when you were mentioning 14 15 automotive -- I'm going to come back to HVAC in a minute, we didn't cater for that. We 16 17 didn't see that coming. So now Tesla is 18 opened in Smithtown, Tesla was here and 19 Gordon if you remember they were here. And 20 they're saying, we want the make you the 21 third region in the country. 22 And guess what they did? They 23 just opened right across in Smithtown. We 24 are not training for Tesla, right? So once 25 we start training for Tesla -- Tesla said

this, they are going to pay for the faculty, they are going to pay the student. They are going to pay for the tuition, and they are going to give us equipment.

1

2

3

4

5 Now, I'm talking about 6 completion, graduation rates, that's FTE, 7 that's the Governor funding, two different things. So part of it is, I'm competing 8 against myself. You know, so when we talk 9 10 about talking points, those are talking points. Here's the other part, John Dorso 11 12 (phonetic) said to me, I will support you 13 with the automotive program and your 14 technical programs. And he said it to me a 15 couple of days ago.

He said we need more workers. 16 We 17 need more students. We need more 18 completers,. I'm competing against myself. 19 So on the completion side, the retention 20 site and Chris Adams that's you, on the 21 retention side is how do we keep these students enrolled and complete? The other 22 23 side is, how do we then get workers in 24 industry that the industry is telling us we 25 need right now.

47 That's a mission driven problem 1 2 we have. 3 TRUSTEE LILLY: You bring up a great point. Remember when we had the Middle States and 4 5 they were talking about the 62 credits and 6 they talked about the automotive. And I 7 brought up that point that these are different types. You can't go by 62 credits 8 9 because Toyota has a certification program 10 that has to be fulfilled. And on the flip 11 side when you talk about like trades and 12 interns, I said -- I knew culinary students 13 that would leave before they are finished 14 because they have a job. Now, isn't 15 success? Isn't that what you're supposed to be is training somebody? They're not always 16 17 looking for --18 Again, it comes back and looks 19 like, oh, Chris is not doing what -- yes, be 20 he is successful. The person came here 21 without a job. They were trained and then they left before completion of a certificate 22 23 program. But in the real world in certain 24 fields, they don't care about the 25 certificate program. They just want the

48 skilled labor. 1 I mean, I don't know what degree 2 3 you get in an HVAC. I think it's an Associates. MS. DELEON-LOPRESTI: 4 5 TRUSTEE LILLY: Guess what? The guys I know that 6 are in HVAC, they don't care if you have an 7 Associates degree, they want you to show up. PRESIDENT MCKAY: Trustee Lilly, let me say this, 8 9 okay, and I do have my faculty in the room 10 and I do have Middle States in the room. This is a great discussion that the Board 11 must have in regards to our mission and who 12 13 we are. I also got folks that are telling 14 tell me we need to be a four year 15 institution. We got to be everything to everybody else. 16 17 Here's the thing, Middle States, 18 and I don't want to forget this, you voted 19 on a document today that talks about who we 20 are. There's a mission statement in there. 21 What Trustee Gemma just mentioned is we need 22 more workers, right? That's a different 23 discussion that we have to address going 24 forward as to are we going to become more 25 technical? Now the other part is STEAM,

| | | 49 |
|----|------------------|--|
| 1 | | S-T-E-A-M, the arts. My colleague over at |
| 2 | | Stony Brook just cut the arts, I believe |
| 3 | | they did. |
| 4 | VICE CHAIRMAN MO | DRGO: Yes. |
| 5 | TRUSTEE LILLY: | Yes, they did. |
| 6 | DR. MCKAY: | Okay. I just got to make sure |
| 7 | | because I'm on the record. But what do we |
| 8 | | do? We celebrate the arts because we |
| 9 | | believe in the liberal arts. We believe in |
| 10 | | what our students are going to do. What the |
| 11 | | companies are telling use we need more |
| 12 | | technical up front. So we have a |
| 13 | | philosophical difference that we are going |
| 14 | | to have to address and that's what Gemma is |
| 15 | | talking about, HVAC. |
| 16 | | How do we get the workers out |
| 17 | | there now? Once the students get out there, |
| 18 | | they don't back come. They're making money. |
| 19 | | They don't come back. Why don't you come |
| 20 | | back to finish? Because they are making the |
| 21 | | money. So we have a mission struggle that |
| 22 | | we have right now, how do we address that? |
| 23 | | Now it's not for the Board right now, it's a |
| 24 | | long meeting. And I know we got faculty in |
| 25 | | the room, we got governance in the room. |
| | | |

50 Paul, that's the struggle we have. 1 2 VICE CHAIRMAN MORGO: Trustee Canary. 3 TRUSTEE CANARY: I just want to go back again to the question you asked. Internship versus 4 5 apprenticeship, two different totally 6 different things. So internship that is 7 part of our curriculum where we place our student and the apprenticeships are what the 8 9 unions offer to anybody who walks in off the 10 street and signs a form. Both important. Both getting that type of training to the 11 students. 12 13 And, again, we all saw the 14 article in Newsday just a few weeks ago 15 about this current shortage of plumbers and electricians and the projected shortage. 16 17 And these guys can make a lot of money being 18 licensed plumber. And as someone who does a lot of 19 20 his own plumbing work, I can tell you just 21 recently in the last couple of years what's happening in the plumbing world with all 22 23 different fixtures and tubings, and don't 24 even need to have sweat a joint anymore 25 because of all the connectors and whatnot

| | | 51 |
|----|------------------|--|
| 1 | | and all the electronics that are now being |
| 2 | | tied into boilers and hot water heaters. |
| 3 | | It's a whole new world out there and it |
| 4 | | takes a lot of training to get these guys up |
| 5 | | to speed. |
| 6 | DR. MCKAY: | Trustee Canary and Gemma, to your |
| 7 | | point, that's why we hired John. That's the |
| 8 | | noncredit side of the house that we have not |
| 9 | | focused on heavily enough. It's not the |
| 10 | | academic side, it's the noncredit side. |
| 11 | | That's where we need, I know and I think my |
| 12 | | faculty will say to me that that's where we |
| 13 | | need to put the training, the noncredit side |
| 14 | | Gemma. |
| 15 | | Which is, again, how do we get |
| 16 | | students that are coming to us and even up |
| 17 | | skilling current folks that are in the |
| 18 | | industry up skilling them on new technology, |
| 19 | | new emerging things that are happening. |
| 20 | | That's what John is going to be doing with |
| 21 | | his team. Thank you for raising that. It's |
| 22 | | on the other side. |
| 23 | MS. DELEON-LOPRE | ESTI: One more thing. You know, there |
| 24 | | are I have personal experience. My |
| 25 | | husband happens to own an air conditioning |
| | | |

company and it is union. And he does hire 1 2 through the union apprenticeship program. 3 But there are organizations out there like the Wilson Tech. And there's just no 4 5 comparison because you're talking about a certificate program versus a two year 6 7 associates degree from a college. And the apprenticeship program 8 9 from the unions also give you an associates 10 degree. And that's very different because 11 you now have skills to read plans, diagnose problems rather than just do what you're 12 13 told. So there is a tremendous need. 14 And so his experience, my 15 husband's experience anecdotally is that the graduates from the two year degree have far 16 17 more technical skills than from the 18 certificate programs from other institutions. 19 20 VICE CHAIRMAN MORGO: Yes. I wanted to congratulate 21 Brian for the most far reaching facilities 22 committee report I have ever heard. But, 23 but all kidding aside, I don't want anybody 24 to miss the point that Dr. McKay made. 25 Because when our students leave for their

