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SUFFOLK COUNTY COMMUNITY COLLEGE

BOARD OF TRUSTEES GENERAL MEETING

CAPTREE COMMONS, ROOM 114

GRANT CAMPUS, BRENTWOOD, NEW YORK

THURSDAY, SEPTEMBER 19, 2013

## 9:00 A.M.

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PRESENT:

DR. SHAUN L. MCKAY, SCC PRESIDENT DAFNY IRIZARRY, CHAIRWOMAN BRYAN LILLY, TRUSTEE THERESA SANDERS, TRUSTEE FELIPE A. ESPITIA, TRUSTEE BELINDA ALVAREZ-GRONEMAN, TRUSTEE EVON WALTERS, ASSOC VICE PRESIDENT FOR STUDENT AFFAIRS LOUIS PETRIZZO, COLLEGE GEN COUNSEL PAUL V. PONTIERI, JR., TRUSTEE ANNE B. SHYBUNKO-MOORE, TRUSTEE JAMES MORGO, TRUSTEE

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| 2  | WALTER C. HAZLITT, TRUSTEE        |
| 3  | SANDRA O'HARA, ASSIST TO SCC      |
| 4  | PRESIDENT                         |
| 5  | CHRISTOPHER ADAMS, EXEC ASSIST TO |
| 6  | PRESIDENT                         |
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September 19, 2013 Board of Trustees General 2 THE CHAIRWOMAN: Mr. Hazlitt, 3 can you lead the pledge, please. MR. HAZLITT: Let the record 4 5 show that at 9:02 we are calling the 6 meeting to order, and I am doing the 7 Pledge of Allegiance, assuming, I can 8 remember what it is. 9 (Whereupon, Trustee Hazlitt led the 10 recitation of the Pledge of 11 Allegiance.) 12 THE CHAIRWOMAN: If we could 13 stand to observe a moment of silence 14 in honor of our presiding officer of 15 the Suffolk County legislation. 16 Thank you. 17 We'll have a swearing of our 18 new student trustee, Trustee Espitia. 19 (Swearing in of Student Trustee 20 Espitia. ) 21 THE CHAIRWOMAN: At this time, 22 we would like to recognize some 23 quests. Interim Athletic Director 24 Foley for presentation. 25 MR. ADAMS: Madam Chairwoman,

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September 19, 2013 Board of Trustees General 2 we're waiting for the student athlete 3 and his family, and I will ask to 4 proceed, if it's okay with you, to 5 recognize the special guests and new 6 employees. 7 THE CHAIRWOMAN: Introductions. 8 Sure. 9 MR. ADAMS: Chairwoman 10 Irizarry, members, and board of 11 trustees, I would like to introduce 12 Dr. Silvia Diaz. 13 Dr. Diaz is a Bronx, New York 14 native. She moved to Long Island with 15 her family in 1971. She graduated 16 from St. Joseph's College with a 17 Bachelors of Arts in Human Relations 18 and psychology. Thereafter, Dr. Diaz 19 was appointed to a position at the 20 Town of Brookhaven's Youth Bureau, where she coordinated the town's first 21 22 Hispanic outreach project. In 1991, Dr. Diaz received the 23 24 Richard Daly Memorial Alcoholism 25 Studies Scholarship Award for her

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September 19, 2013 Board of Trustees General 2 dedication and service to the Latino 3 community. She later completed a 4 graduate degree in social work at SUNY 5 Stony Brook while attending the 6 alcoholism studies' institute. 7 In 1994, Dr. Diaz was appointed by then County Executive Robert J. 8 9 Gaffney to head the Office of Minority 10 Affairs. As special assistant for 11 minority affairs, Dr. Diaz worked 12 tirelessly to promote the economic 13 development of minority and women 14 owned businesses in Suffolk County by 15 providing technical assistance and 16 training to over 1,500 minority and 17 women business owners. 18 In 2001, she was appointed to 19 the position of Chief Deputy Commissioner for the Suffolk County 20 21 Department of Social Services, where 22 she was responsible for and

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coordinated the operations of public

assistance, Medicaid, child support

enforcement, housing, family and

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September 19, 2013 Board of Trustees General 2 children's services, finance, 3 personnel, and information and 4 technology. 5 In January of 2003, Dr. Diaz 6 began serving as Regional Vice 7 President of New York Cancer Society. 8 In 2011, Dr. Diaz once again 9 graduated college, this time with a 10 Ph.D. from SUNY Stony Brook in the 11 School of Social Welfare. 12 In August of 2013, Dr. Diaz 13 proudly joined the Suffolk Community 14 College foundation as director of 15 development. She is excited to begin 16 to tell the story of how Suffolk plays 17 a significant and transformative role 18 in the lives of so many. 19 Dr. Diaz. 20 DR. DIAZ: Good morning and 21 thank you all. It's certainly my 22 honor to be here amongst some of the 23 brightest and the best in our 24 community. I am so thrilled and 25 excited to be joining this family here