betterment, it's analogous really to an 1 athlete in their third year or second year 2 3 in College leaving to go pro. But under the metrics used in evaluating community 4 5 colleges, that hurts us. That kid is --6 that student is seen as leaving the school. 7 And we have had discussions for a long while on the basic unfairness of 8 9 applying the same criteria to us as a two 10 year school to the four year schools in the 11 system. Because students who go to the four year schools are looking for a different 12 13 end. Our kids are looking for employment --14 not all of them of course some go on to four 15 year schools. But those who do, we should not be penalized because they are 16 17 successful. 18 And that was the point Dr. McKay was making. And as you said, Dr. McKay, it 19 goes beyond today's trustees meeting. It 20 really has to be addressed. 21 PRESIDENT MCKAY: Sure. Sure. 22 23 TRUSTEE LILLY: Jim, one more thing. Jerome 24 asked me -- he forgot to tell you that his 25 next Student Success Meeting is February 8

53

54 at 3:30 in the President's Conference Room. 1 Thank you. Thank you. There was 2 VICE CHAIRMAN MORGO: 3 mention of the Gala coming up. This might be a good transition. Sylvia, can you give 4 5 the Foundation report. 6 MS. DIAZ: Sure, actually everybody gave my 7 report. But good morning, I'm actually again happy to remind you all that on 8 Thursday, May 3, 2018 we are celebrating the 9 10 30th Anniversary of our wonderful automotive program. And, again, I don't have to sell 11 it. It's a wonderful wonderful program. We 12 13 need support for that program and some of 14 the imitatives that have been identified by this group, by Dr. McKay. 15 We are working very closely with 16 17 our industry partners in the community, have 18 identified and expanded our list of partners 19 and supporters of the wonderful program and 20 future partners. Dr. McKay, every other day 21 we get a call from Dr. McKay to contact 22 another partner, MOPAR, he mentioned Tesla 23 today. 24 These are great opportunities to 25 engage in partners that are generally more

55 frequently in competition with each other. 1 So that's the challenge I talk to Mary Lou 2 3 about. We're bringing them together 4 5 under one very similar concern that they 6 have and a shared concern that they have 7 about supporting their work force. So we're excited about this opportunity. And happy 8 9 to let you know that we have already 10 received about \$7,000 in support already, ahead of this wonderful event. 11 Very nice. PRESIDENT MCKAY: 12 13 MS. DIAZ: Very good. Thank you. 14 VICE CHAIRMAN MORGO: Thank you, Sylvia. PRESIDENT MCKAY: 15 To the Trustees again, on the CTE 16 side, on the STEM side, that's why they have 17 to work together. Because as Gemma 18 mentioned, Trustee Gemma mentioned, we have business and industry out there that want to 19 20 do more with us. And that's why they have 21 to work together. And that's going to be the new iteration of how we're going forward 22 23 with John being on board, working with the 24 Foundation and working with Mary Lou. 25 That's going to be the next iteration.

56 VICE CHAIRMAN MORGO: Okay. And the idea of all 1 working together, that's the point that I 2 3 have been trying to make with the committees, all being not in silos but 4 5 working together. I'm going the budget and 6 finance committee report right now and I 7 often get obsessed with it and talk about its importance and say it's the most 8 important because it determines how we 9 10 operate. 11 However, I would have to say that 12 really looking at a bigger picture, student 13 success of course is what we're really all 14 about and everything effects student 15 success. 16 I am maybe because I am chairing 17 today's meeting, I'm sensitive to the length 18 of my usual report. I'm going to try to go 19 quickly. Speaking of which, I would 20 recommend that all my fellow trustees take a 21 look at the budget and finance committee 22 meetings. Because they are very important and it would make me feel better about not 23 24 going over everything. 25 So Gail Vizzini asked me recently

57 if they were okay to share with the 1 committee members. They are, Gail, and I 2 3 would like to share them with all the trustees. 4 5 We met on December 13 the last 6 time and we have been taking deep dives into 7 the fiscal implications of the operation of the Foundation. And at the meeting on the 8 13th, Vice President Mary Lou Araneo 9 10 provided documents outlining a three year 11 look back at the Foundation's fund raising 12 revenue, operation expenses, program 13 services, and associated personnel expenses. The Foundation was founded in 14 15 1989. In addition to its mission statement, it does have the goal of becoming 16 17 self-sufficient. It is important to realize 18 that SUNY and some non-SUNY institutions foundations are structured similar to our 19 20 foundation. In regards to the Foundation's 21 personnel salaries, they total \$818,908 and 22 they have approximately a one point one 23 million dollar expense to our operating 24 budget, the operating budget of the College. 25 The P and L, profit and loss of

58 the Foundation does not include the 1 Foundation investments. And the Foundation 2 3 has been very successful recently in its investments and they have seen an 4 5 appreciable gain. I don't have to reiterate the 6 7 work that the Foundation does and the scholarships and the enhancement of 8 9 programs, we have talked about that 10 previously. I asked at the last meeting has there ever been a time when unrestricted 11 Foundation funds -- you know, sometimes 12 13 funds come into the Foundation and they are 14 restricted for a particular scholarship or a particular use, I asked has there ever been 15 a time when unrestricted funds have gone to 16 17 personnel expenses, thereby taking it from 18 our operating budget and moving towards the goal of self-sufficiency. Mary Lou said she 19 20 didn't know but she was going to research 21 that for our next meeting. I also asked how the three 22 million dollars in unrestricted funds had 23 24 been used. And Mary Lou advised, the money 25 is used to support the Foundation's mission

by providing scholarships, emergency loans 1 and program development, the automobile 2 3 program, the enhancement of that. Chairman Sanders requested a 4 5 breakout of all the scholarships that were 6 given the idea that there was some thought 7 that students who would otherwise be eligible might be missing it. It was talked 8 9 about there is a new software that gets it 10 all online and students can look at all the 11 possible scholarships. 12 Let's see, I mentioned that when 13 you look at the College's overall budget, 14 the Foundation's expense of one point one 15 million is not a large number when you at our \$220 million operating budget. So we 16 17 have to keep that in mind. But we are --18 it's our responsibility, not just the Budget and Finance Committee, but it's the 19 20 fiduciary responsibility of all the Trustees 21 to look at the operating budget and look and 22 ask questions. I also asked what was the 23 24 reaction of donors when they find out that 25 the Foundation has no administration

expenses, that we cover it all. And the answer was what I anticipated, it's very good. Because if you look at any not for profit and see there are no administrative expenses, you are more likely to make a contribution, you have all seen that.