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September 19, 2013 Board of Trustees General 2 at Suffolk Community College. And as 3 Chris mentioned, I'm very excited to 4 be telling the exciting story of the 5 successes at Suffolk Community 6 College. 7 I can't thank you all enough for the opportunity. I will make you 8 9 proud of the work that we do at the 10 foundation, and I am sure that in 11 partnership with everybody here in 12 this room, we will do great and 13 amazing things for this institution. 14 Again, so proud to be joining this team. I couldn't step away 15 16 without offering a little plug to the 17 foundation. We are having our fashion 18 show, our 11th annual fashion show, on October 10th, and some of the folks 19 20 here are actually modeling in the 21 fashion show. Others of you are 22 welcome and invited to participate. 23 We would love to see the trustees have 24 a table with us and we're excited 25 about this endeavor of the 11th annual

September 19, 2013 Board of Trustees General 2 event. Very excited and thank you all 3 for the opportunity. I will make you 4 proud, I promise. 5 (Applause.) 6 THE CHAIRWOMAN: On behalf of 7 the trustees, welcome Dr. Diaz. It is a pleasure. We look forward to 8 9 working with you and to such great qualifications, my God. I know we are 10 11 going to see great things coming up. 12 DR. DIAZ: Thank you. 13 MR. ADAMS: Charwoman Irizarry 14 and members of the board, I would also 15 like to introduce our new director of business affairs of our association, 16 17 Barbara Hurst. 18 Barbara served previously as 19 the director of finance for the Long 20 Island Association For Aides Care 21 Incorporated. Previous to that, she 22 was accounting manager for the KORG 23 USA, Incorporated. She is a Brentwood 24 native. Previously, she served as the 25 controller of the Child Care Action

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September 19, 2013 Board of Trustees General 2 Campaign, and as the accounting 3 supervisor for the American Licensing 4 Group, LP. 5 She's has a Masters of Business 6 Administration from Dowling College, 7 and a Bachelors of Arts in accounting from Baruch College in New York City. 8 9 Ms. Hurst. 10 MS. HURST: Good morning, all. 11 Thank you, very much for that warm 12 introduction. I'm happy to be here. 13 It's pleasure to join this warm 14 community. I'm happy to be in the 15 association, and I will be looking 16 forward to working with all and doing 17 great work for the association. 18 (Applause.) 19 THE CHAIRWOMAN: Again, on 20 behalf of the board of trustees, we 21 welcome you. We have been waiting a 22 very long time for you. We are glad 23 that you finally arrived. 24 MR. ADAMS: We're still waiting 25 on our student athlete.

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September 19, 2013 Board of Trustees General 2 THE CHAIRWOMAN: I'm going to 3 move at this time, I would like to 4 request a motion, to adjourn the board 5 of trustees meeting and go into 6 executive session to discuss a 7 personal matter relating to an employment history of a particular 8 9 person and to discuss a settlement 10 offering in a particular litigation 11 matter. 12 All in favor? Oppose? 13 Abstention? Motion passed. 14 (Whereupon, the general meeting 15 was adjourned at 9:15 a.m.) 16 (Whereupon, the general meeting 17 reconvened at 12:01 p.m.) THE CHAIRWOMAN: We would like 18 19 to recognize Athletic Director Foley 20 for a presentation of a student 21 athlete. 22 MR. ADAMS: Chairwoman, it 23 gives me great pleasure to introduce 24 Suffolk County Community College 25 student athlete, Dannie Holland, who

September 19, 2013 Board of Trustees General 2 is a Longwood High School graduate and 3 a two-time National Champion triple 4 jumper for Suffolk's track and field 5 team. 6 (Applause.) 7 MR. ADAMS: As a high school student, Dannie was a stellar jumper 8 9 and qualified for the New York State 10 Championships. In his freshman year 11 at Suffolk, Dannie won the triple jump 12 at the NJCAA North East District 13 Championship and Division III National 14 Championship, and was a First Team All 15 American. 16 It was in his sophomore season 17 at Suffolk that Dannie really matured 18 as a triple jumper. During his regular season, Dannie broke two meet 19 20 records and distinguished himself at 21 the legendary Penn Relays with a 22 second place finish against a field of 23 mostly four year schooling 24 competition. Capping the season with 25 his second triple jump national title

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September 19, 2013 Board of Trustees General 2 and First Team All American honors at 3 the 2013 NJCAA Division III National 4 Championship. Dannie became the only 5 track and field athlete in Suffolk's 6 history to repeat as national 7 champion. Dannie's winning jump at the national meet was a personal best 8 mark of 14.94 meters and a new school 9 record. He also finished 7th in the 10 11 long jump. Dannie will be graduating 12 from Suffolk this winter. 13 Congratulations. 14 (Applause.) 15 DR. McKAY: At this point, 16 we'll present him with his national 17 ring. Again, it's a first for us at 18 the college and we're celebrating our 19 students and recognize the parents and 20 the coaches that are here. 21 Coach, can you come up. 22 AD FOLEY: Our two coaches I 23 would like to introduce, they do a 24 fabulous job with the track team. Ιn 25 the past years, we witnessed not only

September 19, 2013 Board of Trustees General Dannie winning the national 2 3 championship, but there was also a 4 young woman who is now up at Buffalo 5 State, running up at Buffalo State, who graduated from Suffolk. We are 6 7 becoming more prominent at the national level as a team, not just 8 9 individually, and it's really due to 10 the diligence of Matt French, who is 11 the head coach, and Lauren Biscardi, 12 who is the assistant coach. They do 13 an outstanding job, not only in 14 season, but out of season. And for 15 those of you that know things about 16 athletics, it's not only in season, 17 but it takes dedication individually 18 as a coach out of season, and they do 19 a fabulous job at both of that. 20 (Applause.)

21 DANNIE HOLLAND: I want to 22 thank everybody for coming and 23 celebrating my winnings, I guess. 24 It's pretty tough. There was a lot of 25 training. I would like to thank Coach

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September 19, 2013 Board of Trustees General 2 Biscardi and Coach French for helping me achieve this goal. It's a great 3 4 honor and I hope for the future 5 anything that I could do to better 6 myself and maybe take it to the top. 7 DR. McKAY: All right. 8 (Applause.) 9 THE CHAIRWOMAN: I want to 10 thank you every body for their 11 patience and understanding. As you 12 know, we take our roles here very 13 seriously. We like to spend the time 14 necessary to deliberate and have the 15 discussion we need to have in the 16 executive sessions, and I appreciate 17 the patience and your understanding. At this time, I would like to 18 19 request a motion, presidential 20 evaluation motion, due to the revision 21 of the Scantron report this week, I 22 move that the board move the 23 presidential evaluation to the October 24 2013 board of trustees meeting. 25 MR. HAZLITT: So moved.

| 2  | September 19, 2013 Board of Trustees General<br>THE CHAIRWOMAN: 2013. |
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| 3  | All in favor?   |
| 4  | THE BOARD: I.   |
| 5  | THE CHAIRWOMAN: Oppose?   |
| 6  | Abstention? Motion carries.   |
| 7  | I request a motion to continue  |
| 8  | the board of trustees meeting and                                     |
| 9  | return the meeting to order.  |
| 10 | MR. MORGO: I move.  |
| 11 | MS. SANDERS: Second.  |
| 12 | THE CHAIRWOMAN: All in favor?   |
| 13 | Oppose? Abstention? Motion carries.                                   |
| 14 | I request a motion for the  |
| 15 | approval of the minutes of June 20,                                   |
| 16 | 2013 board of directors meeting?                                      |
| 17 | MR. PONTIERI: Motion.   |
| 18 | MR. MORGO: Second.  |
| 19 | THE CHAIRWOMAN: All in favor?   |
| 20 | THE BOARD: I.   |
| 21 | THE CHAIRWOMAN: Oppose?   |
| 22 | Abstention? Motion carries.   |
| 23 | We would like to introduce  |
| 24 | Associate Vice President Evon Walters                                 |
| 25 | to present the financial reports.                                     |

September 19, 2013 Board of Trustees General 2 MR. WALTERS: Good morning. 3 Summarized is the unreconciled 4 financial report for the academic year 5 2012, 2013. This preliminary report 6 does not reflect completed journal 7 entries or year end entries. 8 Earlier, you were introduced to the association's new business 9 10 director. We've begun the process of 11 conducting in depth reviews and we're 12 expected at the next board meeting in 13 October to have completed reconciled 14 reports that are more accurate. 15 The reports that we have here, 16 in column one, highlights the cost 17 centers that, in essence, represents 18 the association. Column two, 19 highlights the budgeted revenue. Column three, is the actual revenue 20 21 for the year. Column four, highlights 22 the budgeted expenditures. And column 23 five, highlights the actual 24 expenditures. In column six, we have 25 the profit/loss as of August 31st. Ι

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September 19, 2013 Board of Trustees General 2 draw your attention to four areas, the 3 Ammerman kids child care center, which has a deficit which will be covered by 4 5 a subsidy that typically will come 6 from the campus' funds ballots. The 7 same for the Grant Campus as well. That has a deficit of \$16,000. We're 8 9 expecting that to be covered by the Grant Campus' fund balance. 10 11 In the deficit that we have for 12 the graduation piece, we expect to 13 have revenue coming in that, in 14 essence, will result in that being a 15 surplus. And with the culinary arts 16 catering, we expect for that to be 17 covered by the fund balance as well.

18This ends the financial report.19It's on unreconciled. As I said20earlier, we expect to have a21reconciled report at the next board22meeting.

23 THE CHAIRWOMAN: Do we have a 24 copy of this? Were we provided a 25 copy?

September 19, 2013 Board of Trustees General 2 MR. ADAMS: It should be in one 3 of the packets. There was another 4 report that he was given. 5 THE CHAIRWOMAN: If we could 6 get a copy. Thank you. 7 Any questions? 8 At this time, I would like to 9 request a motion for the approval of the associate -- there's another? 10 11 MR. ADAMS: The second one you 12 have in your packet. I apologize. 13 THE CHAIRWOMAN: Yes, this one 14 we do have. 15 MR. WALTERS: This report here 16 represents a proposed budget for 2013, 17 2014. This, in essence, represents 18 the various programs, activities, 19 clubs that, in essence, is supported 20 by the budget. This year's priorities 21 collectively across all three 22 campuses, an emphasis was placed in 23 multicultural affairs and athletics. 24 In the area of multicultural affairs, 25 there was an assortment of cultural

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September 19, 2013 Board of Trustees General 2 leadership and social programs that 3 were reflected across all three 4 campuses. In the area of athletics, 5 there is a new women's lacrosse team. 6 The budget assumptions. In 7 essence, the budget was based off a projected two percent deficit in its 8 9 enrollment and a two percent decrease 10 in both revenue and expenses. 11 Included within the budget is a two 12 percent salary increase for full-time 13 association employees. 14 In terms of the budget 15 comparison, we're looking here at what 16 was approved in 2012, 2013 and what is 17 proposed. Again, looking at the 18 bottom line here, again, it reflects a 19 two percent deficit, which, in 20 essence, amounts to, approximately, 21 \$90,000. 22 That ends the presentation. If 23 you have any questions? 24 THE CHAIRWOMAN: We have less 25 student fees due to enrollment?