So this issue of looking at the Foundation, doing it because it's our responsibility. But it's not easy. There are plusses, there's minuses and we are going to continue to look at it. We then left that subject and Chris Adams spoke to us about enrollment. And we all know that tuition is a source of revenue.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

When we lose enrollment, we lose 15 revenue. And something that Dr. McKay day 16 17 was talking about earlier, that when we lose 18 students, we lose State Aid because of the FTE, the full time equivalency formula. So 19 20 we are hardly unique across the nation, not 21 just the State in losing enrollment for 22 whatever the reasons. Chris did bring up 23 something that I thought interesting and 24 something that our marketing folks should 25 look at, is that the 18 to 24 year old group

> ENRIGHT COURT REPORTING, INC. Enright Court Reporting (631) 589-7788

of students, the cohort. And you think that 1 that's who we are. Well, that's decreasing 2 3 and it's decreasing rapidly. However now cohorts have been 4 5 targeted. Obviously older and some cases 6 younger under the Excelsior program. Thev 7 include but are not limited to adults older than 24 years old. Business and industry, 8 9 the greater community, dual enrollment 10 students, international students, formerly 11 incarcerated populations, veterans and active military. So our marketing folks are 12 13 going after all of those. 14 And some of you will remember a 15 couple of graduations we had graduates who are actually even older than I am, yes very 16 17 old. We had a former pediatrician who was 18 getting his veterinarian's degree and I 19 think at the time he was about 80 years old. 20 So we do have people returning back. How to 21 characterize that these cohorts, let's call and them an alternative cohort, not the 18 22 to 24, we had over 9,000 students among 23 24 those, and that increased to over 10,000 in 25 this past fall.

So the marketing folks are 1 reaching out. And it's a 12 percent 2 3 increase and it shows that the marketing efforts are successful. It's important to 4 5 point out that although application count is increasing, it doesn't mean that enrollment 6 7 increases. Part we have people applying who don't follow through, who don't get all the 8 9 paperwork in. So it's an ongoing effort to 10 get students to enroll and once they enroll to keep them here. So, we can get back to 11 completion that we talked about. 12 13 Finally, the budget process has 14 begun. All of the different departments 15 have asked for their requests. Dr. McKay and his team are analyzing them, going over 16

62

have asked for their requests. Dr. McKay and his team are analyzing them, going over them all. Brian talked about actually attending one of the facilities. At the conclusion of the department hearings where their budgets are presented, finance prepares a budget gap analysis which will be presented to Dr. McKay then ultimately presented to the Board of Trustees and that's where we see what the budget gap is if there is one and there probably will be

17

18

19

20

21

22

23

24

February all proposals will be 2 3 summarized and reviewed by Dr. McKay. If any new items need to be incorporated, it 4 5 will done during this time. In March we'll 6 know where -- we'll get some idea how the 7 senate and the assembly, how they are going to effect the Governor's budget. And I hope 8 we'll have an idea of where the executive, 9 10 County Executive and County Legislators are in regard to our budget. 11 12 I can say parenthetically that's 13 why it's really important to getting the new care of the Education Committee on board 14 15 early and that's why both meetings I think are important with him. In April we get --16 17 we make our budget request and we send it 18 over to the Executive and the Legislator --19 Legislators and then the dance begins where 20 we go to committee meetings. We are lead by 21 the Legislative team. Ben Zwirn does a great job in communicating with the 22 23 legislators. 24 And all things considered, the 25 last three years we have had an increase

in.

1

63

every year. It's not the increase we would want but it's an increase. There were years om tje past when we received zero increases. O, you know, everything is relative. It's been better. I have no idea at this point what kind of increase we're going to ask for. But as we said frequently at these meetings, we don't exist in a silo.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

64

I think Theresa frequently says she's very proud of this board and happy with this board because it's kind of a synergistic Board, we all work together. We all believe in the Community College's mission. Going to the Legislature and the County Exec and just parenthetically, I think they know what a great job this place does. I think they really want to help.

18 I can think -- most of them. 19 Most of the Legislators anyway. I don't 20 know if I would make a blanket praise, but 21 most of the great majority of them 22 understand what we do. The County Exec does. But we have to be the ambassadors 23 24 along with the College's personal to make 25 the comment.

Okay. There was a lot there. I 1 2 really ask that the minutes to get to you 3 and then read them. Our next meeting is going to be on next week January 24. Next 4 5 Wednesday at 4:00 inn the President's 6 Conference Room on this campus. Again, I 7 would ask you as was asked previously by another committee chair if you can possibly 8 9 attend and you're not a committee member 10 please do, with the caveat that Dr. McKay mentioned that we can't have more than five 11 trustees attend a meeting. Any questions 12 13 for me? Gemma? You mentioned that there was an 14 MS. DELEON-LOPRESTI: 15 increase in applications and yet a decline in enrollment. Is there -- like a, what is 16 17 the rationale? 18 VICE CHAIRMAN MORGO: Well, Chris explained it, if I'm 19 going to explain it simplistically, if you 20 want to add something. Students apply, they 21 get accepted and then that they don't get 22 all their paperwork in. Maybe they get 23 accepted someplace else, or they go someplace else or there's other reasons. 24 25 You want to answer?

DR. ADAMS: Yes. It really it comes down to 1 2 sometimes students tend to go to other 3 institutions or, you know, they put in an application here just in case they want to 4 5 decide the come back or it could be finances 6 as well. I mean, that's still a big issue 7 with us even though, you know, our students are, you know, eligible for PELL and TAP, 8 the Excelsior scholarship. But that doesn't 9 10 always cover all the necessary and sometimes with that economy the way it is right now, 11 it's more beneficial for students to go out 12 13 working and to go part-time. We're seeing 14 more part-time students come to the 15 institution than full-time students, that seems to be the trend as well. 16 17 As the economy gets better in 18 Suffolk County or has been getting better in Suffolk County. So there's lot of reasons. 19 20 But the good news is the fact that we have 21 so many applications that are coming in, we 22 are up in applications compared to where we 23 were last year at this time, that's good for our markets. That means that word is 24 25 getting out, the institution is being -- is

67 well known and that continues to increase. 1 And our marketing team does a fabulous job 2 3 of really getting the word out there about the institution. And everyone does. 4 5 Everywhere you go, I mean, people talk about 6 Suffolk County Community College. Whether 7 it's meeting someone in the grocery store or someone has a friend of a friend or a sister 8 g or a brother or what have you, everyone just 10 connects somehow with Suffolk County Community College. So that's not a 11 simplistic answer but it's really --12 13 VICE CHAIRMAN MORGO: Mine was, yours wasn't. 14 MS. DELEON-LOPRESTI: As an aside, I'm wondering if --15 what is our application fee? Is there an application fee? 16 17 DR. ADAMS: \$40. 18 VICE CHAIRMAN MORGO: It's minimal. MS. DELEON-LOPRESTI: I'm wondering if students are 19 20 applying as, you know, as a safety school 21 and then as the competition is fiercer among the other colleges, because they are just 22 23 fewer students, it maybe reducing their 24 requirements. I remember having safety schools, 25 VICE CHAIRMAN MORGO:

68 notre Dame was one. Your point is a good 1 one. Gordon I saw and then Jerome.. 2 3 TRUSTEE CANARY: Is it too early to get any 4 Excelsior Program tracking data for the 5 second semester. 6 DR. ADAMS: We're still working on that. We 7 have as you recall about 430 students that are in the program and we have been tracking 8 how well they did in the fall semester. 9 We 10 have sent letters to every one of them letting them know what they need to do to 11 12 complete the program. 13 As you know the fall semester was sort of like a test case but the students 14 that are enrolled in this program have to 15 complete 30 credits by the second summer 16 17 session to be able to receive that 18 scholarship. Otherwise it turns into a loan 19 where they're going the owe the institution. But so far so good. 20 21 Speaking with our Director of Financial Aid who pulled all of the data 22 23 looking at all the GPAs, and again she was 24 very happy with the progress of most of the 25 students. I mean, there was a few that

| | | 69 |
|----|------------------|--|
| 1 | | didn't do as well. But again, we're still |
| 2 | | working on that. |
| 3 | DR. MCKAY: | Now, Chris, you got to mention |
| 4 | | going back to Trustee Canary just said. |
| 5 | | Yesterday I got an e-mail that we have not |
| 6 | | yet been paid by the State for those |
| 7 | | Excelsior students and then the State just |
| 8 | | announced that they just figured out, by the |
| 9 | | way, that have we have part-time students |
| 10 | | that we should have included much earlier. |
| 11 | | So now we have to go back and do what? |
| 12 | | Retroactively try to qualify part-time |
| 13 | | students for that grant. |
| 14 | | So his office is not going to be |
| 15 | | relaxing for a minute here. And then we may |
| 16 | | end up having students that may fall through |
| 17 | | the pipeline here. So it's very important |
| 18 | | that this is not a Suffolk County Community |
| 19 | | College situation. |
| 20 | VICE CHAIRMAN MC | PRGO: Right. |
| 21 | PRESIDENT MCKAY: | We have to find a way to get the |
| 22 | | students to qualify and he has to go back |
| 23 | | and then check them to make sure that they |
| 24 | | are eligible and then remain eligible and |
| 25 | | then we got to get the money from the State. |
| | | |

70 We have not gotten the money yet. 1 That's what Gail and I are working in the budget 2 3 side. So we have paid and we have not gotten paid. 4 5 VICE CHAIRMAN MORGO: We have been discussing this 6 since we heard about the Excelsior Program 7 in that we would be ultimately on the hook if a student doesn't complete. 8 9 PRESIDENT MCKAY: Yes. VICE CHAIRMAN MORGO: 10 Doesn't complete. But the State 11 is not going to give us the money and that's been one concern. 12 13 PRESIDENT MCKAY: Yes. 14 VICE CHAIRMAN MORGO: Just so nobody gets confused, we 15 have a separate Excelsior Program which helps young high school students come in. 16 17 We're talking about the State so called, so 18 called free tuition under this. Go ahead, Jerome. 19 TRUSTEE BOST: I just wanted to add to what you 20 21 said a number of reasons why sometimes 22 students apply and not able to move forward. 23 From what I remember from Dr. Adams and the 24 student success committee report, we have a 25 lower number of students that you had to

| | | 71 |
|----|-----------------|---|
| 1 | | retell this year than you did last year, |
| 2 | | correct? |
| 3 | DR. ADAMS: | Yes. We have an annual |
| 4 | | scheduling date that occurs on January 10. |
| 5 | | That's where students that have not paid |
| 6 | | their bill or got into a tuition payment |
| 7 | | plan or confirmed their attendance if they |
| 8 | | are on financial aid. And I'm happy to we |
| 9 | | the we descheduled 500 less students this |
| 10 | | Spring than we did the year before. We did |
| 11 | | a heck of a campaign reaching out to the |
| 12 | | students, whether it's e-mail, text |
| 13 | | messaging, sending letters home, working |
| 14 | | with the campuses to make sure that |
| 15 | | students, you know, do what they need to do |
| 16 | | so they don't get descheduled. |
| 17 | TRUSTEE CANARY: | Okay. Two quick points. So one, |
| 18 | | again, we spoke about this earlier and I |
| 19 | | would still like to see all the community |
| 20 | | colleges administration come up with a |
| 21 | | dollar amount of what the Excelsior Program |
| 22 | | is costing us administratively to implement |
| 23 | | so we can get back to SUNY with that. |
| 24 | | And number two, just a reminder |
| 25 | | for the fall semester the family income |
| | | |

72 amount raises to to \$110,000 for 1 eligibility? 2 3 DR. ADAMS: That goes into the effect the following year, so Fall 2018. 4 5 TRUSTEE CANARY: Yes. 6 VICE CHAIRMAN MORGO: Dr. McKay, do you want to react 7 to the idea of all the Colleges. PRESIDENT MCKAY: No. I did not mean, no. The 8 9 problem is the amount of -- this is what 10 Gordon just said, Trustee Canary, I'm sorry, 11 is the amount of work that goes into his 12 office. I mean, the compliance, you know, 13 we spent --14 VICE CHAIRMAN MORGO: If I may interrupt, his question 15 was all of the community colleges putting together the cost of Excelsior. 16 17 TRUSTEE CANARY: In one voice to back to SUNY to 18 say that, you know, this is a great program 19 but look what it's costing us. 20 PRESIDENT MCKAY: If I tell you because we are the 21 largest and best, I think you said best, in the State, we're going to have a larger 22 23 impact than anybody else. Sullivan, 24 Adirondack and those -- their numbers, if it 25 goes up 15 20, it looks like 50 percent jump
one way or the other. My concern really is, 1 what it is costing Suffolk County Community 2 3 College and then that's my argument. Now the rest of the State, the 4 5 rest of State, their numbers are flipped up 6 and down. If we just look at what we just 7 saw yesterday in regard to Excelsior. We submitted to Johanna Duncan-Poitier. They 8 9 are up and down. There's some negative 10 numbers in there. And the negative numbers 11 are skewing what happens to me. So I'll give you that number but 12 13 I'll say for this Board, let's talk about 14 Suffolk. Because you have a smaller campus 15 that can go up and down 15 or 20 students and then that skews my number. So, yes, 16 17 I'll give you that number. But I got to 18 tell you that we don't even have the rules yet about how we apply the part-time 19 20 students. And Chris doesn't even 21 understand -- and they are going back 22 retroactively to February. 23 These are students that graduated 24 in December. So then how do we then get to

those students who just left us? We now

ENRIGHT COURT REPORTING, INC. Enright Court Reporting (631) 589-7788

25

74 have go back and look to se how we're going 1 to apply the aid in regards to did they have 2 3 loans, did they have grants, did they have this. That's his job. 4 5 So it's going to be a tough 6 application for us. And I don't think the 7 Governor's people understood -- they don't talk to us. So I don't think they 8 9 understood the implications of applying this 10 when they did. I'm sorry. No. Thank you for the answer. I 11 VICE CHAIRMAN MORGO: just have again a clarification, it's great 12 13 that we are getting more part-time students 14 but they don't really help us as full-time 15 students do under the State formula. I qot a question that just occurred to me which is 16 17 often dangerous but I hadn't thought about 18 this. We have been talking about marketing and the importance of marketing in getting 19 20 a higher enrollment. 21 In our marketing program that we see on some of the local TV, where you see I 22 23 started at Suffolk County and I ended at 24 some prestigious four year school. Do we 25 have any marketing for the student who is

75 looking to go into a trade like HVAC? 1 DR. MCKAY: 2 Yes. 3 MS. ARANEO: Yes. We have done previous iterations of our theme that have focused on 4 5 individuals who are employed for industry. 6 VICE CHAIRMAN MORGO: I started in Suffolk, I stayed 7 two years and I had now have a high paying job. 8 9 MS. ARANEO: Yes, both. 10 TRUSTEE BOST: I have seen culinary. MS. ARANEO: Culinary education, yes. 11 TRUSTEE BOST: Brookhaven Laboratory. 12 13 MS. ARANEO: Brookhaven Lab. MS. DELEON-LOPRESTI: 14 Is the marketing targeted towards 15 also employers. MS. ARANEO: We have in the past done some 16 17 directed at employers. We had Dr. McKay 18 featured with Theroux (phonetic). And so 19 that was the president of that company with 20 Dr. McKay and the Brookhaven Town 21 development person whose name is escaping 22 me. I'm trying to think of it but I can't. 23 But, anyway, yes, we have targeted them as 24 well. PRESIDENT MCKAY: I just met with an IDA person for 25