September 19, 2013 Board of Trustees General 2 MR. WALTERS: Yes. Projected 3 enrollment was two percent deficit. 4 Thank you. 5 THE CHAIRWOMAN: Thank you, 6 Mr. Walters. 7 At this time, I would like to 8 request a motion for the approval of association resolutions 2013 A14 9 10 through 2013 A19. 11 MR. HAZLITT: So moved. THE CHAIRWOMAN: All in favor? 12 13 THE BOARD: I. 14 THE CHAIRWOMAN: Opposed? 15 Abstention? Motion carries. 16 I request a motion to adjourn 17 the board of directors meeting and 18 call a board of trustees meeting to 19 order. All in favor? 20 THE BOARD: I. 21 THE CHAIRWOMAN: Opposed? 22 Abstention? Motion carries. 23 I request a motion for the 24 approval of the minutes of the June 25 20, 2013 board of trustees meeting.

| 2  | September 19, 2013 Board of Trustees General |
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|    | MR. HAZLITT: So moved.                       |
| 3  | MR. MORGO: Second.                           |
| 4  | THE CHAIRWOMAN: All in favor?                |
| 5  | THE BOARD: I.                                |
| 6  | THE CHAIRWOMAN: Opposed?                     |
| 7  | Abstention? Motion carries.                  |
| 8  | At that time, I would like the               |
| 9  | college budget and financial reports         |
| 10 | presented by Vice President Gail             |
| 11 | Vizzini.                                     |
| 12 | MS. VIZZINI: Good morning,                   |
| 13 | Madam Chair, trustees, and                   |
| 14 | Mr. President.                               |
| 15 | The college has begun its 2013,              |
| 16 | 2014 fiscal year on September 1st.           |
| 17 | That adopted budget was loaded into          |
| 18 | the financial system and we're moving        |
| 19 | forward.                                     |
| 20 | My office is in the process of               |
| 21 | closing out the '12/'13 year.                |
| 22 | Although, not all the transactions are       |
| 23 | completed, as you can see from your          |
| 24 | reports in your packet, we are               |
| 25 | projecting a revenue shortfall of \$1.8      |

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September 19, 2013 Board of Trustees General 2 million dollars. That's directly related to the leveling off of the 3 enrollment. Enrollment for '12/'13 4 5 compared to last year, it leveled off at about 2.7 percent. The budget was 6 7 predicated on a 1.5 percent, hence, the shortfall. 8 9 But based on our monthly 10 monitoring of revenue and 11 expenditures, and our almost daily 12 monitoring of enrollment, we knew 13 during the course of the year that we 14 needed to be judicious and prudent. 15 We were able to closeout the '12/'13 16 fiscal year in the positive. Right 17 now, our numbers indicate that we will 18 be ending this year in the positive at about \$1.83 million dollars. Thus, we 19 20 were prudent enough to cover the 21 shortfall in the revenue and then have 22 a positive fund balance. 23 If you recall, when we adopted 24 the '13/'14 budget, your policy was to

25 keep a modest tuition increase of \$150

September 19, 2013 Board of Trustees General annually, but to balance '13/'14, we 2 3 authorized a transfer of \$1.81 million 4 from the reserve fund. 5 I report to you the good news 6 that with this positive monies leftover from '12/'13, we are able to 7 replenish the reserve fund. 8 The 9 reserve fund is right now \$21 million 10 dollars, which is, roughly, 11 percent 11 of the total budget. Adding the \$1.8 leftover from '12/'13, if that is the 12 13 final number, that will bring the 14 reserve up to \$22.9, almost 12 percent 15 of our adopted budget. Not quite the 16 15 percent that middle states 17 recommend. We would need another \$6.4 18 million, but very positive. 19 Any questions? 20 MR. MORGO: Just using 21 different language, the budget 22 committee haven't met. We ended the fiscal year, 2012, 2013 with a 23 24 surplus, and we are able to use that surplus to replenish the money we took 25

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September 19, 2013 Board of Trustees General 2 from the reserves in order to progress 3 this budget. So, in a sense, we did well. It's almost like a wash? 4 5 MS. VIZZINI: Yes. 6 MR. MORGO: Or in other circles 7 we could say a push. I just wanted to make sure. 8 9 Because when you get to different 10 terms, surplus, then you get other 11 terms, you go on-line, is the fund 12 balance, but that's essentially what 13 happened. 14 MS. VIZZINI: One more point, 15 from your understanding, the college 16 is required, when we end the year in a 17 positive, to put that in the reserve. 18 I would like to bring your 19 attention to another item that's 20 before you, it's item 11 a resolution 21 for you to adopt. It will authorize 22 the recommendation to award our 23 banking services contract. We pay our 24 bills, our accounts payable, and we 25 pay our employees through TD Bank. ΤD