76 Suffolk County. And they said we have to do 1 2 much --3 VICE CHAIRMAN MORGO: Tony Catapano, is that --DR. MCKAY: Suffolk County. 4 5 VICE CHAIRMAN MORGO: Yes, he's the chair. 6 DR. MCKAY: And I said we have to do more 7 together not just you by yourself but together we, because we are Suffolk County 8 Community College. We're your college. And 9 10 then we have the working, the STEM/CTE, all those areas. So we have to do more. So 11 12 he's -- I think we scheduled a meeting with 13 him coming up. 14 MS. WICKLIFFE-CAMPBELL: Yes. We don't have a final date 15 yet. DR. MCKAY: So we have a meeting coming up 16 17 and then John and his team will meet with 18 them so then we package with him what he 19 does. VICE CHAIRMAN MORGO: I would be very interested to 20 21 hear how that goes. And also the Commissioner. 22 DR. MCKAY: 23 VICE CHAIRMAN MORGO: That's Theresa Ward, she's very 24 good. Not as good as one of her 25 predecessors, but she is very good.

77 TRUSTEE BOST: You're on the record. 1 2 TRUSTEE DELEON-LOPRESTI: I have another question. Do we 3 do any kind of career fairs where we invite employers. 4 5 MS. ARANEO: That's really Chris's area, the 6 Career Services Department reports to Chris, 7 but they are out in community all the time. You want to --8 9 DR. ADAMS: Yes. We do -- career services 10 does career fairs every semester on all 11 three campuses. But now the trend seems to be to go to the industry specific. For 12 13 example, last year we did an automotive just for a career fair for automotive. We're 14 15 trying to work with different industries to see what would be the best so that that 16 17 specific industry, you know, employers can 18 come down and we can showcase the 19 institution. 20 PRESIDENT MCKAY: That goes back to, again, not the 21 just the career focus, that goes to 550,000 homes. But the reason why we're meeting 22 23 with the Commissioner and the IDA is to say, 24 let's market together. Okay. We are on the 25 REDC (phonetic). We serve on that. We do

78 all we have to do. But the other side is 1 the County. That's the missing piece. So 2 3 now we're hosting those meetings. And we're saying let's not market separately, let's 4 5 market as a county. 6 VICE CHAIRMAN MORGO: Get out of our silos as we talked 7 about. MS. ARANEO: I was just going to add the Chris 8 9 does effectively market to students through 10 the use of technology. They just introduced 11 Purple Briefcase this semester so you'll see a lot more opportunities for students to 12 13 learn about internships. What can I except 14 in a particular career focus if I chose this 15 sort of job. What might I expect for income. So this goes to the point you were 16 17 making earlier. 18 MS. DELEON-LOPRESTI: Thank you. PRESIDENT MCKAY: That goes back to the names of 19 20 who of we got. What I'm talking about is a 21 little bigger. The IDA and the Commissioner 22 is going to work with us now to start 23 talking about how does Suffolk County -- and 24 goes back to the question before on HVAC, 25 and all the technical programs. How to we

79 prepare and get students those jobs. 1 That's going to be important. It has to be a 2 3 unified discussion. We haven't had that before. And that goes back to regional 4 5 economic development. 6 DR. ADAMS: I also want to add that President 7 McKay has directed myself and the three campuses to create a flex hours program so 8 9 that students that can't go to class during 10 the day can get a degree. There's about 10 11 or 11 possible degrees we can get your degree from about from the morning, evenings 12 13 weekends and also online. So there's about 14 11 programs across the three campuses that 15 students can get using this flex schedule. 16 So you're going to be seeing us 17 market that. In the next couple of weeks 18 you'll see that in career focus. We're 19 going after that adult cohort or that 20 business and industry where we can offer 21 classes within that business and industry or 22 we can have them come to our College. 23 Again, we're trying to be ahead 24 of the curve. I think the president is 25 always trying to get us to move forward

80 understanding that the population trends in 1 Suffolk County with our High School 2 3 graduates are declining, what can we do to go after all of these different cohorts. 4 5 Thank you. 6 VICE CHAIRMAN MORGO: That concludes my report. And 7 you'll be pleased to hear I think that there is no acting chairman's report so I'm going 8 9 to go to the president. President McKay, 10 for your report. PRESIDENT MCKAY: Yes. And to my colleagues, I 11 know we have an extended session today. And 12 13 I know we have from the Comptroller's office 14 Mr. Lupo who is here. We didn't recognize 15 you earlier, so, please, thank you for being here. Let me say this, we are going to get 16 17 into a very important period in March and 18 that's Middle States. You voted today on approving the document that was submitted 19 20 that took a lot of work by the faculty and 21 staff of the College and by this cabinet that I have that reviewed this document. 22 And I'll ask that the Board 23 24 members please, you know, read and apprise 25 yourselves of that document. Because we

have, I believe eight to 10 members coming 1 and I want to commend Lauren and Dan. 2 I qot 3 to tell you, it's hard working with me because I'm always demanding of my team. 4 5 But Lauren and Dan has worked with almost 6 100 faculty and staff and then my cabinet to 7 then get you a document you voted on today. And I want to give them public 8 9 recognition for the work that they have 10 done. You have done Yeoman's job and you have given the document due justice. And 11 let's give them a round of applause. 12 Thank you. Thank you. 13 DR. TACKE-CUSHING: 14 PRESIDENT MCKAY: I'll ask them to briefly, 15 briefly, I'll say briefly, share with the Board the expectations of the Committee. 16 17 They have spoken to Dr. Rose and they have 18 researched the members of them. So Dan and Lauren. 19 DR. LINKER: Dr. McKay and members of the 20 21 Board, thank you very much. I'll keep it very brief. As President McKay just 22 23 mentioned, we submitted our original document to Dr. Steven Rose who is the 24 25 President of Passaic County Community

81

82 College. He is a very experienced Middle 1 States -- he's led several site visits. 2 3 He's very well respected by them so we're very lucky to have him. 4 5 He was impressed by our facility, 6 he was impressed by the document. We had a 7 great visit with him and he made two very important suggestions. He said that as is 8 9 almost always the case, at this point make 10 sure that all of your documentation is up to 11 date. We started this process two years ago so when we started gathering information, 12 13 that's now two years ole even those it was 14 cutting edge then. 15 And we were told to get everything as up to date as possible and 16 17 also to make sure that every one of our 18 recommendations to ourselves flows clearly 19 from this document. To that end, we went 20 back to the cabinet members and the standard 21 chairs. We asked them to please update their documents, please look at the 22 23 recommendations. 24 And I was looking around the room 25 and I was going to start thanking people

individually, but it's more or less all of 1 you. Between Jeff, Mary Lou, Chris and 2 3 Patty. I mean, we met with everyone and got phenomenal feedback from all of them. We 4 5 incorporated that into the document. As we 6 continue to work on the documentation as 7 well. Dr. McKay has stressed to the 8 cabinet how effective and important this 9 10 was. And just recently he took it to Legal who did an amazing deep dive into it making 11 sure all our code ampersands and numbers are 12 13 correct as well as editing in general and was really very real impressive. 14 15 And you'll be happy to know, Recommendation Number Six deals a little bit 16 17 with your question. One of the buzz words 18 these days is the on-boarding process for 19 students and contacting them right away when 20 they contact us. And we are recommending to 21 ourselves that we get even more involved in 22 that which will help that discrepancy of 23 which you were talking. I'll now turn it 24 over to Lauren. 25 MS. TACKE-CUSHING: So we're entering now, thank you