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September 19, 2013 Board of Trustees General 2 Bank changed their method of collateralization. It's not 3 4 acceptable to either the county 5 treasurer, and since the college 6 patterns our investment and policy after our sponsors policies, it would 7 not be acceptable to us, therefore, we 8 9 prepared an RFP, constituted an 10 evaluation committee -- although we 11 sent out the RFP to all 19 recognized 12 depositories, only five responded. 13 They were all very good responses, but 14 based on our quantitative assessment, 15 we are recommending that going forward 16 we do our business moving forward with 17 Capital One. 18 THE CHAIRWOMAN: I quess, the 19 phrase is positive balance. It's a 20 good one. Thank you. 21 At this time, I would like to 22 introduce Francis Dearing, executive

23 director of institutional

24 effectiveness, and Dr. Christopher25 Shults, director of planning and

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September 19, 2013 Board of Trustees General 2 institutional effectiveness to give an 3 update on planning and assessment. 4 Ms. DEARING: Good morning, 5 Madam Chair, board of trustees, 6 Dr. McKay, and our esteemed Suffolk 7 colleagues. This morning Dr. Shults and I 8 9 will be updating you on our efforts to deal with our situation with middle 10 11 states. We'll highlight the 12 monitoring report. Discuss the 13 supplemental report that will be sent 14 in on Monday and discuss the logistics 15 of the small team middle states 16 visits. 17 I would be remiss to do this 18 presentation with Dr. Shults without acknowledging our additional Suffolk 19 team members. Dr. Jeffrey Paterson 20 21 (Phonetic), of course, Dr. Christopher 22 Shults, and Dr. Caroline Burns who all 23 contributed tremendous amounts of time 24 and effort throughout this process. 25 We submitted the monitoring

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September 19, 2013 Board of Trustees General 2 report that you previously approved earlier on August 27th, ahead of the 3 4 September 1st deadline. We tried to 5 prioritize the commission's concerns 6 in the report focusing on the critical standards of standards two, three, 7 seven and 14. We focused on past and 8 9 present, not the future. We tried to eliminate will and focus on what we 10 11 were proactively doing and executing 12 in the document. We had substantial 13 documented evidence to the tune of 14 over 125 hyperlinks that Dr. Caroline 15 Burns so skillfully applied to the 16 flash drives and also uploaded in 17 conjunction with Dr. Shults for middle 18 states. We also had the option of 19 submitting meeting a supplemental 20 document to the monitoring report to 21 reflect activities completed in the 22 last several weeks after the 23 submission of the report. 24 Standard seven, institutional assessment, the commission asks that 25

September 19, 2013 Board of Trustees General 2 we emphasize institution assessment 3 planning and resource allocation. Our 4 response to that was a strategic plan, 5 2013, 2020 strategic plan. We also 6 included a substantial revision of the 7 capping, which Dr. Shults detailed earlier in the June board meeting, and 8 9 a revision of the budget request 10 process. 11 At this point, I'm going to 12 turn it over to Dr. Shults, who will 13 discuss the remainder of standard 14 seven, since that is his lead project 15 on operational planning, and I'll be 16 back in a few minutes. 17 DR. SHULTS: That you, 18 Dr. Dearing. 19 I want to talk very briefly 20 about the college's operational plan. 21 That was the focus of standard seven. 22 That's also the focus of our 23 supplemental report in regards to 24 standard seven. This is the working -- right now it's the working 25

September 19, 2013 Board of Trustees General 2 document. It was completed August 3 23rd and placed into the monitoring 4 report. This is the plan that 5 operationalized our strategic plan. 6 It does so on a yearly basis. It does 7 so by providing a road map on how we integrate the plan and each of these 8 9 plans are connected to measure an 10 institutional objective. So, it's a 11 plan that we have 16 separate plans 12 within this overall operational plan. 13 And under each of those 16 plans, 14 there are action items. These action 15 plans, they are connected to the IMOs, 16 but also are key performance 17 indicators, which is in the back of 18 the strategic plan. These KPIs, we 19 consider are critical indicators of 20 success. There will be quarterly 21 operational plans and progress reports 22 presented to Dr. McKay. The first one will be in November. The executives 23 24 who are responsible for each of the 25 plans will be presenting progress. We

September 19, 2013 Board of Trustees General 2 will also be presenting quarterly 3 institutional effectiveness progress 4 reports to the board of trustees, as 5 was requested. These operational 6 planning progress reports will be a 7 major part of that. Additionally, at the end of 8 9 each year we will have a progress 10 report that is annual and it fully 11 encompasses all of our institutional 12 effectiveness efforts. 13 Standard 14 was another 14 standard we were placed on warning 15 for. And the main concern was that we 16 provided limited evidence that we 17 organized a sustainable process to both utilize and measure results of 18 19 students outcome assessment. 20 Our institutional response was 21 to, first of all, to insure within the 22 revised cappy, we had a new process 23 for academic program review, and also 24 course embedded assessments. We

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wanted to make sure that we had the