83

so much for approving in the resolution the 1 today the document because we can now send 2 3 it to these nine team members at the Middle States. And we will now phase into 4 5 preparing for having these nine visitors 6 March 18th through the 21st. 7 We will be working with the team chair to come up with a schedule and, of 8 9 course, there will be an opportunity for you 10 all to meet with the team members. And so we are going to make a concerted effort to 11 focus on preparation. So what does that 12 13 mean? 14 We're going to out to groups. 15 We're scheduled for professional development day to do a presentation to the faculty. 16 17 We'll also be at J-PAC our planning and 18 assessment council meeting. And we will also prepare materials for you as well to 19 20 give you some preparation on some of the 21 things they may ask you when the visitors 22 here. 23 Again, their focus here is just 24 to verify what's in the report. And, again, 25 I want to reiterate what Dan said. We want

84

| | | 85 |
|----|------------------|--|
| 1 | | to thank you all of you. This has been a |
| 2 | | tremendous effort and we're very proud of |
| 3 | | the document. |
| 4 | MR. LINKER: | I'd just like to also publicly |
| 5 | | thank Trustee Morgo and Canary for coming |
| 6 | | and meeting with Dr. Rose. I think that was |
| 7 | | a very productive meeting and he was happy |
| 8 | | to get the Board's take. |
| 9 | VICE CHAIRMAN MO | RGO: You're welcome. |
| 10 | PRESIDENT MCKAY: | And to those of the Board, let me |
| 11 | | just say this one more time that it is so |
| 12 | | important that we are going through this |
| 13 | | visit. We looked at the members who were |
| 14 | | selected. They are eminently qualified to |
| 15 | | come here to be with us. What Dr. Rose said |
| 16 | | is tell your story and tell it again. If |
| 17 | | there's no recommendation, you should not |
| 18 | | have a recommendation in your self-study. |
| 19 | | And what he's given us, and Trustee Canary |
| 20 | | was there, the document that you voted on |
| 21 | | today is 10,000 times enhanced then where we |
| 22 | | were. |
| 23 | | We're now telling our story. And |
| 24 | | we have submitted that well, we will |
| 25 | | submit that,. |
| 1 | | |

86 DR. TACKE-CUSHING: We will. 1 2 PRESIDENT MCKAY: We had to vote today first. 3 So we will submit that to Middle States and that's going to be what we're 4 5 going to be referenced on when it comes here 6 in March. So thank you for your vote and I 7 want to thank Lauren and Dan one more time. VICE CHAIRMAN MORGO: Thank you, folks. 8 9 PRESIDENT MCKAY Patty and Chris. 10 Dr. Munsch has been the voice 11 that as has gone around to the campuses and have spoken to faculty, have spoken to 12 13 staff. And we are at a point now where 14 nationally a discussion that we have been 15 engaged in over time is now a national discussion recently. And we had our cabinet 16 17 members to review Dr. Munch's presentation. 18 And I know that Governance and the faculty 19 have also seen her presentation. 20 I'll ask her to share with the 21 Board members -- you have voted on several 22 policies that addressed reducing tuition and 23 fees for certain populations and at the same 24 time address Federal and State policies. It 25 is the time that this College, because we

87 are open access institution, that we have to 1 then address I believe all populations that 2 3 come through our door. We do not collect data to speak 4 5 to any one particular population, we speak 6 for the college in general. So we speak for 7 all populations and we do have all populations and our funding is for the 8 9 institution. It is not for a particular 10 segment or not. When it comes to how much you earn and when it comes to individuals in 11 a particular segment, that is Federal and 12 13 Sate, it is not college. 14 And those are funding that 15 So this presentation I'll ask for happens. the board members to see what we are dealing 16 17 with at the College. And Dr. Munsch, I'll 18 turn it over to you. DR. MUNSCH: 19 Thank you. Thank you, President 20 McKay. What we're going to be discussing 21 briefly today is some of the student 22 populations that are engaged in higher 23 education at Suffolk County Community 24 College. We're going to start our 25 discussion with undocumented students.

An undocumented student is an 1 individual enrolled in higher education that 2 3 doesn't have proper authorization to be living in the United States. There are 4 5 three pieces of information, three pieces of 6 legislation connected to this population 7 that often circulates when we hear discussions of this population. 8 9 The first is the DREAM Act. The

10 DREAM Act is the Development Relief and 11 Education for Alien Minors Act. It's a 12 legislation proposal at the Federal level 13 connected to providing conditional residency 14 for undocumented students. This legislation 15 was originally introduced in 2001. It's 16 gone before the Senate and the House a 17 number of times. It has failed to pass. 18 And that's the DREAM act. It's also referred to as dreamers. We hear that a lot 19 20 in the media.

The legislation that has had the most impact on undocumented students specifically in the United States -- sorry, specifically in New York is the 2002 legislation that provides in state tuition

rates for undocumented students. So in New 1 York State, undocumented students who 2 3 graduated from a New York State high school, has a New York State GED, attended that high 4 5 school for two years, has gone into higher 6 education within five years of graduation, 7 shows proof of residency and filed an affidavit saying that if ever given the 8 9 opportunity, that they will change their 10 status, they can receive in state tuition rates in New York. And obviously, that 11 applies to Suffolk County Community College. 12 13 The other piece of executive 14 order that has impacted undocumented 15 students is DACA. And we have been hearing a lot about DACA as well. DACA refers to an 16 17 executive order that was produced by 18 President Obama in 2012. DACA provided undocumented students work authorization. 19 20 It allowed them a two year stay from 21 deportation. And what's important to note 22 specifically connected to our student 23 population was that it cost \$496 every two 24 years for renewal. 25 So what's important for us to

understand when we talk about undocumented students is that not all undocumented students are DACA. DACA students are all undocumented, but not all undocumented students are DACA. And so when we talk about DACA, what we have to realize is that it does not impact the student's ability to further their education.

1

2

3

4

5

6

7

8

So what DACA did provide students 9 10 was that work authorization which of course is key when they complete their degrees. 11 But DACA does not necessarily impact higher 12 13 education the way that we sometimes refer to 14 it as having impact. The College does not 15 have access to the information regarding specific DACA recipients as well. A student 16 17 can choose to self-disclose that they are a 18 DACA recipient but we don't receive information back from the Federal Government 19 20 on this.

It does not have an impact on tuition and it does not provide access to federal financial aid and it does not have an impact on the student's ability to be admitted to the institution. It can hosever

91 have impact on students in licensure 1 2 programs and their ability to complete their 3 degrees if their degrees end in a licensure. In response to the undocumented 4 5 student needs, Suffolk County Community 6 College has been addressing this student 7 population very specifically for a period of time. 8 9 We did align with the SUNY 10 recommendation. We did not declare 11 ourselves a sanctuary campus. We did, 12 however stand with the affirmation of 13 support that came from SUNY. We have sent 14 out five college briefs to students, 15 faculty, staff and administration to keep them up to date on the information regarding 16 17 undocumented students, DACA, the DREAM Act, 18 in State tuition to ensure that everyone is 19 aware of what's occurring. 20 President McKay has signed onto 21 the ACE letter to congress asking for the continuation a DACA and the AACC letter to 22 23 Congress again asking for the support of the 24 continuation of DACA. This Board actually 25 in 2012 wrote a resolution which I have

copies of for your reference to support the New York State DREAM Act when that was under review in New York in 2012.

For you reference, that did not 4 5 pass in New York State but this Board has 6 had a history of also supporting the student 7 population. In addition to ensure that these students are given as much education 8 9 and support as possible and that we are 10 providing professional development for our faculty colleagues, we do have undocumented 11 student task force. 12

1

2

3

13 This task force is made up of 14 faculty, students, staff, administrators 15 from across all three campuses, all three governance bodies represented. And we work 16 17 to ensure that we are providing educational 18 resources for our students, faculty and staff around the undocumented student status 19 20 and the constant changes connected to that 21 status. In collaboration with Trustee 22

23 Bost, we have provided two educational 24 programs specifically for this student 25 population. We have additionally offered 12

> ENRIGHT COURT REPORTING, INC. Enright Court Reporting (631) 589-7788

93 programs during the spring, 17 semester in 1 the fall 17 semester to ensure that our 2 3 faculty and staff are well aware of how we can support the student population. 4 5 Moving forward, we have developed 6 a website for the student population. That 7 website provides students with resources regarding TPS status, DACA status, 8 9 undocumented student status. It's updated 10 regularly to ensure that it's accurate information that we're providing. 11 We've 12 also developed a mobilization team. That 13 mobilization team is ensuring that if 14 legislation comes from the Federal Government that does not support the student 15 population that the faculty are able to 16 17 mobilize in support of the students. 18 We have developed an educational 19 programming team that's looking to develop 20 about six different educational programs for 21 the Spring semester. And we are to then t 22 be developing a visual campaign that allows 23 students to understand that even if they 24 don't self-disclose their status, that there 25 are people on campus that are here to

94 support them and we do value them as 1 2 students and members of our community. 3 The second population that the task force has been working to support those 4 5 individuals in temporary protective status. 6 This is another population where things are 7 changing very quickly regarding their status within the United States. Temporary 8 9 protective status is granted from the 10 Department of Homeland Security. Those protections provide an 11 12 individual work authorization, travel 13 authorization and the ability to stay in the United States for the duration of the TPS 14 status. This is the list of countries that 15 currently have temporary protective status 16 17 along with the end date for some of those 18 temporary protective status opportunities. 19 One of the things to note is the 20 effective end date, approximately six months 21 prior to the effective end date is when work authorization will end for individuals. How 22 23 this impacts us really relates to not only 24 the TPS holder but the children of TPS 25 holders. And so it's important to realize

we have, across the United States, 21,800 US 1 citizens who will lose their parents to 2 3 deportation as the TPS status begins to take effect in terms of its termination 4 5 In New York State, we have the 6 breakdown by different communities, but we 7 do realize that these are going to be our students. Our students maybe TPS holders 8 9 themselves or may have parents who are TPS 10 holders. And so the task force and SUNY 11 have both developed responses SUNY's response has been a 12 13 resolution to pass in state tuition rates for Haitian TPS holders. And the Suffolk 14 15 County response is that we will be planning educational programs starting in March of 16 17 2018 on the impact of the ending of the TPS 18 status. And that will be geared towards faculty and staff to understand what they 19 20 maybe seeing with their students 21 And then for the students and 22 their families, know your rights and due 23 process of immigration so that they may can 24 try to start working to adjust their status 25 instead of deportation. And finally we are

96 -- we will be working with Legislator 1 Martinez on hosting immigration forums for 2 3 TPS and DACA and that will be with the support of local legal counsel, specifically 4 5 immigration lawyers so that we can provide 6 and ensure that our students, faculty and 7 staff are all well aware of what services we can provide and providing as much support at 8 9 possible. 10 The overview is that we want to 11 ensure that we are aligning with our 12 institutional mission as an open access 13 institution ensuring that all of our 14 students are given the opportunities they need to be successful at the institution. 15 Thank you, President McKay. 16 17 VICE CHAIRMAN MORGO: Thank you. 18 PRESIDENT MCKAY: Members of the Board of Trustees, 19 if there are any questions? Jim, this is 20 in alignment with policies that you have 21 approved when we had situations in several countries that the State and the Federal 22 23 Government has moved to grant access. We 24 receive students that either come to us 25 without documentation or students that come

97 to us that require enrollment. 1 And the difficulty we had -- we 2 3 did not have anyone looking at this. And so Dr. Adams and Dr. Munsch in their area took 4 5 a look at this so then we can then have 6 information all codified in one place so 7 then all the faculty, staff and admissions offices could then handle that. 8 9 Because we did not have that 10 before. So Dr. Munsch, thank you for your 11 work. VICE CHAIRMAN MORGO: 12 Questions? As Dr. McKay asked. 13 TRUSTEE CANARY: Thank you Dr. Munsch, Chris and Dr. Munsch. Do we have a firm number of how 14 15 many of our students fall into these various categories? 16 17 DR. MUNSCH: We don't ask students at the time 18 of admissions regarding their legal status so we do not have a firm number. 19 20 VICE CHAIRMAN MORGO: Unfortunately this is very 21 topical as of tonight as you know on the vote. When is the official end of the DACA 22 23 status? You put up the TPS Dr. Munsch. But 24 when does DACA expire, the executive order 25 that President Obama signed?

98 DR. MUNCH: March 9, 2018. 1 VICE CHAIRMAN MORGO: What I keep thinking is that 2 3 we're talking about human beings. And the anxiety that these students must be having 4 5 it just must be incredible. 6 DR. MUNSCH: Yes. 7 VICE CHAIRMAN MORGO: And, you know, there's a lot of debate about immigration policy and 8 9 philosophy. We're talking about human 10 beings who came here through no fault of their own and now they are enrolled and 11 they're trying to start lives. So I 12 13 congratulate the administration and the work 14 you're doing. Unfortunately, its very 15 important right now. Anyone else? [NO RESPONSE]. 16 17 Okay. President's report 18 continue. PRESIDENT MCKAY: No, that's it. 19 20 VICE CHAIRMAN MORGO: Oh, that's it. Round table ? 21 Anyone? I just want to mention, and it's 22 sad sharing is that a couple of people who 23 were associated with the College have had 24 losses. John Gallagher who so many of you 25 know, a huge supporter of this College, his

99 wife Patricia recently passed away. 1 And if 2 you knew John or you know John, you love 3 John. I already shared it, so for the trustees I want to express condolences. 4 5 And John Kominicki who was a 6 Trustee here, he passed away recently too. 7 So those are two losses I just wanted everyone to know. 8 9 PRESIDENT MCKAY: I must say that John Gallagher, 10 the first president of this College, when 11 John Gallagher worked few of the individuals that started this College way back when. I 12 13 won't say what year because I don't want to 14 age John in public forum. But let me just 15 say this, that many of us who know John, visited with him. And he had the blue brass 16 17 with him because he didn't just serve at the 18 College, he was also commissioner, Deputy 19 County Executive and on and on and on. 20 And if anyone knows John, he has 21 a heart that's bigger than gold. If you're 22 thought gold was something that you can cash 23 in, John had a bigger heart than that. And 24 on the record, I want to make sure that we 25 acknowledge him. And also John Kominicki

100 for serving on the Trustee Board. 1 2 Also we have on Saturday we will 3 be recognizing a Foundation Board member that passed away. We do not, we do not --4 5 with church and state, we are recognizing, 6 and I use the word recognizing, a member who 7 has given back and has given a lot to the Foundation. 8 9 When we did not have a treasurer, 10 that member stepped up. Was with AVZ and 11 then with BDO. And unfortunately passed 12 away. So the members in this region are 13 going to recognize him. It is difficult 14 when you talk about members of the board 15 that passed away, that's a member on the 16 Foundation board, not on this board. But 17 then we had Kominicki on this board that 18 passed away /and then we also had John's 19 wife who passed away. 20 And John has given so much to 21 this College that I'll ask that, if on behalf of the board, if we can have a letter 22 23 sent. VICE CHAIRMAN MORGO: 24 Motion. 25 MEMBER MURRAY: Second.