September 19, 2013 Board of Trustees General 2 responsibility system in place as well 3 as the accountability structures. We 4 also took the opportunity to make sure 5 that we had program learning outcomes that were clear for each one of our 6 7 programs of study. You'll now find those learning outcomes due to the 8 9 work of Dr. Mazzerrelli (Phonetic) and her team. You will find them all on 10 11 our website. Dr. Mazzerrelli asked 12 governments to lead an effort to 13 develop institutional learning 14 outcome. We now have those and they 15 are going to administrative review. 16 Finally, we wanted to make sure 17 that --18 DR. DEARING: They have the 19 presentation. 20 MR. SHULTS: Additionally, 21 curriculum mapping was initiated or 22 improved and reviewed for all of the 23 programs of study. 24 For standards two and three, 25 I'm going to move through them very

September 19, 2013 Board of Trustees General 2 quickly because we were not placed on 3 warning for these. We were just asked 4 to provide additional information. 5 The first one dealt primarily 6 with implementing institutional goals 7 and objectives that were linked to the mission. That was accomplished with 8 9 the strategic plan. So, we have the 10 mission division, and our 11 institutional goals, and our 12 individual institutional objectives. 13 So, we clearly have evidence of that. 14 Additionally, we developed an 15 integrated planning model. Initiated 16 this round of operational planning 17 based on our strategic plan, and, 18 also, documented accountability and 19 responsibility. All of that 20 information is housed within the 21 cappy. 22 In response to standard three, 23 institutional resources, we needed to 24 provide evidence to taking steps to 25 improve the long term financial

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September 19, 2013 Board of Trustees General 2 viability and the institution's 3 sustainability. What we did was, we provided a 4 5 more comprehensive explanation. We 6 put that information into the cappy. 7 We provided evidence of a budget and policy that was based on generally 8 9 accepted best practices and was guided 10 by proactive, prudent financial 11 strategies, that were evidenced by the 12 fact that we were able, through the 13 budgeting process, come up with \$1.83 14 million just this past year. 15 We have evidence of compliance 16 with Gatsby 45. We went into the 17 regulation. We were able to document 18 findings in compliance. And we 19 compared ourselves with peer 20 institutions regarding other post 21 employment benefits. These included 22 other SUNY sister institutions, and it 23 was quite a favorable comparison if 24 you take a look at how much money that 25 we are spending.

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September 19, 2013 Board of Trustees General 2 At this point, I would like to 3 go ahead and give it back to Executive 4 Director Dearing. 5 DR. DEARING: Thank you, 6 Dr. Shults. 7 The supplement to the monitoring report had its genesis in 8 9 the fact that Dr. Deborah Kleinman, our middle states liaison, recommended 10 11 this in her February 27th visit 12 earlier this year, that we would have 13 the option of a supplement report. 14 The writing team and I decided we 15 wanted to take full advantage of that 16 opportunity. 17 For standard seven we had 18 evidence of more activity toward the 19 operational plan. Dr. Shults and I 20 have been actively meeting with vice 21 presidents and the appropriate team 22 leaders for all the institutional 23 goals, working through their action 24 plans, trying to match the KPIs, and 25 trying to develop KPIs, and we had

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September 19, 2013 Board of Trustees General 2 plans for a dashboard with the KPIs 3 for each institutional goal. Standard 14, we're making some 4 5 changes on program review. We have 6 revised templates. Faculty are 7 working on revised guidelines out of Dr. Mazzerrelli's area. Also, 8 9 Dr. Martha McKinney has been assigned 10 as the general education facilitator 11 for general education assessment. And 12 Dr. Shults, Dr. Burns, and myself have 13 already met with Dr. McKinney and 14 we're very excited and energized by 15 her energy and sense of the faculty in 16 trying to implement the gen ed 17 process. In terms of standard three, 18 19 Dr. Shults mentioned that we now have 20 clear evidence from SUNY, Jeffrey McGrath, who is the SUNY officer in 21 22 charge of the controller's office, 23 issued a memo to all community college 24 officers saying that if you adopt

25 Gatsby 45 in your financial

September 19, 2013 Board of Trustees General 2 statements, you should report the post 3 employment benefits on a pay-as-you-go 4 basis. So, that validates our 5 approach with Gatsby 45 clearly. 6 Vice President Vizzini has 7 analyzed the memo from Jeffrey McGrath, and it isn't current, and so 8 9 are our business practices. What's 10 going to happen with middle states, 11 they are going to send in two external 12 reviewers, a Dr. Richard Fox and 13 Dr. Richard Goldfarb, will be coming 14 They are both experts on research in. 15 planning and assessment. 16 Dr. Kleinman, our middle states 17 liaison, and Dr. Deborah McKol (Phonetic) from SUNY will visit on 18 19 October 9th. They will be 20 interviewing people at the college on 21 the board of trustees. We expect that 22 will be an all day process, a very 23 long day. They will have an oral exit 24 the following day on October 10th. 25 The first meeting will occur with

September 19, 2013 Board of Trustees General 2 President McKay and the team chair, 3 Dr. Fox, and they will meet for, 4 approximately, an hour, and then there 5 will be an open community presentation to the college community immediately 6 7 following. We're working on coordinating the details. I'll be 8 9 working with Marylou and Dr. Adams to 10 get that out as soon as possible. 11 What will happen when the oral 12 presentation at the college, even in 13 the meeting with Dr. McKay, the chair 14 will not pronounce the decision 15 whether to stay on warning or move off 16 of warning to another level, but he 17 will instead give some of the actual facts of the visit. What he found. 18 His findings, a top line. Then there 19 20 will be a number of exchanges of 21 documents back and forth. Dr. McKay 22 and his team will have a chance to correct errors of facts about the 23 24 report that the team issues, and then 25 a final team report will be issued.

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September 19, 2013 Board of Trustees General 2 We'll have an opportunity to present 3 an institutional response in writing, 4 and then, at last, the chair prepares 5 the confidential brief and position, 6 and recommend an action from that brief. 7 This is the first point an 8 9 action will be attached to the report. 10 Then the commission on Thursday, 11 November 7th, will review the report 12 in a formal meeting. The commission 13 is comprised of community college 14 presidents, as well as outside experts 15 on testing assessment, as well as four 16 year college and university 17 presidents. Then, we should have our commission decision within seven to 10 18 business days. So, prior to 19 20 Thanksgiving. 21 So, the attendance of the 22 monitoring report and the supplemental 23 report were emphasized, assessment and 24 institutional effectiveness. We want 25 to continue to build continually as we

September 19, 2013 Board of Trustees General 2 improve institutional effectiveness 3 and integrated plan that's focused on 4 teaching and learning. 5 I personally thank everyone in 6 the room, including Dr. Shults, my 7 partner in crime, on all of the work, and efforts, and encouragement with 8 9 this project. It's been quite a task. 10 Thank you. 11 THE CHAIRWOMAN: Thank you, 12 again. A lot of work has been going 13 on now for over a year. We look 14 forward to that on October 9th, to 15 have the board of trustees 16 participating in that conversation. 17 At this time, I would like to 18 request a motion for the approval of 19 the college resolution 2013 51 to 2013 20 56. 21 MS. SANDERS: Second. 22 THE CHAIRWOMAN: All in favor? 23 THE BOARD: I. 24 THE CHAIRWOMAN: Opposed? 25 Abstention? Motion carries.

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September 19, 2013 Board of Trustees General MR. MORGO: I would like to 2 3 move on seven, item number seven. On 4 the Holocaust Diversity board, the 5 reappointment of the executive 6 director and the chair. I served on 7 that board. It's the Suffolk Center 8 of Holocaust Diversity and Human 9 Understanding. Both individuals 10 served in, I believe, an exemplary 11 fashion. And I would like to make 12 that motion. MR. PONTIERI: I second it. 13 14 THE CHAIRWOMAN: All in favor? 15 THE BOARD: I. 16 THE CHAIRWOMAN: Opposed? 17 Abstention? Motion carries. 18 MR. PONTIERI: The banner 19 says --20 MR. MORGO: Sharing our 21 differences. 22 THE CHAIRWOMAN: We have the 23 motion to approve the motion 2013 58 24 to 2013 73. 25 MS. SANDERS: So moved.

| 2  | September 19, 2013 Board of Trustees General<br>MR. HAZLITT: Second. |
|----|--|
| 3  | THE CHAIRWOMAN: All in favor?  |
| 4  | THE BOARD: I.  |
| 5  | THE CHAIRWOMAN: Opposed?   |
| 6  | Abstention? Motion carries.  |
| 7  | I would like to now move to the                                      |
| 8  | committee reports. Personnel.  |
| 9  | MR. PONTIERI: We've done our   |
| 10 | documentation on the presidential                                    |
| 11 | evaluation. We're in that process                                    |
| 12 | now.   |
| 13 | THE CHAIRWOMAN: Great.   |
| 14 | Students success, I know we had                                      |
| 15 | the opportunity to meet last week. I                                 |
| 16 | chaired the meeting because Trustee                                  |
| 17 | Sanders had an emergency. We met with                                |
| 18 | Vice President Mazzerrelli and                                       |
| 19 | received a presentation from the                                     |
| 20 | entering director of Athletics, Kevin                                |
| 21 | Foley. We did see a lot of progress                                  |
| 22 | in that area. Especially, in the                                     |
| 23 | intramurals. Seems like the programs                                 |
| 24 | are more structured and better                                       |
| 25 | coordinated and we are very pleased                                  |

September 19, 2013 Board of Trustees General 2 with those efforts. I know there was 3 some recommendations made, in terms of 4 the website, and we are communicating 5 with those interested in participating 6 in athletics and intramurals, that and 7 how to proceed about it. Also, Dr. Mazzerrelli gave us 8 9 an update on the policy and the 10 efforts that are being made to adopt 11 such policy in the near future. I 12 think that was about it. 13 Finance budget? 14 MR. MORGO: We haven't met 15 since the submission and the approval 16 of the 2013 and 2014 college budget. 17 The only outstanding item from our 18 last meeting was the RFP financial services, but Vice President Vizzini 19 20 reported on the results of that. I 21 would hope, Madam Chairwoman, and vice 22 president and president, that we get 23 back to those monthly meetings because 24 we talked about how important they 25 are. Perhaps, in October we'll start

September 19, 2013 Board of Trustees General 2 to meet again. 3 THE CHAIRWOMAN: Your call. MR. MORGO: I think we should. 4 5 THE CHAIRWOMAN: Thank you. 6 One item I missed from the 7 student success committee. We also requested a presentation regarding the 8 services that the veterans received 9 10 from the college. So, we would like 11 to see that at the committee, then 12 share with the full board in the 13 future. Facilities? 14 15 MR. LILLY: We haven't met. 16 But the capital projects are moving 17 along, except for the small hiccup in 18 our materials delivery, but that's to 19 be expected on some of these large 20 projects. I just have a question 21 though on resolution 2013 68, a 22 contractor was awarded, and there is 23 no person in there in the contract. Т 24 thought it went to Land Tech. 25 MR. PETRIZZO: There should