101 TRUSTEE BOST: Second. 1 2 VICE CHAIRMAN MORGO: Okay. 3 PRESIDENT MCKAY: That's it. It's on the table. VICE CHAIRMAN MORGO: Okay. Anyone else for round 4 5 table. 6 TRUSTEE LILLY: Just one thing just to rehash 7 what was just said about the undocumented students. For the last week or so I have 8 9 had -- I have had a black cloud of 10 automotive hell and, you know, I have been 11 killing vehicles at an alarming rate. And 12 driving here this morning it brought back 13 the obstacles that some of the students have 14 getting to school. And Trustee, former 15 student Trustee Chris North was the best 16 example. 17 I mean, he took a bus from 18 Greenport to come to the meeting. He did 19 all of this. And it just goes back to on 20 Long Island, you know, we're -- we 21 desensitized to people because we have. You know, like I said, I have killed two 22 vehicles in three days and I still have 23 24 another vehicle at my disposal. 25 But there are people, and I

102 passed somebody sitting waiting on a bus. 1 And the cuts that the County has made to 2 3 some of the bussing that effect the students that come here. 4 5 And, you know, we talked about 6 success rate and stuff. Keep throwing 7 obstacles whether it's getting here or fighting to stay here based on your 8 9 immigration status, just a year ago. You 10 know, these students are a real tough mental outlook. They jump through hoops to do what 11 they need to do to get here. And that's, 12 13 you know, not to go too far off on a 14 tangent, that's what we're dealing with. 15 And the it should be realized and not hindered like the way the bus routes 16 17 have been cut and things like that. So I 18 just wanted to put that out there. VICE CHAIRMAN MORGO: Thank you, Bryan, good point. 19 Anybody else for round table? Jerome, no? 20 21 TRUSTEE BOST: I just wanted to contribute and say February 11 if I failed to mention, I'll 22 23 be in DC Legislative Summit with some other 24 trustees and focusing on an Legislative 25 priorities such as like not, you know,

103 providing service and legislation to our 1 undocumented community can affect students 2 3 at home and some other things. I'm looking forward to actually 4 5 sit down with you and Ben as well to kind of 6 have your support and information I can 7 bring to folks on the Hill in my discussions. So... 8 9 VICE CHAIRMAN MORGO: Thank you, Jerome. 10 Anyone else? [No response]. 11 Okay. Seeing no others, could I 12 have a motion to adjourn. 13 TRUSTEE BOST: Motion. VICE CHAIRMAN MORGO: 14 Just before I forget, our next 15 meeting will be, I think it's February 15th at 4:00 at the Grant Campus. 16 17 PRESIDENT MCKAY: Who has the motion? 18 VICE CHAIRMAN MORGO: Who made the motion? I have Jerome made it. Is there a second? 19 20 MS. DELEON-LOPRESTI: Second. All in favor? 21 VICE CHAIRMAN MORGO: 22 Any opposed? [WHEREUPON THE MOTION MADE AND SECONDED WAS 23 24 VOTED ON AND CARRIED.] 25 VICE CHAIRMAN MORGO: We are adjourned.

| 1[WHEREUPON THE MEETING OF THE BOARD OF2TRUSTEES OF THE SUFFOLK COUNTY COMMUNITY | | |
|--|----|--|
| 2 TRUSTEES OF THE SUFFOLK COUNTY COMMUNITY 3 COLLEGE WAS ADJOURNED AT 11:05 A.M. BY THE 4 VICE CHAIRMAN, JAMES MORGO.] 5 000 6 000 7 000 8 9 10 11 12 13 14 15 16 17 18 19 20 21 21 22 23 24 | | 104 |
| 3 COLLEGE WAS ADJOURNED AT 11:05 A.M. BY THE 4 VICE CHAIRMAN, JAMES MORGO.] 5 000 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 | 1 | [WHEREUPON THE MEETING OF THE BOARD OF |
| 4 VICE CHAIRMAN, JAMES MORGO.] 5 000 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 | 2 | TRUSTEES OF THE SUFFOLK COUNTY COMMUNITY |
| 5 000 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 | 3 | COLLEGE WAS ADJOURNED AT 11:05 A.M. BY THE |
| 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 | 4 | VICE CHAIRMAN, JAMES MORGO.] |
| 7 8 9 9 10 11 12 13 14 15 16 17 18 19 20 20 21 22 23 24 24 | 5 | 000 |
| 8 9 10 11 12 13 14 15 16 17 18 19 20 21 21 22 23 24 | 6 | |
| 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 | 7 | |
| 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 | 8 | |
| 11 12 13 14 15 16 17 18 19 20 21 22 23 24 | 9 | |
| 12 13 14 15 16 17 18 19 20 21 22 23 24 | 10 | |
| 13 14 15 16 17 18 19 20 21 22 23 24 | 11 | |
| 14 15 16 17 18 19 20 21 22 23 24 | 12 | |
| 15 16 17 18 19 20 21 22 23 24 | 13 | |
| 16 17 18 19 20 21 22 23 24 | 14 | |
| 17 18 19 20 21 22 23 24 | 15 | |
| 18 19 20 21 22 23 24 | 16 | |
| 19 20 21 22 23 24 | 17 | |
| 20 21 22 23 24 | 18 | |
| 21 22 23 24 | 19 | |
| 22 23 24 | 20 | |
| 23 24 | 21 | |
| 24 | 22 | |
| | 23 | |
| 25 | 24 | |
| | 25 | |
| | | |
| | | |

| | 105 |
|----|---|
| 1 | |
| 2 | CERTIFICATION |
| 3 | |
| 4 | STATE OF NEW YORK) |
| |) ss |
| 5 | COUNTY OF SUFFOLK) |
| 6 | |
| 7 | I, JANICE L. ANTOS, a Shorthand |
| 8 | Reporter and Notary Public within and for |
| 9 | the State of New York, do hereby certify: |
| 10 | THAT the foregoing transcript is a |
| 11 | true and accurate transcript of my |
| 12 | original stenographic notes. |
| 13 | IN WITNESS WHEREOF, I have hereunto |
| 14 | set my hand this 24th day of January, |
| 15 | 2018. |
| 16 | S. NDTC4. |
| 17 | famice Antos |
| 18 | |
| 19 | JANICE L. ANTOS |
| 20 | |
| 21 | |
| 22 | |
| 23 | |
| 24 | |
| 25 | |
| | |