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September 19, 2013 Board of Trustees General 2 have been a substitute resolution in 3 the packet indicating that. MR. LILLY: Thank you. It was 4 5 awarded to Land Tech. 6 That's it. 7 THE CHAIRWOMAN: Last, but not 8 least, Mr. Hazlitt. 9 MR. HAZLITT: Ladies and 10 gentleman, I would ask that this 11 committee as a whole pass a resolution 12 expressing our condolences of the 13 family of the late presiding officer 14 of the Suffolk County legislature, 15 Bill Lindsey. His loss is certainly 16 felt by his family and that can't be 17 equated, but the loss to the college 18 is also quite acute. His last 19 appearance that I witnessed was at the 20 dedication of the building out at the 21 Riverhead campus, and he was a man who 22 was facing eternity, I guess you should say. Said if you give me the 23 24 tools, I will work for you, and he did. I mean, at the most trying 25

September 19, 2013 Board of Trustees General 2 times, from 2008 to the current things 3 that the efforts that he put forth on 4 behalf of this group kept us alive. 5 So, I would ask, please, that we can't 6 put into words really how we feel, but 7 certainly he should be recognized for his contribution to the community 8 9 college. 10 MR. PONTIERI: Second. 11 THE CHAIRWOMAN: All in favor? 12 THE BOARD: I. 13 THE CHAIRWOMAN: Opposed? Abstention? Motion carries. 14 15 MR. HAZLITT: We would ask that 16 the resolution in its final form be 17 forwarded to his family. 18 THE CHAIRWOMAN: Absolutely. 19 Thank you, Trustee Hazlitt. At this time, we'll move to the 20 21 chairwoman's report. 22 Brief today, Sunday, student 23 Trustee Espitia and myself, will be 24 attending the New York Community 25 College Institute. We are looking

September 19, 2013 Board of Trustees General 2 forward to that professional 3 development so we could continue to 4 carry our duties in the manner that is 5 expected. 6 President's report? 7 DR. McKAY: (No response.) 8 THE CHAIRWOMAN: Round table? 9 MR. MORGO: The only thing I wanted to mention that back in June at 10 11 our last meeting we spoke about senior 12 contracts and the partnership 13 relationship with the Long Island 14 University. We had the Long Island 15 University president here. Because 16 it's been so long, I just wanted to 17 acknowledge the great work of the 18 president and his team in getting that done. I know there was an article in 19 20 Newsday, but I don't think there was 21 enough recognition of what kind of 22 significant achievement that was. So, 23 I would like to mention that now. 24 DR. McKAY: Thank you, Trustee. 25 THE CHAIRWOMAN: Thank you

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September 19, 2013 Board of Trustees General 2 Trustee Morgo. I would also like to 3 share on October 26th and November 4 22nd, the Long Island Latino Teachers 5 Association will be having again conferences with high school students 6 7 with partnership to the college. We are looking at this as a recruitment 8 9 tool, and I serving also as the 10 president of the Long Island Latino 11 Teachers Association, look forward to 12 welcoming hundreds of students into 13 the college and hopefully increasing 14 that enrollment in the near future. 15 I also, Kevin Peterman. 16 MR. PETERMAN: The faculty 17 association is having a retirement 18 party celebration for Helen Schuler. 19 Mark, as we all know, she was the 20 president of the union for 34 years 21 and the faculty association has 22 authorized the money to pay for the 23 event. So, every dollar we raise will 24 go to the scholarship in Helen's name 25 for the foundation. So, Walter, when

September 19, 2013 Board of Trustees General 2 you send the check for \$125, all of it 3 will go to the foundation. And you'll 4 get mileage. 5 I think, I'll remind you that 6 we're having some people from Albany, 7 the president of NYSUT and his team will be coming. 8 9 MR. HAZLITT: I won't have the 10 money before October because my social 11 security benefit doesn't come in --12 MR. PETERMAN: Thank you, very 13 much. We look forward to having all 14 of you there. It's at Lands End. 15 THE CHAIRWOMAN: Thank you. 16 Anything else at this time? 17 At this time, I would like to 18 request a motion to adjourn? 19 MR. HAZLITT: Second. 20 THE CHAIRWOMAN: All in favor? 21 THE BOARD: I. 22 THE CHAIRWOMAN: Opposed? 23 Abstention? Motion carries. 24 (TIME NOTED: 1:00 P.M.) 25

September 19, 2013 Board of Trustees General 2 CERTIFICATE 3 I, TRACIE SHAND, a shorthand 4 reporter and Notary Public within and 5 for the State of New York, do hereby 6 certify: 7 That the within is a true and 8 accurate record of the General Meeting of the Board of Trustees of The Suffolk 9 County Community College on September 10 11 19, 2013 and my stenographic notes 12 taken by me. 13 I further certify that I am not 14 related to any of the parties to this 15 action by blood or marriage, and that I 16 am in no way interested in the outcome 17 of this matter. 18 19 20 21 Iracie Shand 22 23 TRACIE SHAND 24 25

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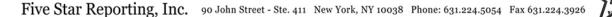
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